

Austria	Sch. 18	Indonesia	Rp 2750
Belgium	Fr. 6.50	Portugal	Esc 80
Canada	C\$2.00	S. Africa	Rp 1200
Cyprus	C\$21.00	Singapore	S\$ 4.10
Denmark	Dkr 7.25	Spain	Pes 100
Egypt	£1.00	Switzerland	Fr. 1.00
Finland	Fr. 8.00	UK	£1.00
France	Fr. 2.20	U.S.A.	Fr. 1.00
Hong Kong	HK\$ 12	Yemen	Fr. 1.00
India	Rs. 20	Yemen	Fr. 1.00

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,611

Monday April 29 1985

D 8523 B

Dachau ghosts that
still haunt the
Germans, Page 18

World news

Business summary

Moslems control Sidon area

Moslem forces, have linked up around the south Lebanese port of Sidon, forcing Christian residents to flee from their last enclaves in the area.

Security sources said the alliance of Druze Progressive Socialist Party militiamen and Sunni Moslem nationalist and fundamentalist fighters plan to attack the Christian mountain town of Jezzine.

About 2,000 Christians fled to join as many as 70,000 others who had taken refuge in Jezzine during the past five weeks. Page 21

PLO rejection

Palestine Liberation Organisation has rejected U.S. conditions for joint participation with Jordan in talks aimed at direct negotiations with Israel on a Middle East peace settlement.

Boycott threat

Anti-independence party in New Caledonia attacked French government proposals for the future of the area and threatened to boycott regional elections in August.

Space challenge

Space shuttle Challenger due for launch today will carry seven astronauts, two monkeys, 24 white mice and the European-built Space Lab into orbit.

Beef protest

Canada has been sent a strongly-worded letter by Willy De Clercq, EEC external trade commissioner, demanding a swift decision on talks aimed at lifting the country's ban on beef imports from Europe.

Iranian missiles

Iran has completed research on its own medium and long-range missiles and is now working on their production.

Hospital inquest

Buenos Aires police probing a mental hospital fire in which 80 died have detained the clinic's director and the manager. Many of the casualties were patients tied to their beds or sedated.

Fees to go

Maltese Roman Catholic church schools are to dismantle their fees system following an agreement with the Vatican and Malta over the weekend. Page 2

Spanish bases

Spain wants to negotiate cutbacks in U.S. military facilities before its referendum on Nato membership according to Sr Fernando Moran, Foreign Minister. Page 2

Greek election

Greek Prime Minister, Andreas Papandreou, started the race for the June general election in Crete, home island of his political rival, Conservative opposition leader, Constantine Mitsotakis. Page 2

Carmaker cutbacks

BL, the British state-owned vehicles group has rejected a government request to cut £250m (\$302m) from the £1.5bn investment plan for Austin Rover. Page 7

Partial amnesty

The Soviet amnesty to mark the 40th anniversary of the defeat of Nazi Germany will exclude major criminals and political offenders.

Egypt frees four

Egypt has freed two Britons and two Maltese detained since November over an alleged plot to kill former Libyan Premier, Abdul-Hamid Bakoush, an opponent of the Gadhafi regime.

Drive on drugs

Pakistan is questioning more than 20 people after a series of drug seizures, the latest of which netted opium with a street value of more than \$20m near Karachi.

Unocal in takeover defence setback

BY DUNCAN CAMPBELL-SMITH IN LONDON

BRITISH AIRWAYS is ready to pay almost \$30m towards an out-of-court settlement of the \$1.05bn anti-trust suit launched against it by 11 co-defendants.

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WE SENT A LARGE CONSIGNMENT OF LENS GLASS TO JAPAN LAST YEAR. MOST OF IT CAME STRAIGHT BACK.

If the Japanese didn't continually strive to produce the best cameras in the world it would be a different story.

But they do. That's why a good deal of the glass for their lenses doesn't come from Tokyo or Osaka. It comes from St Asaph in North Wales.

Last year Pilkington exported over 700 tons of high quality optical glass to Japan. Enough glass to make at least 20 million lenses.

Not just for cameras. For video cameras, photocopiers, binoculars and spectacles (three out of four Japanese photochromic sunglass wearers observe the rising sun through Pilkington Reactolite Rapide lenses).

Fortunately the Japanese aren't the only ones who know quality when they see it.

Pilkington produce very nearly one fifth of all the ophthalmic lenses in the western world and though ophthalmics represents only a fraction of the Group's output (about one twentieth) it's a market which is rapidly growing.

That's exactly why Pilkington is continually developing new areas.

Ultra sophisticated range finders. Holographic optics. Security equipment. Thermal imaging equipment.

Beyond the area of ophthalmics, scope for innovation in glass seems almost limitless.

Already Pilkington has developed a range of products as diverse as nuclear shielding windows and a glass pellet for livestock which actually dissolves in the stomach gradually releasing its vital minerals.

With 70% of our income now earned from abroad and with a worldwide turnover of more than £1,200,000,000 it seems our innovations are paying off handsomely.

It's certainly nice to hear of a British company succeeding so well in Japan when so often we hear the story the other way round.

It's also nice to know that thanks to Pilkington many of our foreign visitors get to see our more famous monuments in the best possible light.



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BRITISH CALEDONIAN	ATLANTA	12.10
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BRITISH CALEDONIAN	PARIS CDG	12.30
BRITISH CALEDONIAN	HOUSTON	12.40

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UK NEWS

BL dismisses request to trim investment

FINANCIAL TIMES REPORTERS

BL, the state-owned vehicles group, has rejected a Government request to cut £250m from the £1,800m investment plan of Austin Rover, the volume cars subsidiary.

It is arguing that the full programme must go ahead to ensure the long-term commercial viability of the cars company and safeguard the jobs of its more than 40,000 employees. BL is also thought to have expressed concern that the delay in government approval of its five year corporate plan, submitted last December, could impede planned further collaboration with Honda, of Japan.

Initial agreement has been reached on a new deal under which Austin Rover would sub-contract its underslung production lines to assemble Honda models. Both companies would collaborate to develop a new medium-sized car to replace the present Maestro.

The Department of Trade and Industry, concerned by the disappointing sales and profit performance of Austin Rover, has taken a tough line over the present plan, questioning many of the assumptions.

A new factor in the vigorous Whitehall interrogation could be the role of the Prime Minister's own policy unit which is thought to have put forward other options to cut investment and prepare the cars company for early privatisation.

BL has answered all the questions in detail, but insists that the strategy of the plan as originally set out is the one to make Austin Rover viable. Clipping £250m from the investment plan would provide merely short-term benefits.

The difficulty for the Government, which is pledged to early privatisation, is that the plan makes clear such an objective is not possible within the lifetime of the present parliament.

Editorial comment, Page 18

British Gas would be sold as whole under Walker plans

BY PETER RIDDLE, POLITICAL EDITOR

PROPOSALS for the privatisation of the British Gas Corporation as a whole, rather than piecemeal, have been submitted to a Cabinet committee by Mr Peter Walker, the Energy Secretary, with a view to early legislation.

Despite a preliminary discussion last Thursday by the Cabinet committee on the disposal of public assets, no decisions have been taken and the Treasury has a number of major reservations about Mr Walker's plans. At present, the proposals have only just surfaced from the Department of Energy and are still being scrutinised by other ministers.

The key new development is the political determination shared by all ministers, to bring forward privatisation of British Gas as soon as possible to maintain the momentum of this programme. If the Cabinet gives approval legislation could be introduced in the next parliamentary session with flotation in 1987.

The main Cabinet debate will be about Mr Walker's long-standing preference for keeping British Gas intact, in line with the strongly-held view of Sir Denis Rookes, its chairman.

Mr Walker has made no secret of his scepticism with the desire of his predecessor, Mr Nigel Lawson, now the Chancellor of the Exchequer, to break down the present monopoly, and introduce competition into energy utilities. Mr Walker believes that the legislation passed by Mr Lawson to encourage the private generation of electricity has had no real impact.

N. Sea row rekindled, Page 8

BAe starts countdown for joint share offer

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH Aerospace this week starts the final countdown for its joint share offer with the Government, with today's extraordinary meeting of the company to give approval to changes in the articles clearing the way for the share sale.

The offer is for 146.85m shares of 50p, comprising nearly 98.0m shares owned by the Government - representing the outstanding Government holding of 48.43 per cent in the company - and another 50m shares which BAe itself is offering to raise capital for future activities.

The offer is in two instalments, with the first payment of 200p a share due on application and the balance (the precise amount will be disclosed later this week) payable on September 10.

At Friday's closing price of 410p, the flotation overall is expected to raise just over £600m.

Today's extraordinary meeting is designed to give approval to the proposed issue, but particularly to

propose issue, but particularly to provide for the creation of a single Government "special share" of £1. This would ensure that, although the Government no longer controlled the company, it would still be able to block any takeover by foreign interests, control the citizenship of directors and still appoint a Government director to the board.

This special share will require the company to obtain written permission from the Government before any provisions relating to these matters in the articles of association could be altered.

The special share, however, will not confer any financial benefits on the Government or permit it any control over the company's ordinary commercial dealings.

The plan is that, subject to the outcome of today's meeting, the prospectus giving final details of the offer price will be issued before the end of this week. Applications for shares must be made before May 10.

Cabinet split over £1bn cuts

BY ROBIN PAULEY

AT LEAST £1bn is involved in a row between Mr Nigel Lawson, Chancellor of the Exchequer, and Mr Norman Fowler, Social Services Secretary, which caused Mr Fowler's proposed changes to the social security system to be hastily withdrawn from the Cabinet agenda.

Mr Lawson and Treasury officials have been bickering for some time over their defeat in the Cabinet committee chaired by Mrs Margaret Thatcher, to consider the social security review. The Treasury is not proposing the retention of Serps but is arguing for much bigger cuts from other programmes.

This £1bn effectively turns the £1bn cut the Treasury thought it was getting into a net zero.

The Treasury is not proposing the retention of Serps but is arguing for much bigger cuts from other programmes.

The Treasury and the Department of Health and Social Security (DHSS) are blaming each other for failing to provide the full text of the proposed changes to the social security system.

One possible compromise would be to phase Serps out over a number of years but there is little support for such a move.

Fears of outraged opposition, especially from backbench MPs, means the social security changes

would result in an expansion of private pension arrangements as a further 11m moved into private pensions. This would push up public borrowing by at least £1bn according to Treasury calculations because of the tax allowances and reliefs available for private pension schemes.

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UK NEWS

British Gas set to reopen row over supply deal

By DOMINIC LAWSON

THE CONFLICT between the Government and the British Gas Corporation over the prospects for further UK North Sea gas developments will be rekindled this week.

Tomorrow the Department of Energy is expected to publish its annual review of UK oil and gas prospects and developments, known as the "Brown Book." This is likely to show the nature of the recent gas discoveries, which the Government used as the main argument for its veto of British Gas's cherished plan to import \$30bn of gas from Norway's Sleipner gas field.

Also tomorrow, Sir Denis Roeke, the chairman of British Gas, is to appear before the House of Commons Energy Select Committee, as part of its long running enquiry into UK gas depletion policy. Sir Denis, who has hitherto kept a public silence on the veto, is likely to tell Members of Parliament that the deal was crucial to the security of UK gas supplies in the next decade, and that British Gas still has grave doubts that the UK will be self sufficient in gas in that period.

The Government, in rejecting the Sleipner deal, said that 0.2 trillion (million million) cubic feet of gas was discovered offshore the UK last year. But the Brown Book is not necessarily expected to show an actual increase in the total of proven probable and possible reserves, but a more favourable realignment between the three classes of reserves.

British Gas' argument with Government is not so much about the sale of possible gas reserves but about the speed with which such gas could be actually produced.

It had been hoped that this year's Brown Book would for the first time give a separate, detailed, and scientific assessment about the prospects for onshore oil discoveries in the UK. The greatly increased rate of oil company drilling onshore has given the Department of Energy sufficient information to make its first public projections of onshore oil prospects. But it is believed that the review of onshore prospects will not now appear until next year's Brown Book.

The Brown Book will also illustrate the success of the campaign by Mr Alistair Buchanan-Smith, the Energy Minister, to involve UK companies more in North Sea contracts.

The Brown Book will show that the share of British industry in the highly competitive North Sea drilling market has risen by 60 per cent over the past year.

The figures will show that last year the UK won £231m of the £385m orders placed by companies drilling exploration and appraisal wells in the North Sea. In 1983 the UK won only £152m out of contracts worth a total of £462m.



Sir Denis Roeke

New boost for launch of TV in parliament

By JOHN HUNT

THE CHANCES of both houses of parliament being televised on a permanent basis have been improved by the disclosure that Mrs Margaret Thatcher, the Prime Minister, has dropped her long-standing opposition to the introduction of the cameras.

She feels that proceedings of the Commons should be televised on big occasions and also favours it for Prime Minister's question time which is held twice weekly.

One reason for her change of mind is the argument being put forward by Lord Whitelaw, Government Leader in the House of Lords, that TV would improve the behaviour of some of the wilder MPs.

It is believed that it might put a stop to the scenes that occurred last week when Labour left-wingers prevented Dr David Owen, SDP leader, taking his normal seat.

The die-hard opponents of TV will, however, not be convinced. They believe the cameras would only encourage such behaviour.

There could still be a long way to go before such opposition is overcome. A suggestion that the Lords might continue with their TV experiment after the summer recess, when the original six months is up, has angered some peers.

If it is to continue on an ad hoc basis while the Lords Broadcasting Committee reports on the six month experiment then a resolution would have to be approved by the Lords.

The opponents claim this would meet stiffer opposition than expected and that, contrary to the widely accepted view, many peers who originally favoured TV have now changed their minds as a result of experience.

The figures will show that last year the UK won £231m of the £385m orders placed by companies drilling exploration and appraisal wells in the North Sea. In 1983 the UK won only £152m out of contracts worth a total of £462m.

Unions fear Elkem's talks may lead to steel plant closure

By NICK GARNETT, NORTHERN CORRESPONDENT

ELKEM, the Norwegian metals group, has been holding discussions with British steel producers on the prospects for further rationalisation and mergers within the industry.

Elkem, together with Allied and Teesside Rolling Mills — the latter like Allied half owned by BSC — put together a £15m package at the end of 1982 in an attempt to entice Elkem to shut its British operations and relieve the industry's over-capacity.

Union representatives at Manchester Steel, Elkem's British subsidiary, called a mass meeting of the company's 650-strong workforce yesterday to express anxiety about the company's future.

Under Mr Eddie Lynch, national organiser of the Amalgamated Society of Wire Drawers and Kindred Workers, said after the meeting that he believed Allied Steel and Wire, jointly owned by the British Steel Corporation and GKN, have made cash proposals to the Oslo-based group involving the closure of Manchester Steel's plants in Manchester and Birston, Merseyside.

This has not been confirmed nor is it yet known what progress has been made in negotiations between Elkem and other steel producers. Manchester Steel's British management is unaware of any proposal to close all or part of its operation and discussions might have centred on shutting capacity other than that of Manchester Steel's.

Elkem has been rationalising some of its operations in Norway and recently announced its merger with the Norwegian state-owned steel producer Norsk Jernverk. That merger takes effect within the next two months.

Shop stewards and Mr Bob Litherland, the local Labour MP, have sent a letter to Mr Kasper Kjelland, Elkem's president, seeking clarification of the group's intentions. The unions are also seeking a meeting with Mr Kjelland today.

Mr Vincent Mulvaney, electricians' union (EPTU) convenor at the Manchester site, said the unions had to remain optimistic that the company would remain in business.

The private steelmaker, Sheer-

Food processors 'dropping behind overseas competitors'

By CHRISTOPHER PARKES

THE BRITISH food processing industry is falling behind its main competitors in France and West Germany and action is needed urgently if it is to make up the lost ground.

A report just published in London says that while the UK has the necessary scientific know-how, and other basic strengths, need to be better applied.

The Technical Change Centre, reporting after an 18-month investigation, says the industry is also held back by the lack of reliable food processing equipment.

Most urgently, however, the report recommends four main actions to bring the British business up to par with Europe:

• Increased emphasis on recruitment and training to raise management and manual skills in the industry.

• Greater investment in new technology.

Most of the senior food industry executives interviewed for the study criticised the performance of British food processing equipment.

With the exception of two companies, the performance of the British suppliers was said to be markedly inferior to that of foreign competitors, particularly in packaging equipment," the report says.

The UK industry is also hampered by relatively low capital expenditure and concern that attempts at innovation may be frustrated — as has happened in the past — by European Community rules or even consumer resistance.

The report points out that until recently British R&D expenditure as a percentage of value added in production was substantially higher than in France and Germany.

The UK Food Processing Industry Opportunities for Change, The Technical Change Centre, 114 Cromwell Road, London SW7 4ES. £10.

Britain loses labelling plea

By DAVID CHURCHILL AND RAYMOND HUGHES

CONSUMER groups have given a mixed reaction to the European Court's ruling that Britain must stop forcing traders to give country of origin information on labels.

Under British legislation certain goods — such as shoes, clothing and cutlery — have to have their country of origin identified on labels. The European Court has ruled that this prevented free trade within the EEC.

Both the National Consumer Council and the Consumers' Association yesterday made clear that the court's ruling was not a blow to consumer protection in the UK.

"We find that country of origin marking does not really tell the consumer anything," the Consumer Association said. "Consumers want a lot more detailed information about other issues on labels rather than country of origin."

Manufacturers would therefore feel obliged to mark their products, which would increase the production costs of imported articles and make them more expensive.

The UK argued that the Order applied to imported and national goods alike and that its effect on trade between EEC states was uncertain, if not non-existent.

It also argued that the order satisfied the requirements of consumer protection. UK consumers associated the quality of certain goods with the country in which they were made. For example, they liked to know whether leather shoes had been made in Italy, woolen knitwear in the UK, fashionwear in France and domestic electrical appliances in Germany.

Last of the clicking telephone exchanges

By JASON CRISP

THE POST Office installed Britain's first automatic telephone exchange at Epsom, Surrey in 1912. It was built in Liverpool using the latest US technology — the Stromberg step-by-step exchange.

Last week, some 73 years later, Plessey delivered its last Stromberg exchange to British Telecom marking the end of an era of electro-mechanical telecommunications.

The clicking and clacking Stromberg exchanges are still widely used throughout the British telephone network and will be for some years.

The basic design was developed by Mr Almon Stromberg, a Kansas undertaker. He did it to dwarf his main rival whose wife was an operator on the local telephone exchange and who was diverting Mr Stromberg's calls and business to her husband.

Stromberg exchanges have been much refined over the years. But they are still expensive to make and maintain, they occupy a lot of space and need careful adjustments. Today's electronic exchange — such as System X — occupies a fraction of the space and is thousands of times more reliable.

The jerky and twisting movements of the Stromberg exchanges making connections are fascinating to watch. When films or television show a telephone exchange it is nearly always Stromberg. The modern exchange looks and is like a computer with all the action taking place in the depths of a microchip.

At one time companies like Plessey and GEC Telecommunications employed tens of thousands of people making Stromberg equipment. Employment at Edge Lane has been cut dramatically as orders for Stromberg have fallen and the company switches to the largely automated production of digital electronic exchanges full of printed circuit boards.

Plessey says it has made over 300,000 racks of Stromberg equipment since 1912. The Edge Lane factory, once one of the largest employers in Liverpool, made exchanges which were shipped to 80 overseas administrations — a reminder that Britain once held 25 per cent of the world market for telecommunications equipment.

Heathrow car hire battle intensifies

By ARTHUR SANDLES

THE CAR rental war at Europe's most lucrative hire point — London's Heathrow Airport — intensifies this week, as Budget, the US-based franchise group, puts up its signs within the airport terminals, and threatens a "new approach to offering more business to an already crowded market."

The Budget arrival has not been without a degree of bitterness. The US group replaces the only UK-based major, Swan National, which was ousted by Budget in contract applications from the British Airports Authority (BAA). Budget joins Hertz, Avis and the French-owned Godfrey Davis/Burropcar.

Swan National, a subsidiary of the Trustee Savings Bank, is not taking the loss of a prime rental location lying down. The BAA has agreed to its cruising the airport with air-conditioned coaches which will whisk customers away to an off airport centre, luring them with free coffee and in-coach telephones.

Meanwhile, the authority itself is about to launch an extensive poster campaign, similar to that already running for its duty free shops, to urge more people to use the airport car rental.

By midnight tomorrow, Swan National must close its operations within the Heathrow terminals and be visited every five minutes.

Swan is saying that customers will be dealt with faster this way than they will be by the in-terminal companies. "We see the introduction of luxury coaches as the most efficient and most comfortable way of speeding our Heathrow customers through to their final destination," says Mr Tony Grimshaw, Swan National managing director.

Over the following 24 hours Budget is likely to face an immediate demand for hundreds of cars. Budget's normal aggressive pricing and publicity stances is likely to be followed and accentuated.

"Because it is the single biggest car rental location in the country and attracts so many foreign visitors, the Heathrow market has been traditionally less competitive than markets elsewhere," said Mr Peter Crouch, Budget executive vice-president.

Budget points to Detroit where its arrival at the airport was followed by a 58 per cent rise in rentals and Miami where a 36 per cent rise was seen.

To deal with its displacement, Swan National has bought six luxury coaches which will serve as a link between the three present Heathrow terminals and the nearby Crest Hotel. Each terminal will be visited every five minutes.

Swan is saying that customers will be dealt with faster this way than they will be by the in-terminal companies. "We see the introduction of luxury coaches as the most efficient and most comfortable way of speeding our Heathrow customers through to their final destination," says Mr Tony Grimshaw, Swan National managing director.

Strong sales gain for Land Rover in quarter

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

LAND Rover, the four-wheel drive subsidiary of BAE, claimed yesterday that its Western European sales were off to a flying start in the first quarter of 1985.

Sales of vehicles with the Land Rover badge in continental Europe were also benefited from the launch of new models — first the 110, which is now making headway in continental Europe, and more recently the 90, a short-wheelbase Land Rover.

Registrations in the UK have also improved substantially in the early part of this year compared with the same period of 1984. After 20 days of April, Land Rover sales were up by nearly 18 per cent, from 2,127 to 2,509, while those of Range Rover had improved by nearly 12 per cent from 1,049 to 1,172.

Chemicals output up

By TONY JACKSON

CHEMICALS output rose strongly in the third quarter of last year, with volume 4 per cent ahead of the second quarter. Provisional government figures indicate that there was no further growth in the fourth quarter, but that volume picked up again in the first two months of 1985.

In last year's third quarter, import volume fell by 3 per cent, largely because of the weakness of sterling. But in the first nine months overall, imports were 17 per cent higher by volume than in the same period in 1983. Exports rose over

the nine months by 8 per cent, with almost no growth in the third quarter.

All sectors of the industry improved output by comparison with third quarter 1983. The best performance came from fertilisers, where organic chemicals produced a rise of 9 per cent, but organic chemicals were up by only 4 per cent, and plastics by 7 per cent.

In some cases, the latest output levels still fall short of the peaks recorded in 1979.

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This business continues to grow at a rapid pace, bringing even more money into the country and providing more jobs.

So much so, that forecasts indicate that in future years London's airports will find themselves unable to cope.

The airlines would have to look to Holland, France and Germany to deposit

their passengers, their freight and their money.

The report of the Airports Inquiries 1981-1983 was recently published.

It concluded that the London airport system (of Heathrow, Gatwick, Luton and Stansted) can remain at the centre of the world's airline industry only if it expands.

The report forecast that by the next decade the demand can only be met by an increased capacity in the south-east, which means expanding Stansted Airport and building a fifth terminal at Heathrow.

Every effort should be made to develop the regional airports, but their expansion alone could not meet the future demands of the south-east.

Unless the above recommendations of the Inquiries are acted upon swiftly, the aviation industry will suffer.

Which will mean the country loses revenue and loses jobs.

We wish to see a civil aviation industry that has the freedom to grow to its full potential.

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Letters to the Editor

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Tootal Group

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Pension fund managers

From the Managing Director,
Prudent Mutual Managed
Pension Funds

Sir—I would like to offer some comments on your recent correspondence on currency hedging. Given the existence of performance league tables, the focus of life for pension fund managers is that we are judged inter alia by our position in these league tables. Typically trustees are expecting us to produce above average (or even upper quartile) returns although I hasten to add that the time frame for this assessment is probably in excess of two years. This is not unreasonably so, given that investment managers make decisions with the objective of improving the return on the fund. This is what they are paid for.

Turning to the question of currency hedging, there may well be a long-term positive correlation between economic performance, currency values and indeed stockmarket prices, but the variations about any such long-term trend are large in size and extended in time. Furthermore the variations in currency value from trend are not necessarily coincident in direction and timing with the variations in stockmarket prices. The investment manager's job is surely to act on his judgement about overvaluation or undervaluation of the assets in which he invests. I see no reason why he should not take a different view as between the currency and the underlying equity stock or bond and act accordingly. For instance, I see no distinction in principle between a decision to sell U.S. stocks and hold the cash realised in U.S. dollars and a decision to hedge part of a U.S. dollar portfolio.

I would also point out that it is incorrect to conclude that the use of forward currency sales to reduce the currency exposure implicit in an overseas portfolio is inevitably a short term decision taken for short term gain. Since forward premia or discounts reflect short term interest differentials, a five-year hedging operation based on three month forward currency sales rolled over throughout the period would give, in principle, the same result as a five-year back to back loan subject to three monthly interest rate reviews linked to LIBOR. The forward sale method is rather more flexible and probably cheaper.

Finally I would say that, as an investment manager who for good long term reasons hedged

part of the U.S. dollar exposure of his funds far too early I am kicking myself for not having taken a shorter term view!

C. E. Hughes,
25-31 Moorgate, EC2

Currency hedging

From Mr A. Threadgold
Sir—I read with interest Mr Jecks' letter April 19 commenting on Mr Freethy's letter and the earlier article by Eric Short dealing with dollar hedging by UK pension funds.

The attitude of pension funds to risk is critical in determining their approach to hedge currency risk. A major rationale for pension funds diversifying their asset portfolio overseas is risk minimisation. By holding assets in a number of overseas markets and overseas currencies, where the historical and expected correlation between sterling returns in these markets and UK returns is relatively low, and on the basis of expectations of sterling returns on average, the risk of a highly diversified portfolio is reduced. The objective of a pension fund manager is to make a profit, and the risk of a pension fund manager's return will be less for an internationally diversified portfolio than for

strategy was first implemented. In addition, it is uncertain what about the dollar which is relevant. Investment managers do not have to believe that they are better at predicting the dollar/sterling rate than the market (as represented by the forward rate) to justify hedging. Rather the uncertainty about future sterling returns for U.S. investments became unacceptable high, and investment managers sought to reduce the risks by acquiring some dollar liabilities to partially match their dollar assets. This is a classical hedging strategy. Mr Jecks is thus wrong to call this currency speculation. The objective of some pension funds in hedging the dollar during the last year has clearly been risk reduction rather than necessarily an improved performance.

A. R. Threadgold,
Pestel Investment Management,
48, King William Street, EC4.

An irrelevant operation

From the Secretary,
Superannuation Arrangements
of the University of London
Sir—I read with interest Mr Jecks' letter (April 19) from Keith Freethy's earlier letter about hedging and UK fund performance as revealed in the Cubie, Wood report.

It is quite possible that both Mr Jecks and Mr Freethy have managed to reach a level of mutual incomprehension. I think it would be valuable to make two specific points from a fund manager's rather than an adviser's point of view.

We certainly accept Mr Jecks' view that we are in overseas markets because of the long term strengths of these markets, and to that extent hedging is an irrelevant operation. We also recognise however, that there will be short term changes in our portfolio stance, and we regard currency hedging as essentially an insurance policy on the short term flow of funds. Given the facility to roll hedges over, and increasingly the use of more sophisticated paper instruments, I would not accept that this form of insurance policy is totally inappropriate.

The second point is the very short term nature of the measurements by (not only) Cubie, Wood. In making a comment which refers to a single year's experience, they ought to submit, to include some kind of health warning to the effect that paying attention to short term problems can seriously damage your finances. Mr Jecks indeed makes this point in his letter, and in my experience it is insufficiently emphasised in the published reports which sometimes influence trustees to an excessive degree.

N. A. Ryan,
4 Gower Street, WC1.

CONTRACTS

North Sea awards total £13m

Four contracts worth a total of about £13m have been awarded for the conceptual design of the Shell-Esso Gannet project fields in the North Sea. The awards are: For the topsides design of the Gannet central platform. The contractor is a joint venture between WIMPEY OFFSHORE ENGINEERS AND CONSTRUCTORS, and Bechtel GB, UK sub-contractors of the American company. For the topsides design of the satellite platforms. The contractor is WORLEY ENGINEERING. The central platform's substructure design goes to JOHN BROWN OFFSHORE STRUCTURES. The satellite platforms' substructure designs goes to ATKINS OIL AND GAS.

A contract worth £12m for a 400 kV overhead transmission line linking Torness and Eccles, Scotland, has been awarded to HAWKER SIDDELEY POWER ENGINEERING by the South of Scotland Electricity Board. The contract includes dismantling 25 miles of existing 132 kV overhead line between Dunbar and Eccles. Equipment included comprise: tower steelwork supplied by Peter Brothers and associates; cables and insulators and fittings from Doulton Insulators and aluminum alloy conductors supplied by Aluminum Wire and Cable Co, an associate Hawker Siddeley Group company. Construction starts this month with completion scheduled for September 1986.

BREYGREEN (HOLDINGS) subsidiary Wastedrive has been awarded a contract by the Royal County of Berkshire. The contract, which will be with a ground firm and which will run for a period of ten years, requires Wastedrive to operate three household waste sites, to build and operate a refuse transfer station and to provide transport for the disposal of about 100,000 tonnes of waste per annum.

A £9.7m contract for the Statesman and Ambassador push button telephones has been awarded to TMC by British Telecom. TMC will further expand its TMC 1700 KTF multi frequency telephones for the Palace of Westminster as part of the re-equipping programme. TMC is the UK telecommunications business of Philips.

An upgrading scheme for the Beyazli lignite mine in Middle Anatolia, Turkey, has resulted in a contract worth £4m for the supply of electrical equipment, being awarded to a consortium of several UK companies headed

by BRUSH TRANSFORMERS. A Hawker Siddeley company. The client is Turkish Coal Enterprises (TKI). Brush Transformers will be supplying 25 gas based industrial complex and the complete social and commercial infrastructure covering major harbour works, power supply and other services for a city of 250,000 inhabitants. Covell Matthews International Partnership and Balfour Beatty Partners have been retained by the joint venture to assist in the town planning and services aspect of the study. Balfour Beatty is a member of the BICC Group.

A joint venture of BALFOUR BEATTY CONSTRUCTION INTERNATIONAL and DAVY MCKEE (LONDON) has signed a contract with the Development Company of the Hainan administrative region of the Peoples Republic of China. The contract is for the study and preparation of a master plan for the development of the Yang Fu industrial zone and is scheduled to cost more than £200m. It is due for completion within one year and covers the development of a gas based industrial complex and the complete social and commercial infrastructure covering major harbour works, power supply and other services for a city of 250,000 inhabitants. Covell Matthews International Partnership and Balfour Beatty Partners have been retained by the joint venture to assist in the town planning and services aspect of the study. Balfour Beatty is a member of the BICC Group.

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767 2614 5040 8280 10542 12076 13592 15124 16748 17933 18703 20139 21241 22894 24056
825 2205 5126 8296 10543 12141 13708 15236 16755 17974 18708 20155 21243 23081 24063
841 2676 5129 8298 10544 12142 13709 15240 16758 17975 18709 20156 21244 23082 24063
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Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued ordinary share capital of American Electronic Components PLC in the United Securities Market.

It is emphasized that no application has been or is to be made for these securities to be admitted to listing.

This advertisement does not constitute an offer or invitation to subscribe for or purchase shares.

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U. S. DEFENCE INDUSTRY

General Dynamics and the Veliotis tapes

By Andriana Ierodiaconou in Athens

General Dynamics accused of concealing cost overruns

BY PETER TAKIS IN NEW YORK

U.S. Suspends Payments To General Dynamics

U.S. Government probes General Dynamics' bills

Admiral may face charges over contractors' gifts

See also: *U.S. suspends payments to General Dynamics* on page 10

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

"DEPARTMENT stores are a pretty stupid business," asserts Bob Thornton, chairman of the Debenhams department store group which in recent weeks has been the City's favourite tip for a takeover. "It's pretty obvious why they fail—they try to sell merchandise in space they should have shut down."

The share of the total retail cake taken by department stores in Britain has been in decline for many years. In the early 1960s they had a 40 per cent share, but they now claim only 45 per cent. Thornton's lack of faith still seems surprising.

Debenhams is a special case, he maintains. "We have a future because we don't behave like a traditional department store."

Over the past two years Thornton has developed a new organisational structure at Debenhams which is effectively transforming the company from a centrally-controlled department store chain into a provider of prime retail space for rent in the High Street. Space is rented out to Debenhams trading departments, which then have the responsibility to make the business work. It is a complete reversal of the trend in British retailing over the past decade, during which centralisation has been the name of the game as the financial stakes involved have grown higher.

Under the new structure, Thornton has split the main trading departments into 10 separate companies which have total responsibility for hiring staff, buying merchandise and running the stores in the Debenhams chain. If these companies cannot sell enough merchandise at sufficiently high margins, they cannot pay the rent on the retailing space occupied. "Our people have to face up to the fact that unless a product earns its keep, we're not going to keep it just out of nostalgia," warns Thornton. "Before we brought in this structure, each department was clamouring for more space—now they want less."

Thornton, an ex-personal assistant to Lord Sief of Marks & Spencer, bubbles with enthusiasm about his new approach to retailing. The City, however, takes a more sanguine view about his prospects for finally turning Debenhams into the profit spinner it should be; it has seen too many "false dawns" at Debenhams over the past decade to do anything other than adopt a "wait-and-see" attitude to the latest changes. Many City analysts are rather more impressed with Debenhams as a takeover candidate for either Phil Harris of Harris Queensway or Sir Terence Couran of Habitat/

Debenhams

Separate but together

David Churchill examines the unusual departmental structure of the UK stores chain

Hugh Routledge
Bob Thornton: getting his empire into better shape

Mothercare. Debenhams' current share price certainly reflects bid speculation more than retail strength in the High Street.

Thornton, who joined Debenhams ten years ago, accepts some of the blame for taking so long to get a tighter grip on Debenhams' problems. "As a new broom I was in a position to sweep everything clean," he recalls. "Instead, rather painfully, and very, very slowly, we traded out of the mess."

That "mess" meant that in 1973 the company was losing about £100,000 a week with losses of over £100m. Its latest financial results are due out next month and City expectations are for pre-tax profits around £42.5m. In its last full financial year (to January 28, 1984) total turnover was £747m and pre-tax profits £32.7m, up from £19.6m.

Thornton's initial strategy for Debenhams was to bring the department stores up to the standards expected of the 1970s. A lack of investment in the previous decade had left many stores in a rather decrepit state: buildings with six floors and broken lifts, for example.

Moreover, Thornton was faced with a plethora of other problems—weak buying, poor stock control, too much selling space, and too much shoddy merchandise. Debenhams' customers were either too old or too down-market to offer the store much long term hope.

To be fair, Debenhams was not the only department store to be in a rather sorry mess during the 1970s. To varying degrees all its faults were mirrored in the other leading chains but their true plight was masked by the rapid price inflation of the 1970s, which enabled department stores and other retailers to cover up low productivity with price increases.

At the same time, department stores fell prey to the growth of specialist multiple chains in all product sectors—from women's wear to electrical appliances. These could provide better merchandise more cheaply and efficiently.

The response of other department store chains was typified in the late 1970s and early 1980s. Debenhams started actively seeking other companies to set up "shops within a shop" inside its stores. The logic was that if Debenhams could not develop the buying

and merchandising skills itself, it could more effectively acquire them by bringing in outside concessions. Thus companies such as Jaeger and Benetton were lured into setting up shop within Debenhams' paying an economic rent for the space.

Now some 25 per cent of selling space and 30 per cent of department store sales come from concessions, which Thornton says is the probable limit to their degree of penetration.

The policy of bringing in outside concessions established the principle of charging rents on

space occupied and the basis for calculating them.

Another development in the late 1970s also paved the way for the current retail structure. This was Debenhams' success with its in-store credit card operation, which was eventually developed into a separate company, called Welbeck Finance. It now provides credit card facilities to some 40 other retailers.

The success of Welbeck made me think about whether we could duplicate this independence in other areas of our operation," explains Thornton.

In 1983, Thornton identified key departments (initially 16 but now amalgamated into 10) in the stores and set up separate trading companies for each one spanning all 68 stores. These are: leisure; china and glass; home textiles; footwear; leather and fashion accessories; women's wear; cosmetics; men's and children's wear; store operations; and in-store catering.

Each company has up to four directors, including a chairman who heads more than one company. The directors have total responsibility for running each company for buying, distribution, and every other aspect of merchandising, from training staff to allocating space.

The trading companies are obviously encouraged to use Debenhams' facilities—such as computer payroll—but only if the price is right. Responsibility for ensuring that merchandise ranges do not clash with Debenhams' overall style rests with a director, Helen Robinson, a former executive editor of *Vogue* magazine.

Concessions that used to be directly responsible to the Debenhams board are now included in each trading company and form part of its operation.

Budgets are set for each company after consultation between Thornton and the various boards. Rents are calculated on the type of space filled and the gross margin on the products sold. The better located and more profitable a department, the higher the rent.

Thornton has carried out sophisticated financial modelling on the possible scenarios of bid and counter-tactics that could be employed. He maintains that he will do "what is in the best interests of our shareholders" and for him that means developing the current retail approach.

who didn't know how to make an effective contribution," he says. "Now they are well aware of their responsibilities."

One casualty of this strategy has been do-it-yourself products. Black and Decker Washmatics, for example, could only be sold at a price which earned insufficient margins to pay the rent—so they went. Similarly, cans of white paint (the sort of thing you would normally expect to find in any department store) have been elbowed out because their selling price is too low to generate sufficient margins.

Even though Thornton is pleased with the operation of these trading companies, he still recognises that they were not the total answer. "We took the view that there were large areas of the business where we needed something more than just a concession and where we didn't have enough of the right type of expertise ourselves," he says.

So last year Debenhams set up joint companies with Harris Queensway to run the electrical, furniture and large department stores within Debenhams.

The venture has not been a success—one so far—losing £4.5m for Harris Queensway in the past year—but both Harris and Thornton maintain that the joint venture is now on the right lines.

But the problems have fuelled speculation that Phil Harris is considering a full-scale bid for the whole department store chain.

Thornton believes that many of the rumours about a possible takeover may have developed because of the new Debenhams management structure, which enables the nine individual trading companies to discuss with whoever they like the possibility of merchandising, from training staff to allocating space.

The trading companies are obviously encouraged to use Debenhams' facilities—such as computer payroll—but only if the price is right. Responsibility for ensuring that merchandise ranges do not clash with Debenhams' overall style rests with a director, Helen Robinson, a former executive editor of *Vogue* magazine.

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Product strategy

Why a long-term view is needed



John Butcher: wants more training in design for managers

Underlining the minister's message, Austin Rover's design director, Royden Axe, said that his company's strategy now involved giving design a leading role. It had spent £6m "re-creating a design strength" in the form of a 130-strong design team and a central design facility which uses the latest computer technology.

Jaguar's chief stylist, Geoffrey Lawson, gave a similar picture of the upgrading of design, though he admitted the process was at an earlier stage in his company. Both he and Axe cast admiring eyes at the situation within Ford, where design has come to be widely accepted as an equal influence in engineering, at Jaguar, by contrast, the chief stylist still reports to the chief engineer.

The evening seminar, organised by the Society of Industrial Artists and Designers, was the first of four on design management in different industries. The others are: Textiles (April 30); Information Technology (May 7); Leisure (May 21). Tickets price £10 for each seminar from Ms Jillian Boden, SIAD, 12 Carlton House Terrace, London SW1Y 5AH (tel 01-830 1511).

Christopher Lorenz

NOTICE OF REDEMPTION

To the Holders of

The Industrial Bank of Japan Finance Company N.V.

Guaranteed Floating Rate Notes due 1988 (U.S.\$30,000,000—dated as of 27th May, 1981)

NOTICE IS HEREBY GIVEN that, pursuant to Paragraph 5(b) of the above Notes, the undersigned has elected to and will redeem on May 31, 1985 all of the said Notes at a redemption price of 100 per cent. of their principal amount.

On or after May 31, 1985 said Notes will become due and payable in such currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. The Notes will be paid upon presentation and surrender thereof, with the November 1985浮動利率 of 10.5%.

Payments other than in New York City will be made by U.S. draft or cheque drawn on a bank in New York City, maintained by the payee, or by wire transfer to a U.S. dollar account maintained by the payee in a bank in New York City.

Coupons due May 1985 should be detached and, on or after May 31, 1985, collected in the usual manner.

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THE INDUSTRIAL BANK OF JAPAN FINANCE COMPANY N.V.

Dated: April 29, 1985

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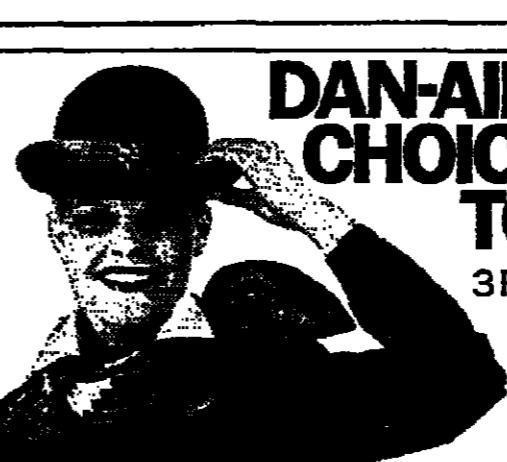
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FINANCIAL TIMES SURVEY

Monday April 29 1985

British Virgin Islands

The development of a dollar economy with no foreign exchange regulations has provided an incentive for investors on both sides of the Atlantic. By Caribbean standards the islanders are relatively well off.

New tax laws attract investors

THE MAIN Government offices in Road Town, Tortola, are located in a modest, two-storey building backed a single trellised square open to the sea. About 100 yards opposite, the water laps the edge of a harbour-in-a-project, where the very latest Japanese sports cars buzz along the by-pass.

Yet progress still moves easily with the past. Only a few steps down Main Street, some hens peck their way ladly through the traffic, disappearing into the jumble of modern stores and low wooden shacks that make up the island's main shopping centre.

The British Virgin Islands have emerged only recently, and very rapidly, from a century of isolation. Road Town, capital of this British dependent territory, has a population of less than 3,000 even today. An hour's jog will take a curious visitor down most of the main thoroughfares.

Behind the centre of the town, the hills rise steeply in a natural, wooded amphitheatre, still largely unspoiled by urban sprawl. Mr J. R. O'Neal, a 73-year-old businessman and former politician — and probably the first self-made millionaire on the islands — dates the beginning of modern development to World War Two. At that time the American Government began the construction of a submarine base and airstrip on nearby St Thomas; the largest

island in the U.S. Virgin Islands, which were acquired from Denmark in 1917.

"The entire population went to work on the project," says Mr O'Neal, "a lot never returned — they took American citizenship and left."

Even for those who came back, the exposure to an American wage economy and the U.S. way of doing things marked a turning point. Within a few years, the islanders were agitating for a greater say in

their own affairs while cementing their links with their American neighbours. In 1959, the U.S. dollar was made the country's official currency.

The development of the BVI since then has depended on a constant, intricate balancing of its relationship with the UK on the one hand and the U.S. on the other. So far as the UK is concerned, the islanders have a pragmatic, if not particularly sentimental attachment to British rule.

They are probably much keener on maintaining the current colonial links than Westminster itself, partly because the UK supplies financial assistance (though this is declining fast), and partly because the British flag allows the BVI to avoid being overrun by



Americans while operating as a peripheral part of the U.S. economic system.

On the American side, the relationship runs occasionally into difficulties. BVI officials complain sometimes about the activities of U.S. Internal Revenue Service inspectors trying to sniff out tax dodgers on the islands; and when the Americans moved to eradicate double tax treaties with Caribbean countries, it was the BVI that had to drift away from America to shelter their U.S. equity earnings in particular.

Yet the link with the U.S. has been a major attraction to the country. Citizens of the British and American Islands move with great freedom between the two.

Americans, for example, can come into the BVI without a passport; so there is no official record of their stay, or their use of financial services on the islands. And the ease of emigration to the U.S. where there is a significant BVI expatriate community, has provided an employment safety valve and a conduit for education over the years.

Even more importantly, perhaps, the development of a dollar economy with no foreign exchange regulations and low taxes has provided an incentive for investors on both sides of the Atlantic.

The first significant inflow of foreign capital, for example, began in the 1960s, when a number of British businessmen bought property on the islands because it was one area where

they were allowed to invest in the dollar without going through the premium market of that time.

Later, the islands began to attract attention as a tax haven, as British investors sought to make use of the BVI's double tax treaty with the UK — a loophole stopped up by the British Government in 1971; and the tax haven business continued as foreign investors from the U.S. turned the BVI's double tax treaty with America to shelter their U.S. equity earnings in particular.

Since the U.S. in turn, unilaterally cancelled its double tax treaty four years ago, the islands have deliberately developed new tax legislation which will attract foreigners wanting to move investments in and out of the U.S.

Proximity to the U.S. has also been the key factor in the creation of the tourist industry. For Europeans, the islands provide an uncomplicated way to invest in a dollar economy without facing the administrative difficulties or the competitive environment of the U.S.

For the Americans, the BVI were a natural market for affluent U.S. holidaymakers. Indeed, it was mainly American investors who saw the initial opportunity to create an upmarket hotel and yachting business that would contrast sharply with the mass tourism in much of the rest of the Caribbean.

Since the early 1960s, the old

economy, based on agriculture and fishing, has been destroyed. The local population has turned almost exclusively to service industries and wage-oriented employment, leaving the hillside terraces to grass-over and sprout shrubs again.

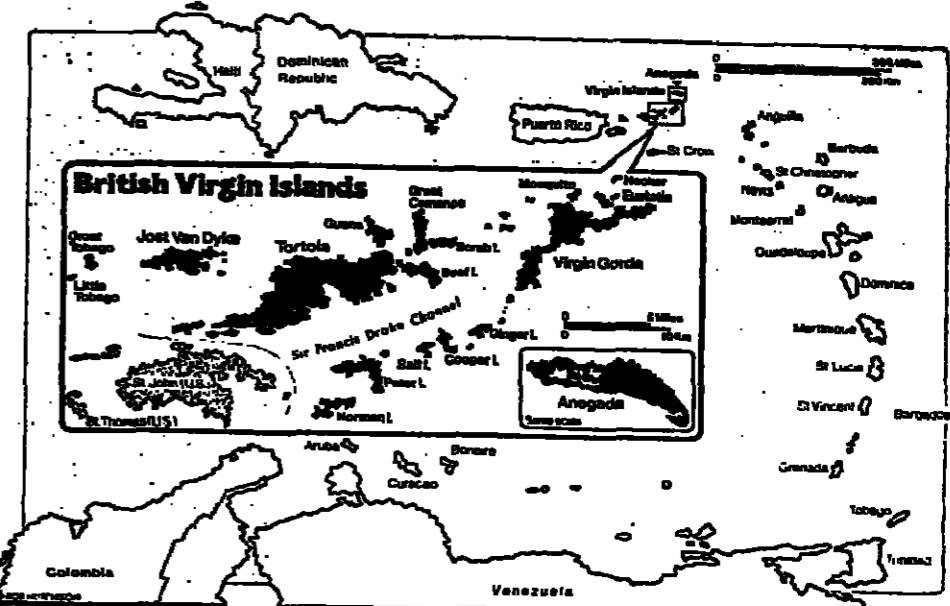
Construction has become a major employer as the islands have built roads, put down telephone lines, developed an electricity network, and begun to pipe water into the main population centres all within the last 25 years.

Yet this rapid transition seems to have been made without creating undue social problems of the type familiar in the rest of the Caribbean. There is little apparent racial conflict, no obvious deepest poverty, and virtually no unemployment.

This smooth process of development may be due in part to the intimate size of the island community. With a population no larger than a small English town, it is not difficult to establish a consensus among the families and individuals whose opinions count.

In the pre-boom era, the islanders went along with the notion that the islands would be best served by avoiding the headlong pace of development in the American Virgin Islands, and to a large

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Territory with a colourful past

DISCOVERED by Christopher Columbus on the second of his epic voyages in 1493, the British Virgin Islands remained a Caribbean backwater for the next 200 years.

Practically all the European maritime nations laid claims to the islands at one time or another, and the Spanish worked a copper mine in the region for a while. But the main activity in the 50 or so islands and outcrops which make up the archipelago was piracy — a legacy which lives on in local legend.

Norman Island, now on sale for \$6m, was once visited by Robert Louis Stevenson, and is said to have inspired Treasure Island.

The islands, only 38,000 acres in all, have three main land masses — Tortola, Virgin Gorda and Anegada. The development of a plantation economy began in the late 17th century, when colonists brought their slaves over from Anguilla to grow cotton,

splitting up Tortola into more than 100 separate estates.

Sugar cane later took over from cotton, as the population grew to a peak of 10,500 in 1865, split between 2,200 blacks and 1,300 whites — figures which were not to be surpassed until the early 1980s.

The decline in population, which fell by 30 per cent over the last century, was due to the collapse of the sugar plantations. White planters began to drift away from the estates after the emancipation of the slaves in 1838.

The end of this way of life came with the expansion of the sugar beet industry in Europe. For a hundred years to 1960 there were rarely more than 30 whites on the islands.

Recalling what it was like to live on Tortola in this era of semi-isolation, Mr J. R. O'Neal, a local businessman, says people lived mainly by subsistence farming and fishing. This was supplemented by some food exports to the American Virgin Islands, and by cash earned on an annual sugar cane harvesting trip to Santa Domingo.

One of the biggest exports in the 1920s was charcoal — a trade which took off following American prohibition, because the charcoal would be used to conceal quickly imported rum. "If prohibition had not been stopped," says Mr O'Neal, "the islands would not have a tree left on them."

In the hey-day of the plantations the islands were allowed their own legislature, but this was later abolished as they were brought under the administration of the Leeward Islands.

It was not until 1958 that the colony of the Virgin Islands was established, leading to ministerial government. 11 years later and, in 1976, the transfer of responsibility for finance from the governor to the chief minister.

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a low 5 per cent and the maximum payable is only 20 per cent. Corporate Tax is levied at the flat rate of 15 per cent but can be lower. There are:

- No Capital Gains Tax;
- No Estate Duty;
- No Dividend Withholding Tax;
- No Capital Transfer Tax;
- No Death Duties.

Personal Income Tax is payable on the ordinary income of a resident and in respect of income arising outside the Territory to a person not ordinarily resident or not domiciled in the British Virgin Islands, only on the amount received in the Territory. True, there are no deductible allowances; but as well as the low tax rates and wide tax bands, there are no agonised arguments with the tax man about personal allowances. So, the administration and payment of personal tax is uncomplicated.

The British Virgin Islands is, therefore, a "low tax" and a "no tax" administration; and, many would contend, the better for that.

The British Virgin Islands Government—

- meets its bills
- pays its way
- contributes substantial sums to capital development from local resources
- has a minimal public debt
- has adequate reserves on its annual Operating Account
- has no foreign exchange controls
- has single-digit inflation—and uses the United States dollar as its official currency.

How many other similarly-placed countries are there about which all this can be said?

The basis of the economy is tourism and its supporting industries. The Government promotes selective tourism, consistent always with the overriding objective of involving local people in key management and ownership responsibilities. Sixty per cent of the industry is water-related — natural for the most beautiful and tranquil sailing grounds of the world.

The Government attaches great importance to the role played by the financial community in the development of the Territory. There is a policy of dialogue between the Government and the private sector. Indeed, the British Virgin Islands is a clear example of "open government" because no major measure affecting the fortunes of the people is likely to be taken by the Legislature without wide prior public consultation; and weight is always given to the views expressed.

An example is the enactment in June 1984 of an entirely new International Business Companies law. In its final form, the Ordinance represented a singular example of what such consultation can achieve. There was no issue of importance on which there was disagreement between the Government and the members of the financial community in the Territory and those with whom they do business outside; and there was such a measure of agreement by the Government and the Opposition benches in the Legislative Council that a major innovative ordinance of some technical complexity and 119 sections was enacted unanimously by the House.

The Government's policy is to ensure proper standards of bank licensing and that the good name of the Territory is maintained in this respect. Full banking activities are only permitted by branches or subsidiaries of banks of international repute and standing, or by those with such connections and credentials.



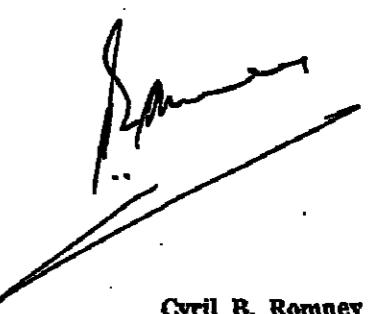
Within the next year, consultations will begin to simplify the Customs duties tariff structure; and there is expected to be legislation designed to offer better protection than now exists for local investors in insurance policies sold by companies or agents operating in the Territory.

The BVI with per capita income of well over \$4,000, provides a quality of life that is second to none in the Eastern Caribbean. This risk-free country also boasts a very high international credit rating among countries of the Caribbean. The area is virtually crime-free and medical care is well provided with a good degree of specialisation. The public school system provides a good education up to high school level and produces persons for the labour force who are highly literate and very trainable.

I stand at the outset that our community is a sophisticated one. Thus the potential investor with a minimum expenditure of time and effort can obtain the most current and appropriate information for decision-making. Telecommunications facilities link the Territory with the outside world and telex, facsimile and data transmission services are among those offered. Also, the islands are pivotally-located in the Caribbean being just about 30 minutes away from Puerto Rico, a nodal point for air routes serving the Caribbean area.

So, if you would like a secure home for your money, administered by responsible people in a stable community and denominated in a major international trading currency, you may well have no better choice than the BRITISH VIRGIN ISLANDS.

The Chief Minister's Office
Tortola
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British Virgin Islands 2

Heavy dependence on food imports

UNTIL THE arrival of tourism, the British Virgin Islands were agriculturally self-sufficient. There are still many islanders, even quite young men, who remember the days when virtually everyone was involved in working either the land or the sea.

"In the 1920s and 1930s," says Mr J. R. O'Neal, the leading businessman on the islands, "we exported 1,500 head of cattle and 6,000 to 7,000 sheep, goats and pigs. Right into the 1950s we used to send cattle live on deck down to Guadalupe and Martinique."

Under the pull of tourism all this has changed very rapidly. The carefully-worked hillside terraces have virtually disappeared. Today imports provide the bulk of the food eaten on the islands.

There are, however, a number of islanders who would like to put the clock back, partly for sentimental reasons, but also because they believe that there are strong reasons to support an effort to resuscitate domestic food production.

One argument is that the islands' production should be used as a substitute for imports. Food brought in from overseas in 1981 is reckoned to have cost the BVI about \$8.3m, or about 17 per cent of total imports. The main shops on the island are stuffed with foreign produce, a great deal of it from the U.S., but much of it from the UK, packaged by the big multinational food groups.

"People have developed a taste for international food," says Mr Louis Walters, permanent secretary for natural resources.

Second is the notion of economic diversification. Islanders repeatedly refer to the fragility of the tourist-based activity, and muse over agriculture's ability to provide

Within weeks, however, this moved to an egg shortage, producing high prices, and suggestions that enterprising suppliers were continuing to import eggs from Florida and passing them off as locally produced.

This attempt to shift away from U.S. suppliers, even a relatively simple product, demonstrates the cost problems associated with low and extremely variable demand on the islands.

The islands have managed to give themselves this tag of exclusivity partly because the Government has kept a tight rein on the supply of land.

Land in accessible areas earmarked for development costs about \$15,000 an acre, while the same amount of beachfront territory would cost \$100,000.

And if foreigners buy a virgin plot, they are obliged to build within two years, under a provision designed to prevent

blight.

But Pusser's Rum, the island's leading company today, owes very little to this native cottage industry. It is the brainchild of Mr Charles Tobias, a New York businessman who has brought together West Indian raw materials, British Navy tradition and the American market.

Mr Tobias succeeded where several other entrepreneurs had failed—in persuading the British Admiralty to part with its secret formula for British Navy rum. After almost 300 years of continuous issue the "totally" rum allowance—the "tot"—was finally abandoned in 1970, mainly because it was thought to be too imbibing in an age of high technology ships.

The main target for Pusser's is the U.S., where the bottles are sold with elaborate explanations of the colourful history behind the rum. Even the name of the rum, an old navy corruption of "Pusser's", after the officer traditionally charged with distributing the daily ration, is clearly designed with an eye to the U.S. market.

The British Virgin Islands came into this production scheme mainly by virtue of their location and the territory's political stability. Since the sources of the five different base rums which go into the rum are Guyana and Trinidad, the company decided on manufacturing in the BVI as a convenient halfway house between the production base and the market.

Pusser's is by no means big business at yet and probably never will be. It employs about 20 people and aims very specifically for a small, up-market niche where it believes the Admiralty seal of approval will carry a special cachet.

Output currently runs to "well under" 100,000 cases a year, a minute volume compared with the mechanised production of Bacardi, the main world rum producer, which has about 35 per cent of the world market of around 14m cases.

Even so, Pusser's sales are now about \$3m a year, according to Mr Tobias, and it has established a production network as elaborate as anything to be found in the developed world. Its bottles come from Florida, its corks from Portugal, the plastic bulbs on top of the corks from California, and the labels come from Canada.

All these raw materials, including the Guyanan and Trinidadian rum, are brought together in a small factory behind a baseball pitch, where the rum is blended and despatched worldwide. Mr David Curry, who runs the factory, says that about 40 per cent of the final value is added in the BVI operations.

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The introduction of new food inspection standards in the American islands made better preparation of the local catch an essential. It was hoped to encourage the Anegadans to bring their fish into Road Town.

to the local people. A new breed of administrators began to be trained in the 1950s, and have since assumed political power.

At election time, every four years, parties fighting for their popularity coalesce with as much of an eye to ministerial offices as a specific programme, later tending to dissolve again until the next elections.

For the current generation of politicians, one of the main questions is whether this structure of government will be sufficiently forceful to tackle the next stage of development in the islands. Under the present constitution the Governor has responsibility for external matters, but the office of Chief Minister, which traditionally carries the financial portfolio with it, is the real power centre.

Critics argue that the system of part-time politicians who carry a great deal of nominal authority, but are not engaged 100 per cent in the country's business, can lead to a lack of power.

There is no shortage of challenges. First, there is the question of the future of British grants to the islands. These subventions have been steadily

Balance of trade 1966-81

	(U.S.\$)	Exports	Imports	Balance of trade deficit
1966	4,178,300	156,975	4,021,325	
1970	10,223,575	65,320	10,158,245	
1975	13,722,450	497,195	13,255,255	
1980	40,494,280	1,161,390	39,332,890	
1981	49,809,445	2,000,165	47,809,285	

THE MOST recent detailed trade figures, published in 1981, showed the country's heavy dependence on tourism. Imports amounted to \$45.8m, while exports generated only \$2m.

Of this, machinery accounted for 37.7 per cent of imports, food for 16.6 per cent, and fuel for 13.1 per cent.

One of the conflicts over the continuing development of the hotel industry is that under

the present structure of the economy, expansion simply adds to the deficit, with increasing earnings on tourism being spent on costly imported food to support the visitors.

Because of this there is strong pressure to conserve more of the tourist dollar through growing more food for the hotels locally and developing small service and manufacturing industries to serve tourism.

THERE ARE still a number of crude, ungraded roads on the island of Tortola that exist only to serve a few, isolated mansions.

The location of these houses, perched in lonely splendour amid unbroken woodland, says a lot about the nature of the market. They are built for solitude, for the magnificent seascapes that present themselves around every corner of the rugged terrain — and with very little sensitivity to cost.

The most celebrated new investor, Mr Richard Branson, manager of Virgin Records and Virgin Atlantic fame, has just gone one better than a secluded knoll in a corner of Tortola. He has bought Necker Island, a small outcrop of Virgin Gorda, whose beaches used to be shared only by a herd of goats.

According to Mr Clive Sears, manager of the Smith Gore office in Tortola, construction costs amount to about \$80 per square foot on the island, or around double the price in the UK. A two-bedroom, two-bathroom house, very similar to conventional American middle class standards, is consequently not easy to find under \$100,000, and in a desirable area may well cost more.

Add to all of this a high cash element in financing—local mortgages rarely run to more than 66 per cent—and it is clear why there is a thin market for houses dominated by Americans.

Finally, the politicians need to find an answer to the increasing problems caused by a large immigrant community.

Under the present rules, they can apply for citizenship and become "belongers" with voting rights after seven years, but there is growing local resentment of the pressures on schooling and social services brought by the immigrants.

Many immigrants feel equally strongly about the same limitations on public services, as well as the problems they sometimes have in gaining "belonger" status.

To some extent, these are typical problems of an economy which has gone through a period of rapid physical growth when jobs overrun the local labour pool.

The islands have managed to give themselves this tag of exclusivity partly because the Government has kept a tight rein on the supply of land.

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And if foreigners buy a virgin plot, they are obliged to build within two years, under a provision designed to prevent

blight.

The result is that the Government now has an expensive facility on its hands, with no hope of making it viable on the basis of the traditional inshore fishing in the islands. Mr Louis Walters, permanent secretary for natural resources, says that efforts are being made to change direction and encourage deep-sea fishing.

These waters are currently being trawled by foreign vessels, mainly American and Japanese, and are reckoned to contain larger fish with more consistent quality than the islands' inshore varieties.

Development, he concedes, will be slow. To achieve the required scale, will demand at least six boats bringing in a catch regularly. Yet the boats cost about \$40,000 each, plus the same again for equipment and will demand a professional crew of full-time fishermen.

One solution the Government is considering is a deal with Japanese companies which will allow the Japanese proper authority to fish within the 200-mile limit, while taking on Virgin Islanders for training in deep-sea techniques.

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There is no shortage of challenges. First, there is the question of the future of British grants to the islands. These subventions have been steadily

scaled down and may soon be transformed into loans, yet the islands are heavily dependent on them for development spending.

Second, they have to steer prudently down the narrow line between living off the U.S. economy and not doing anything to abuse these privileges. Even the question of drugs traffic becomes a problem though ministers say they are doing what they can to co-operate with the American authorities.

Third, the islands are facing a crucial stage in the development of tourism. Further expansion is needed to sustain the economy.

But at the same time, the Government has to be careful to avoid developments that would destroy the qualities of peace and seclusion on which the industry has been built, while channelling more of the benefits into the local community.

They could therefore be partly solved as the economy becomes more mature and begins to live up adequately to its local resources. So, the difficulties need to be tackled sensitively if the islands are to retain their enviable reputation as an oasis of toleration and easy-going harmony.

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British Virgin Islands 3

Commitments are being trimmed just when new social programmes are needed

Concern over cuts in aid from Britain

OFFICIALS in the British Virgin Islands, normally a model of easy-going openness, sometimes display just a flicker of hesitation in opening up their financial accounts—but not because they are worried about how they might be hidden away inside. What bothers the administrators is that their figures look too good. "We are," says one of them, "in a position of people being punished for good house keeping."

By the standards of the Caribbean, and the developing world in general, the islanders are relatively well-heeled. Gross national product, according to an economic memorandum published last year, was estimated at \$58.5m in 1982, against \$22.5m four years earlier. With a population of not many more than 12,200 on the islands, this gives a figure of around \$4,500 income per head.

To the irritation of the islanders it also means that virtue has to be its own reward—as they see it, they have to continue to carve out a living while neighbours who are more prodigal of their resources are rescued with cheap loans and rescheduled debt.

During the last 20 years of rapid growth, the islands have run their affairs with an eye to balancing their accounts. Overseas debt has been taken on only for schemes that are essentially self-liquidating, with a sound prospect of pay-back. According to officials, repayments at the moment are going down with servicing expenditure in 1984 of \$254,000 expected to drop to around \$100,000 this year.

Revenue

On the operating side, the public accounts have run at a surplus since 1977, when the Government was able to dispense with the British grant-in-aid, previously required to keep the wheels of the administration turning. Four years ago, the authorities decided to set up a separate capital account through which they could clearly channel excess operating revenue into long-term development projects, more than \$6m

have been spent on schools, water supplies and roads through this mechanism since then.

Yet despite this relatively bright picture of the public accounts, the present Government has begun to sound the alarm bells about the future. Its first worry is the prospect for British capital grants, which have been a crucial element in developing the infrastructure of the islands.

During the last few years, British aid has been falling by around £200,000 annually to the current level of around £800,000—a sum which also means substantially less in dollars than a little while ago. To add to the consternation, Cyril Romney, the Chief Minister, says that the BVI Government has been told that the grant may soon be turned into loans as well.

The second problem is some hefty contingent liabilities that have been run up through the Government's guaranteeing of loans advanced by other institutions. Although total public debt, including guaranteed loans, was put at only \$5.4m in 1982, Mr Romney has since pointed to around \$6m worth of such guarantees.

The Chief Minister has vigorously attacked this policy of guarantees on the grounds that "normal tests of viability" were "ignored or misapplied" for some of these loans, mainly incurred on projects aimed at diversifying the economy. He has recently put on ice an industrial development programme aimed at establishing an industrial park.

This action, and the refusal to take on another proposed guarantee, have trimmed the commitments of the Government but by no means eliminated the problem. Projects such as the fishery development plan may well have to be supported by government subsidies at a time when the authorities want to press ahead with a number of social and infrastructure programmes—better social services, piped water throughout the islands, more roads and dams for farmers among others. There

is a strong demand on the islands for example, for a higher education institution.

These plans, Mr Romney concedes, would be very difficult to finance without grants. To complicate matters still further, the economy has recently shown signs of slowing down, a process which will eventually tend to reduce tax revenues.

Ministers place the blame for this trend squarely on the strength of the dollar, and the impact this has had on tourism.

Americans, said Mr Romney in his budget address, "have gone to Europe at bargain basement prices."

Response

The simplest response to these revenue problems would be to raise taxes in some form or another. On the face of it, there is ample room for an increase, at present, domestic companies are relatively lightly taxed at a rate of 15 per cent, with several possibilities of reducing the final payment, while the biggest sector of all—hotels—is paying virtually nothing because of tax-holiday investment incentives.

Individual tax rates are also modest, varying between 5 per cent and 20 per cent on all income over \$25,000 a year.

The Government, however, has turned its face firmly against any tax increases. The main increase of the present administration was a 2 per cent rise in hotel occupancy taxes to 7 per cent. But indirect taxes of this type, bearing directly on visitors, are already close to an acceptable level—there are special charges, for instance, for local driving licences or a departure permit at the airport—and there is probably little scope for further revenue increases in these areas.

In addition, increased taxation could have a damaging impact on the main thrust of the Government's development policy—the continuing attraction of foreign investment.

Since beginning on its growth path with virtually no resources of its own 25 years ago, the tiny island has relied almost entirely on funds from overseas. This

is the danger of this strategy. The danger of this strategy is twofold. First, the over-whelming dependence on tourism that has been created in the last 25 years has left the islands extremely vulnerable to any change in the market. This

is

weakness is evident from the problems that the strong dollar

has caused the industry this year.

Secondly, the islands are reaching the stage where they need to extract more from the current operating of the tourist industry. The hotels in particular are very much under-utilised assets, working at half throttle for much of the year.

Yet Mr Romney argues that if the tourist industry is run properly, it will prove itself to be the best place for a country with limited resources to

spend them. What he would like to see is stronger marketing, a greater drive to popularise the islands, and efforts to spread the benefits of the industry more widely. It is certainly true that if the hotels could push up their annual occupancy rates to nearer the 80 per cent achieved by the best performing groups, the Government would be able to generate much of the tax revenue it needs to finance its expenditure.

550 companies use tax haven

THE NERVE centre of the British Virgin Islands' financial services industry lies in a modest second-floor office over an electrical equipment shop on the edge of Road Town.

On the counter inside, the 550 or so businesses registered under the International Business Companies ordinance of last August are neatly filed in a card index.

Mr Romney and Perkins to the whimsical Golden Wisdom and Arcadia Investment Corporation.

The records of all the companies filed under the ordinance are available for inspection for a \$10 down payment. Yet the most careful research will reveal very little—neither the names of the directors, nor a detailed balance sheet, nor the nature of the company's business.

Even after a year's activity is gone by, there will be no filing of an annual report, no indication of how the company is faring, and no notification of an annual meeting.

The IBC ordinance is the means by which the BVI is attempting to penetrate the zero tax sector of the international tax haven market. It was introduced last year after negotiations with the big traditional zero tax countries—Panama, the Cayman Islands, the Bahamas and Bermuda—and some careful drafting to help the trust companies who hope to expand their business by using it.

Not all of the 550 or so companies registered under the ordinance are new to the BVI. Some have chosen to transfer from their registrations under the old laws.

Nevertheless, the initiative has met with an enthusiastic response from the financial community, both from old business brought in and for the old business that has been persuaded to stay. "Now we have something to sell," says Mr Sham Murphy, of Financial Management and Trust.

The essence of the ordinance is to require no tax on a company registered in the BVI as long as its business is conducted outside the islands. Income arising overseas will therefore be taxed at the prevailing rate—30 per cent in the U.S.—but will not be touched in the BVI. The only Government-imposed cost is a \$300 annual registration fee for the average size of company.

They eventually failed in the talks with the new, hard-line Reagan Government, but achieved one major victory in that all the other double-tax countries in the Caribbean had their concessions withdrawn as well.

Nevertheless, the financial services sector on the islands is so small that it has plenty of scope to grow. There is only a handful of trust companies operating at present, along with two accounting firms.



Development of small-scale manufacturing would diversify the economy but this approach is overwhelmed by the reliance on tourism

Wary of headlong growth

THE banking sector, the BVI administration has shown itself very wary of headlong growth of the sort pursued by Cayman Islands and Bahamas.

On the contrary, speaking to the legislative council, Mr Romney said that full banking activities would only be permitted in the territory "by branches or subsidiaries of banks of international repute and standing."

Under these guidelines, banking looks set to continue in the hands of four groups, Barclays of the UK, Chase Manhattan from New York, Nova Scotia, the Canadian group and First Pennsylvania of the U.S.

The banks have grown considerably over the last decade, with total deposits increasing from \$29.7m in 1973 to \$198.4m in the third quarter of last year.

But their loan portfolio had grown much less rapidly, rising from \$19.6m in 1973 to 45.9m last year.

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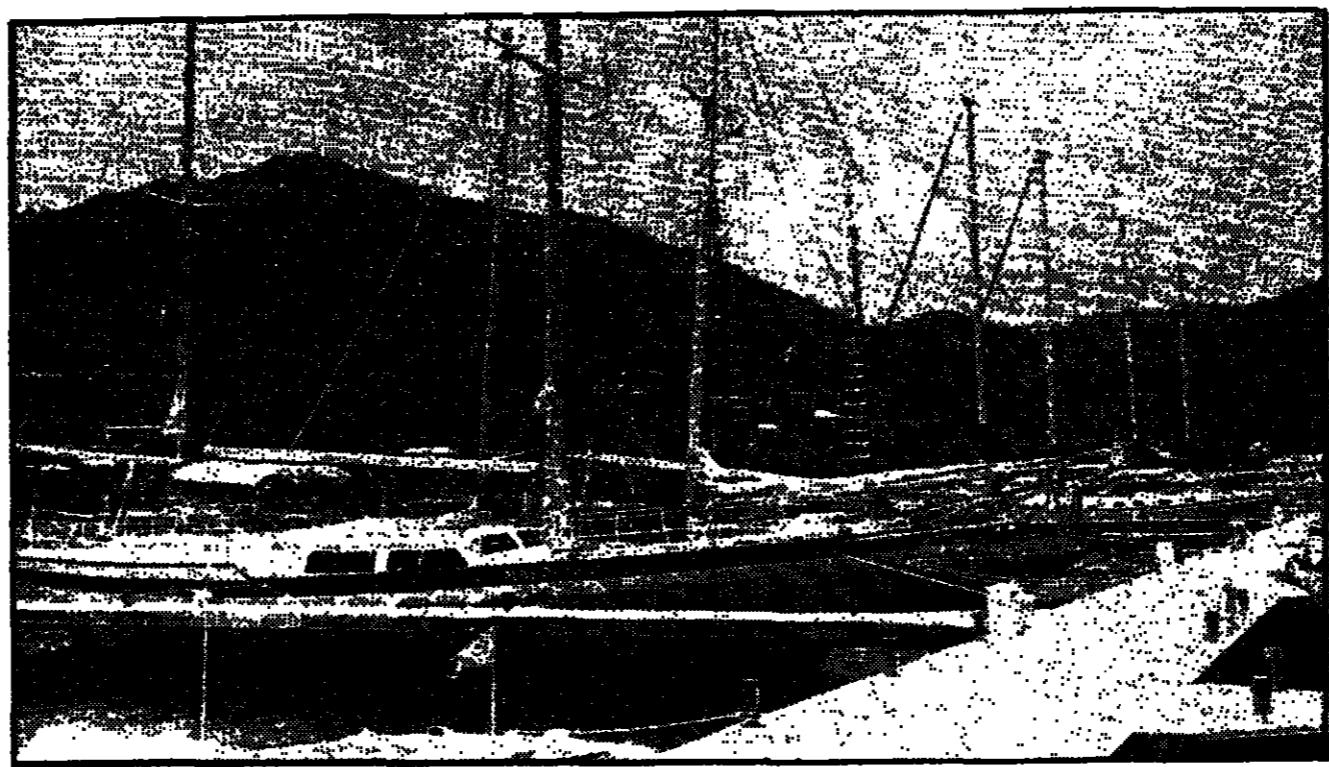
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British Virgin Islands 4



Charter yachts at Read Town. The yachting business now accounts for more holiday traffic than hotels.

The best sailing water in the world'

LEGEND HAS it that Sir Francis Drake evaded Spanish warships by slipping into the 30-mile main channel between the islands after one of his menacing raids in the region.

The tactics behind the manoeuvre are obvious to anyone who has sailed through the area: the islands stretch out like strings of beads, providing endless opportunity for cover in a succession of spectacular, secluded bays.

Modern day sailors use the bays to drop anchor and relax in the balmy surroundings.

Much of the seashore is as untouched by humanity as in Drake's day 400 years ago. White-sand beaches, some hewn from the new luxury hotel complexes which frequently offer facilities to visiting yachts.

"I am here," says Mr Albert Stewart, managing director of Tortola Yacht Services, "because, quite simply, it has the best sailing water in the world."

The bulk of the yachting business is in bareboat chartering. Yachts come down to the islands, hire a yacht, provide it, and then use it like a hotel. The boats vary in size, and professional captains can be hired along with them if necessary, but reasonably experienced sailors are allowed to take charge without undue questioning, since manoeuvring in the channel and around the islands is reckoned to be relatively easy.

Rapid growth in the bareboat chartering business led overwhelmingly by two companies, Moorings and Caribbean Sailing Yachts, took the fleet of locally-run yachts from 226 in 1979 to 310 in 1983, when the last figures were published.

There has probably been a slight contraction since then, but the BVI-based yachts are still believed to constitute the biggest bareboat fleet in the Caribbean and probably the world. Yachts now account for far more holiday traffic through the islands than hotels.

Issues

But Mr Romney argues that the cruise ship visits are healthy because "they touch the local people more than anything I can think of. They bring business to the taxi drivers, the shops, the hotel bars and restaurants," he says.

In a broader sense, he believes that Government and the industry will have to work together to tackle two issues. First, he complains that the hotels have failed to "target the off-season traffic". One of the reasons for the low room occupancy rates is that once the main December-April season ends, tourist visits drop sharply.

Yet in Bermuda, says Mr Romney, he has been struck by the fact that the 500,000-a-year tourist industry is strongly based on the promotion of the island for summer visits—a promotion largely aimed at the student population which later grows into a longer-term clientele.

In addition, Mr Romney wants to start direct flights from the American mainland to the islands. This is partly a response to the inadequacies of the present communications network which relies on connecting flights mainly from Puerto Rico. He voices a common complaint when he says that the local airlines frequently schedule flights that they do not have the equipment to handle.

A further limitation on the air transport links derives from the length of the airstrip, currently only 3,600 ft long. Mr Romney wants to extend it to bring in longer-range modern commercial jets. But even now, he says, the airport could take the British Aerospace 146, and he is actively procuring money which could lead to the announcement of new direct flights from the U.S. "within the next few months."

"I think we need something dramatic and exciting to be able to establish our position in the market place," he says.

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Monday April 29 1985

The future of Austin Rover

THE BRITISH Government is once again assessing the future of Austin Rover, the state-owned volume car manufacturer which is part of BL. Unlike Jaguar it is not an early candidate for privatisation. The question is whether its recent performance justifies support for the ambitious programme of investment contained in the latest corporate plan.

Last year's financial results, after a promising start, were disappointing. Austin Rover is battling to hold its domestic market share at around 18.19 per cent, just ahead of Vauxhall Motors. Outside the UK its position is extremely weak. It is seeking to rebuild sales on the Continent in the face of fierce competition; most of the European volume car makers are losing money.

In these circumstances there is a plausible case for phasing out support. The European industry can make some 3m cars a year more than are needed. If market forces were allowed full rein and governments did not intervene, marginal companies would disappear. Austin Rover, which sold just over 400,000 cars last year, has neither the volume of a Fiat nor the special appeal of a Volvo. Is not the British Government's support an example of the "national champion" approach which prevents efficient European companies from achieving economies of scale to match their international rivals?

Contender

Against that, the taxpayer has invested large sums in the business. Under Sir Michael Edwards and his successors productivity and quality have been greatly improved. To withdraw support would be to throw away the chance of establishing a viable, British-owned contender in an industry which, far from shifting to low wage countries, is going through a technological renaissance. Austin Rover's size is a handicap but new manufacturing techniques make it possible to achieve useful economies at lower volumes.

To some extent ministers are locked in. There are no obvious buyers for Austin Rover and, short of a disastrous decline in its fortunes, it would be politically impossible to put it into liquidation. Yet the company has not yet shown that it can become financially self-support-

ing and find a secure place in an increasingly competitive world industry. Its chances of doing so would be poor were it not for the possibility, now under discussion, of a closer partnership with Honda of Japan.

This collaboration, which so far has involved relatively low-volume cars, may be extended to the joint development and manufacture of a car in the high-volume market. In addition, Austin Rover could assemble Honda cars for sale in Europe. These moves would raise the throughput of the Longbridge and Cowley plants and give Austin Rover access to the Japanese company's engineering resources.

Determined

The problem, as always, is money—to make the investments needed for the Honda project, to develop new cars and new engines of its own and to meet EEC rules on exhaust emissions. The Government determined not to put in more equity and a previous loan of £100m may seek to cut back the scale of the corporate plan. (Under the so-called Varley-Marshall guidelines, the Government stands behind BL's obligations in the event of a collapse.) Yet if it pushes too far in this direction the company will be less competitive in the marketplace. Austin Rover cannot easily convert itself from a full-line supplier serving the mass market into a BMW. Another suggested economy would be to forgo a proposed new engine in favour of buying from outside but the company will argue that the use of outside suppliers for its principal models will reduce their customer appeal and pose difficult technical problems.

There will be some hard bargaining during the next few weeks over the balance between in-house development and buying from outside, over the shape of the model programme and over the financial implications of the Honda deal. The Government's objective must be to preserve an independent British manufacturer for its own sake but to make use of the asset which Austin Rover now represents and to integrate it into the world industry. The alliance with Honda, together with continuing improvement in the company's own efficiency, offers a possible way forward.

U.S. objectives in Nicaragua

PRESIDENT REAGAN's efforts to persuade Congress to unlock \$150m worth of military aid for the Contra rebels, seeking to overthrow the Sandinista Government in Nicaragua, never deserv'd to prosper. It ill behoved the U.S. Administration to be seen funding in public the overthrow of a government with which it has diplomatic relations. Such action goes against the basic principle of international relations, the right to self-determination, which the U.S. accepts and which opponents of Mr Reagan in Congress were careful to point out.

The U.S. has become a less viable instrument of American policy in Central America. For the past two years the Contras, operating from bases in Honduras and Costa Rica, have been used as a means of containing and harassing the Sandinista Government. Their existence has made direct U.S. military involvement unnecessary.

Ingenuity

It is widely believed that funds for the Contras can be found from other sources at least to match the \$14m they are being denied for military purposes. But the real issue is that the Contras are not winning their war against the Sandinistas. Not only do they need considerable extra funds to make good their losses, they require a substantial increase in numbers to begin to pose a new threat. President Reagan wants to more than double their current strength.

It seems unlikely that President Reagan can win support for such a force and he will need all his ingenuity to maintain their war at the present levels. This should be seen as a positive development for the region. Extending the civil war in Nicaragua increases the risk of a wider confrontation. Far implicit in a larger Contra force is their greater presence both in Costa Rica and Honduras. As it is, both those countries tread a tightrope with Nicaragua through acting as hosts to the existing number of Contras.

President Reagan may now be forced to consider other more drastic options such as an all-out economic boycott of Nicaragua or greater direct

military pressure through the U.S. presence in Honduras. But the options are dangerous both in terms of his own public opinion and their unpredictable consequences overseas.

Mr Reagan cannot be expected to alter his deeply-held views over the dangers of communism in Central America but some reassessment of the aims of his policy is called for.

Objectives

He told Congress that his objectives in relation to Nicaragua were fourfold: to ensure that Nicaraguan ceases arming rebels in neighbouring countries; reduces its armed forces; removes its foreign (mainly Cuban) military advisers; and accepts a genuine dialogue with the opposition, including the Contras, to establish a pluralistic democracy. There is now no hard proof of continued Nicaraguan military support for the rebels in El Salvador. The Contras have offered to establish a dialogue with the opposition and in private have met with some of the Contras. Only this week were they talking to Miskito rebel leaders.

On the other hand the armed forces have been enlarged and the number of foreign military advisers has not been reduced because of Nicaraguan fears of U.S. military intervention and the war against the Contras. President Reagan can claim with justification that he has made Nicaragua more pliant and has eroded its capacity to export oil. But it is doubtful how much more can be achieved in this direction.

This therefore, is a crucial phase for U.S. policy in Central America. The most obvious option is the diplomatic one, and it will not be viewed as weakness by a war-weary region. The objectives and details of a regional peace plan are already laid out in the 21-point Contras draft treaty to which the U.S. has given ambivalent support. The Presidents of Colombia, Mexico, Panama and Venezuela have staked their prestige on this treaty. Nicaraguan behaviour desired by the U.S., including controlled troop levels and the withdrawal of foreign advisers. It deserves President Reagan's unambiguous support.

United Press International (UPI) has had a dramatic three years under the ownership of Douglas Ruhe and William Geissler who bought the news agency, reputedly for one dollar, in 1982. The organisation has gone through various phases of expansion, modernisation and severe pruning in the search for financial stability, but to no avail.

The two owners come from a somewhat unconventional business background. They are both members of the Baha'i church, a 19th-century Iraqi faith which stresses the unity of all races and the acceptance of other great religions.

Ruhe was twice arrested for civil disobedience in the 1960s and Geissler served almost a year in goal for refusing the draft for the Vietnam war. "I did what I felt was honourable," he once said of that period.

After coming together to work on information material for the Baha'i national centre, they later branched out into communications on their own building up Media News, a small Nashville concern which



"Quite a peaceful Saturday apart from the odd pole-vaulter"

also owned Focus Communications, a company with several Mid-Western television interests.

UPI, an agency which once employed the legendary Walter Cronkite, and whose alumni organisation is known as the "Downhold Club" in celebration of the standard head office order to "downhold expenses," has always been the poor relation of other great religious bodies.

When they will retain any interest in the group after the resolution of the latest crisis remains to be seen. The failed recapitalisation plan put forward earlier this year would have reduced their personal stake to around 15 per cent each.

Sorry note

"We have got to blow our own trumpets," said Brandon Gough, senior partner at Coopers & Lybrand in a stirring call to the accountancy profession.

What Gough failed to mention to his audience of 200 accountants in Coventry 10 days ago was that Coopers' trumpet blowing had landed them in trouble with the Institute of Chartered Accountants.

The problem arose the day after this year's Budget. Copies of Coopers' Budget Briefing (drafted in the small hours that morning) were smartly placed on the seats of five Inter City

trains into London for executive reading. The "hard sell" did not go down well with several rival accountancy practices who subsequently complained to the Institute.

The matter now rests with the investigation committee within the Institute's professional ethics department.

Coopers are understandably sore: several of their rivals placed their own Budget Briefings on aircraft flying out of Heathrow that same post-Budget morning.

On the spot

One picture is worth a thousand words, some reflected in Warsaw at the weekend.

The cameras caught Soviet leader, Mikhail Gorbachev, greeting General Jaruzelski, beneath a picture of the sweeping into action with his gun pointed at the Polish general's head.

Four years ago, when the stern guardian of Soviet ideology, Mikhail Sushkov, flew to Warsaw to berate the Polish leadership over Solidarity's campaign, he was snapped in the very same spot. The guns then pointed at the ill-fated Stanislaw Kania.

Union's fanfare

Union Discount, one of the few firms in the City which plans to remain independent of the new financial conglomerates, celebrates its centenary this week.

The discount house is to entertain its City friends at a concert by the London Symphony Orchestra at the Barbican on Wednesday night—and has compiled the programme around significant dates in its history.

The earliest antecedent of Union Discount was James Bruce, listed in the London

Directory as a Bill Broker in 1825. So the chosen overture is from Rossini's opera, *Jeanne de Toulouse*, written that year.

Two works—Franck's *Symphonic Variations* and Brahms' 4th Symphony—have been selected from those composed in 1885 when Union Discount was formed by the merger of two London discount houses.

Finally, since there was no English work anything to celebrate in 1985, Union commissioned Geoffrey Burgon, composed of the Nunc Dimitis music for the TV serial *Tinker, Tailor, Soldier, Spy*, to write a fanfare for the occasion.

A "first performance," says the firm, to celebrate the first hundred years of a company that intends to last at least another hundred."

Lords errant

What Sir Winston Churchill used to call "the weapon of the grimace" is being used increasingly by Lord Denham, Government chief whip in the House of Lords, in an effort to control his more verbose peers.

Despite the militant ring of his official title, Captain of the Guards at Ascot, Denham has a relatively slender armoury at his disposal to discipline his ranks.

He can move a resolution that a "noble lord can be no longer heard." But that is a drastic action—sledgehammer to be used only to crack a nut.

But with more peers clamouring to be heard in televised debates—more than 50 spoke in the recent debate on the Bill to abolish the GLC and the metropolitan counties—Denham had to do something about long-winded speakers who take undue advantage of the fact that debates in the Lords are open-ended.

So he fixes offenders with a stony stare. His initial tactic is to swivel round from his seat on the Government front bench with a warning glare. If that does not produce the desired result, Denham has been known to move to another seat in the peers' direct line of vision to witter him.

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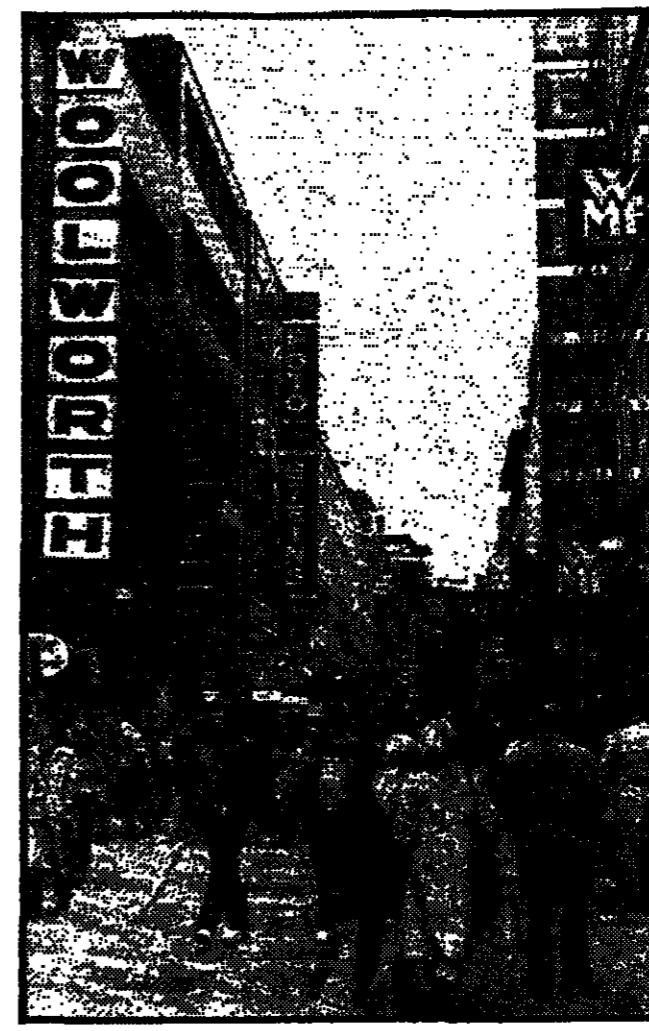
Dachau 40 years on

Ghosts that still haunt the Germans

By Rupert Cornwell, Bonn Correspondent



A blitzed and deserted street in Berlin in 1946 and (right) the Hohe Strasse, Cologne, today



Terry Kirk

reconciliation with the victims could only be achieved by the acceptance of Germany's history as it was.

But nothing has illustrated the delicacy—indeed near-impossibility—of marrying past and future, recognition and reconciliation than the traumatic chronicle of the organisation of President Reagan's state visit this week. It has been admittedly in large measure a self-induced disaster, flowing inexorably from the Chancellor's desire to bring the economic summit in Bonn forward by a month or more, to coincide with the anniversary, and his determination to seal post-war reconciliation with the U.S. by a symbolic gesture.

Undoubtedly bungling, and a clumsy reciprocal insensitivity to political realities, played a large part in the demeaning saga, which even now is far from over.

The continuing outcry in the U.S. and the deep embarrassment in sections of West German public opinion over the plan for Mr Reagan to lay his wreath at the Birkenau cemetery where 47 SS officers are also buried shows, above all, that there is a rest at which past and present cannot be reconciled. Had West Germany assumed a proper war memorial, the problem might have been quickly solved. But it does not—further proof of the conflicting symbolism embodied by final defeat.

Even the compensatory 11th-hour addition of a star by the President of the *Bergen-Belsen* (rather than Dachau to Herr Reitmeier's considerable relief) has not quelled the fuss that proves how strong feelings still are. In domestic politics, too, the old argument goes on, at least as May 8 approaches. Should reunions of SS veterans planned for early May be banned? Was it right for Parliament last week to have passed a Bill which in practice equates the sufferings of the Jews under Hitler with those of the 12m Germans driven from their homes westward after the war, and of whom 2.7m died in the process?

One day, presumably, even these ghosts will be laid to rest. But not yet. A mile or two outside Dachau itself stands the Leitenberg hill, looking out over the gentle Bavarian countryside and commanding the best view of all of the old town itself. It was here that the bodies of unknown victims of the SS were disposed of, before more advanced means were devised down at the camp. Today, 7,400 are buried there, beneath a plain lawn scored by thin lines of paving stones.

Leitenberg is an utterly still place, unlike the camp and its car park filled with buses and cars from every corner of Europe. Next to the graveyard there is an austere memorial chapel built of weathered red brick. Inside there is little, except the flag of the 26 countries whose citizens perished at Dachau. There is also a plaque, bearing words, for some reason in French.

"Tout passe, tout s'efface," horns le souvenir." Everything passes, everything fades away, except memory. Forty years later, that remains the problem, not just for the little town of Dachau, but for Germany. And who is to say that feelings will not be much the same 50 or even 100 years afterwards?

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FINANCIAL TIMES

Monday April 29 1985



Bugs invest in golden future

Terry Byland on Wall Street

I MUST have turned left instead of right when walking down Wall Street last week, for I stumbled into what seemed to be a satanic convention. Not a cloven hoof's throw from that Stock Exchange floor where President Ronald Reagan so recently prophesied the bull market to end all bull markets, opinions were freely exchanged that anyone could strike anyone off the White House visiting list.

Republican-suited entrepreneurs, old enough and prosperous enough to know better, said things anathema to the Reagan Administration. President Reagan's popularity, it was suggested, has "peaked". U.S. inflation been "massively understated" over the past two years, and, for good measure, "the real consequences of the federal budget dilemma [are] becoming more apparent".

But these comments must be seen in context. And the context was a meeting of Wall Street's "Gold Bugs" — those who continue to see gold as the financial refuge of the prudent man. They were celebrating the opening of trading in gold price options on the American Stock Exchange — the Amex.

Hitherto, it has been possible to trade gold bullion, gold coins or future contracts in gold bullion, but, with Mayor Koch of New York cutting the tape and, reportedly, striking the first trade, investors can now trade options on the gold price

itself. Since the option, by definition, is cash-settled, investors can avoid even the prospect of taking delivery of the physical metal.

The occasion brought together the high priests of the New York gold market so it was hardly surprising that the commentaries expressed were bullish for the yellow metal. But it is hard to be bullish for gold without sounding downright bearish for the dollar, inflation and the U.S. economy — as the comments reported above indicate.

Amex gold options will be traded through the Amex Commodities Corporation, a subsidiary of the Amex. The Amex already houses active business in stock index options trading and hopes that gold options will further buttress New York's position as the major gold trading centre.

Put and call gold option contracts, representing 100 ounces of bullion, will eventually be scheduled to expire in February, April, June, August and October, with four expiration dates available at any one time.

The first month currently open for trading is the June option.

The appetite of the Gold Bugs, and, hopes the Amex, of investors as well, has been whetted by the recovery of nearly 8 per cent in the bullion spot price from its low point

earlier this year. The recovery has been a reflection of the downturn in the dollar, so it is hardly surprising that the Gold Bugs will have no truck with last week's revival of support for the dollar.

Mr Jeffrey Nichols, president of American Precious Metals advisers, believes that the factors which depressed gold last year may now be truck with the bullish side of the balance. Inflationary expectations may be rising again in the wake of the 0.5 per cent jump in consumer prices in the third quarter — the largest rise since January 1984. The dollar, he believes, is now on the way down and the problems of the federal deficit will remain intractable, even if the Reagan Administration seems to be less soundly seated in the saddle.

"Gold will outperform other financial assets over the next two years," Mr Nichols' considered view. Like his fellow gold bulls, he has little faith in the ability of world governments to curb monetary expansion. The U.S. Government's borrowing requirements will continue to generate excessive monetary growth, fuelling inflation and creating a bull market for gold.

Even less convinced of the virtues of governments was Mr Ron Paul, a former Texan Congressman who no longer has options on crystal balls.

Review is urged on N-waste disposal

By David Fishlock in London

A STRONG indication of interest among the leading developed nations in common repositories for radioactive waste is given in a report to be discussed at the Bonn economic summit this week.

Until now, there has been a marked reluctance by most developed nations to accept radioactive waste from other countries. The report, however, calls for an international review of the merits of a policy of optimising the number of storage and disposal sites for radioactive wastes from the point of view of costs, environmental impact and the point of view of costs, environmental impact and logistical considerations. This recommendation is made in the report on the environment, which was called for at the London Economic Summit last year. The study, under the chairmanship of Sir Robin Nicholson, Britain's chief scientific adviser, was made by top scientific advisers from Canada, France, West Germany, Japan, Italy, the UK and the U.S.

They were asked by their governments to consider what had been done and what should be done on the causes, effects and means of limiting environmental pollution.

Their report finds long-term economic growth is possible only "if we protect and conserve the environmental resources which underpin prosperity." Economic policy should provide companies "with the necessary latitude so that they can adjust to stricter environmental regulations without a large degree of friction."

Sir Robin's committee, under the aegis of the economic summit's technology, growth and employment working group, believes that putting "an appropriate and realistic value on environmental resources could provide the framework for achieving environmental quality objectives within a market economy."

International co-operation in environmental science and technology is considered essential "not simply to avoid duplication and to make the best use of financial and manpower resources, but because the nature of many environmental problems demands an international approach to research and development."

There was considerable agreement between specialists from the seven countries on the state of knowledge and the scientific priority

Mercedes makes fast progress in West European car market

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON

THE West European car market was more competitive than ever in the first quarter of this year. Only 1.2 percentage points, or about 51,000 unit sales, separated Fiat of Italy in first place from Renault of France at number six.

A new element this year is the rapid progress of Daimler-Benz, the Mercedes group, among the specialists mainly at the expense of its arch-rival, BMW.

Following the launch of the "small" Mercedes 190, which extended the company's car range at the end of 1983, and the introduction of the new medium-sized model, the W124, last autumn, Mercedes has been making dramatic headway, particularly in its domestic market.

In the first quarter of this year, Mercedes accounted for 12.3 per cent of total West German car sales — up 9.9 per cent in the same period of 1984.

Ford follows U.S. car industry pattern with first quarter slip

BY TERRY DODSWORTH IN NEW YORK

FORD MOTOR has followed the other two big U.S. car companies in announcing sharply lower profits for the first quarter. It blamed the downturn of a higher tax charge this year.

Net income amounted to \$783m or \$4.20 a share, against \$897m or \$4.90 in 1984, while sales rose 2 per cent to \$13.2bn.

Ford said that on a pre-tax basis, the group achieved a record \$1.3bn profit for the quarter, an increase of \$16m, and the 16th consecutive quarterly improvement against the prior year.

Taxes chipped away at the company's profits both in the domestic market and overseas. In the U.S. Ford's after-tax profits fell to \$62m against \$80m, while the company's market share rose by just short of 1 percentage point to 19.9 per cent.

Outside the U.S. Ford's earnings dropped to \$157m from \$21m. Despite heavy discounting in the European market, Ford said the drop was more than explained by higher taxes, adding that unit volume and pre-tax profits were higher overseas than a year ago.

World-wide sales of cars, trucks and tractors were up by 3 per cent to 1.48m units. At the end of the quarter, cash balances amounted to \$5.9b.

• Commodore International, the U.S. home computer manufacturer,

WESTERN EUROPE CAR MARKET		
	First Quarter	1984
Total market	2.98m	2.74m
% share	13.2	12.9
Fiat	13.2	12.9
Ford	12.2	12.2
General Motors (Opel-Vauxhall)	12.3	12.2
Audi	11.7	12.1
Peugeot/Citroen	11.3	11.5
Volvo group	10.8	11.0
Austin Rover	4.0	3.9
Mercedes	3.2	3.6
BMW	3.3	2.8
Industry sources		

This was enough to enable Mercedes to overtake Ford (which moved down from 11.2 per cent to 9.6 per cent) and move into third place.

Mercedes' registrations bucked the trend in West Germany and

rose by 2.4 per cent to 69,700. Those of BMW fell by 34.1 per cent to 32,700 and its market share dropped from 7.2 per cent to 5.8 per cent.

BMW points out that there were special circumstances in the early part of last year: its sales were boosted by the launch of the four-door version of the top-selling 3-series while in the first quarter of 1983, the new 3-series was introduced. It was Britain's independent nuclear deterrent and without it the UK might have to surrender to an enemy in a nuclear conflict, she said. Questioned about the cost, which some now estimate as high as \$11bn (\$13.3bn), she said that it was still better value than the equivalent amount of tanks and aircraft that could be bought with the same money.

She thought that Mr Gorbachev was different from any other Soviet leader she had met and he was willing to talk about the future of the combined group, the technique is the same. Based on the pro forma assets of the combined group, investors are asked to put up money for the bid in return for bonds with coupons typically in the high teens and ranking high in the company's pecking order for repayment in the event of bankruptcy.

Investors resort to this expensive form of financing because equity tends to be hard to place while debt, at a price, can almost always be sold. But if the takeover goes ahead, the gearing of the combined group is vastly increased. Triangle Industries, for example, with a net worth of around \$65 and net income of about \$2m, borrowed \$42m at rates of 18 per cent or so to buy National Can, a company whose earnings in the last report and accounts was already over 60 per cent.

As a response, the company is often broken up and assets sold to bring down the gearing. This approach may realize a higher aggregate value for the business, but it cannot be right for a break-up to be forced upon management by the ruinous cost of servicing its debt.

Mrs Thatcher reaffirmed her belief that he was the sort of man Britain could do business with.

With characteristic gusto, Mrs Thatcher, who will be 60 in October, emphasised her desire for a third term in office. "I would love to go on being Prime Minister," she declared. "There is no greater aspiration."

Answering a wide range of questions, mainly on foreign affairs, she came out strongly against any suggestion of initiating trade sanctions against South Africa.

Philip Stephens adds: Mr Nigel Lawson, the British Chancellor of the Exchequer, said yesterday that Japan would face strong pressure at this week's summit in Bonn to liberalise further both its import regime and its capital markets.

Japan, which benefited from an undervalued currency because of the closed nature of its capital markets, would be urged to implement as quickly as possible its promised liberalisation measures, he said.

Thatcherism and theology, Page 19

Despite the downturn the company said it was well-positioned for renewed growth and profitability in the near future. The Commodore PC10 and PC20, introduced in February, had been very well received in Europe and production rates were being stepped up.

Mr Gould said initial shipments of the Commodore 128 personal computer would begin at the end of the current quarter.

• Wheeeling-Pittsburgh, the big U.S. steel group which filed under Chapter 11 of the U.S. bankruptcy code earlier this month, has reported a first-quarter loss of \$25.6m or \$3.90 a share, against a deficit of \$4.9m or \$1.63 a year earlier.

Sales slipped from \$258.9m to

\$240.9m, while shipments slipped from 504,282 tons a year-earlier to 532,384 tons.

The company also reported losses for the 1984 fourth quarter and year of \$40.8m and \$50.4m respectively.

Annual sales rose from \$72.3m to \$1.05bn. Wheeeling-Pittsburgh said increased production levels were now in prospect through the second quarter.

• McDonnell Douglas, the St Louis-based aerospace company, increased its earnings by 36 per cent in the first quarter of this year, helped by buoyant volume in the combat and transport aircraft divisions, and a \$10m non-recurring after-tax gain on the sale of land.

Net income amounted to \$91.7m, or \$2.28 a share, against \$67.5m, or \$1.69 a share, a year ago. Sales were up by 35 per cent to \$2.75bn from \$2.0bn.

The company said the earnings figure was depressed to some extent by higher interest expense and the fact that the information systems group had a larger loss this year, primarily because of amortisation connected with acquisitions.

The F/A-18 aircraft and AH-64 helicopter programmes boosted sales by 25 per cent in the combat aircraft sector, while sales were up by 80 per cent in transport aircraft divisions, and a \$10m non-recurring after-tax gain on the sale of land.

Pan Am has suffered a chronic squeeze on its cash resources in recent years. Indeed, it was Mr Acker's arrival at the top in the summer of 1981 and his determination to revitalise Pan Am's competitiveness which sparked off the 1981-82 transatlantic fares war leading directly to Laker's collapse.

Pan Am's finances have now been bolstered by the sale of its Pacific routes for \$750m last week. Mr Acker still appears to need convincing on important details of the BA plan; but given Pan Am's support, BA's efforts on behalf of all the airlines now appear to have assembled a settlement which could finally put the Laker battle behind them.

Gold miners sacked

Continued from Page 1

At Reefs' south division. This led to the "irrevocable" dismissal of nearly 14,200 men, the largest mass sackings by the gold mining industry.

A spokesman for NUM said yesterday that mine police were using tear gas and rubber bullets to clear men from the mine compound. Mr Gush said that he could not confirm this claim but said that the toughest men were leaving the mine voluntarily.

The recent stoppages have already led to the loss of production of about one tonne of gold worth about R20m (\$10.3m) at Vaal Reefs.

Readings or stand-by yesterday: C-Dandy 0-Dandy F-Fair F-Fog F-Rain S-Sun

S-Sheet S-Snow T-Thunder H-Hail

Thatcher looks for better ties with Moscow

By John Hunt in London

MRS Margaret Thatcher, the UK Prime Minister, said yesterday that she wants to have more talks with Mr Mikhail Gorbachev, the Soviet leader, but she is not sure whether it will be possible to meet him when he visits the United Nations in New York in September.

"I don't know whether we will be going to the UN at the same time," she said. "But obviously I would like to take advantage and see him again."

Mrs Thatcher is going to the Commonwealth Conference in the Bahamas in October and it is understood that she may precede this by attending the 40th birthday celebrations of the UN. There could then be an opportunity for a meeting with the Soviet leader.

Moreover, US private investors, forbidden to bid for gold until 1973, have been remarkably successful in spotting the highs and lows of the bullion cycle. Mr Howard Ruff, chairman of Target Inc, commented that demand for coins and medals has risen sharply in recent weeks, and that private investor demand for silver, which has also swung sharply higher.

The assembled experts were a little wary of committing themselves to forecasts for the bullion price. However, targets of \$400-\$500 an ounce in one year, or \$500-\$550 or even \$1,000 per ounce over the longer term, were voiced.

Price gains of that order would provide a very sound reason for buying gold options. But there are no options on crystal balls.

THE LEX COLUMN

Junk food from Wall Street

By John Hunt in London

Every few years a craze grips the U.S. stock market. For a time it is all the vogue; then it either vanishes or collapses, like the real estate investment trusts of the 1970s, leaving behind a trail of empty-handed investors. The current wave of hostile bids — with their attendant greenmail, poison pills and shark repellents — is a classic symptom of the crest of a bull market. But it may be beneath a legacy which is all too prone to lose its value; and in this case, the losses are frighteningly large.

It is the use of high-yielding, or "junk" bonds issued by small companies to enable them to bid for much larger ones that poses the threat. Whether it is Mr T. Boone Pickens bidding for Unocal or Sir James Goldsmith for Crown Zellerbach, the technique is the same.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday April 29 1985

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Uncertain outlook keeps Eurobond investors cautious

INVESTORS in the Eurodollar bond market are well and truly on strike. The outlook for both interest rates and the currency is so uncertain that none are prepared to stick their necks out. Meanwhile, the extremes of syndicate managers mean a heavy oversupply of new bonds trading well outside their fees - Nestlé Holdings excepted.

The only Eurodollar deal to be launched on Friday was the expected issue for Banque Extérieure d'Algérie. The \$500m floater is part of a major financing package, and the books ended up in the hands of Citicorp. The issue is very much a hybrid between a floater and syndicated loan. It gives the borrower better terms than a loan would - the cost, taking in fees of 1% per cent, is about 60 basis points over London interbank offered rates (Libor) on a compound basis to the first put, after eight years. In return investors get a more tradeable instrument.

By the end of the week, dealers had little else to do but gossip about the new Euro-D-Mark issuing rules and which foreign bank would be first across the line this week. The

market theoretically opens on Wednesday, but that is a holiday in West Germany so the first deal under the new regime may appear on Thursday. Rumoured deals include a straight, a floater and a zero - in other words every type of issue possible. Sovereigns were popular guesses for the borrowers.

The third Euro-French franc deal since the market reopened is expected today, to be led by Société Générale for Peugeot.

Syndicate managers were saved from complete immobility on Friday afternoon by Salomon Brothers' launch of a Eurosterling zero coupon issue for Dow Chemical with a redemption value of £300m.

Many UK bankers had agreed that this young and tender market, which had stumbled when its second deal was launched, would benefit from a slightly larger, slightly longer issue from a good US corporation.

In the event, Dow Chemical, with its single A rating, was perhaps not what had been wanted. The 12-year life was better - the two previous deals had been for seven years - but the size and the issue price, at

2%, were considered by some to be too high.

At a price less than the total fees of 1.363 point, the bonds yield 10.98 per cent to maturity on a semi-annual basis, while similarly dated gilt-edged stocks yield around 11.30 on average.

Salomon, with co-lead Hamburg Bank, won the mandate after some competitive bidding and decided to underwrite the whole issue for a selling group. The company had been looking at the market for some time and is thought not to be swapping the proceeds.

The dollar's volatility has upset the continental bond markets, with prices in both the D-Mark and the Swiss franc bond markets down around 4% to 5% point last week. In Switzerland though, the primary market continues to see lower yields, with UBS cutting the coupon on Japan Development Bank's SwFr 100m public issue to 5% per cent, with a 95% issue price, down from an indicated yield of 5% per

cent. This is the lowest coupon on a public issue since the end of January.

Only the European currency unit market seems unruffled, though even there the two-tranche issue for the South African Electricity Supply Commission met some resistance - on political rather than pricing grounds.

Malaysia's success with its £75m bulldog issue, which was 15% times oversubscribed and issued on Friday at a premium to issue price, is a mark of the growing maturity of this market. It is the first long-dated bulldog for an Asian sovereign borrower - Malaysia has an outstanding 1988 issue.

Investors - largely the US institutions - are now more prepared to look beyond the top name borrowers which were the main issuers in the market's early days. While the World Bank was known to all as a good risk, the institutions generally did not have the expertise to study a less familiar credit. That has changed.

Investors find it worthwhile to assess these lesser credits because the yields on their issues are higher. That has become even more important as yield margins on bulldogs over the benchmark gilt-edged stock have narrowed.

Spain, for instance, launched an issue in February paying a margin of 140 basis points over the reference gilt for long-dated stocks, Treasury 13% per cent 2004-08. That issue has traded at a margin as low as 83 basis points since and now stands at around 35% compared with its £30 paid price.

Looking further back, Sweden paid a margin of 225 basis points in January 1983, while in October 1984 the same borrower launched a deal with a margin of 135 basis points over the gilt. Those two issues are trading with margins well below 100 now, a market move allowing Malaysia to price its issue at 120 basis points above the gilt.

Investors have come in partly because the institutions' demand for paper has increased as they seek fixed interest homes for their long

term funds - investments which have been getting rarer. Also the market has become more liquid as it has grown, encouraging previous abstainers into bulldogs - thereby increasing demand again.

But just as important have been the tax changes effected over the last year. First, bulldogs and other fixed rate sterling issues were given the same year-and-day capital gains tax exemptions as gilts had.

Then the abolition of "bond-washing", a way of turning income into capital gain which had not been particularly practical in the bulldog market, gave another boost to bulldogs.

• Gothard Bank, which is controlled by Japan's Sumitomo Bank, said on Friday that it has received permission to lead-manage a bond issue for Itonan, a Japanese trading company, from the Japanese Finance Ministry, adds AP-DJ from Lagano.

Overseas subsidiaries of Japanese banks are not normally permitted to lead-manage public bonds for Japanese concern in overseas markets.

Gothard Bank said the decision

acknowledged its extensive activity on behalf of Japanese borrowers on the Swiss capital market in recent years.

On the rescheduling front, the news is generally rather gloomy.

Peru postponed a meeting with its bankers last week at which it was to have discussed future interest payments on its \$13.5bn foreign debt. Argentina is still refusing to make any fresh payments on public sector debt, despite arrears now approaching the \$1bn mark. This week will see these arrears move beyond the six month level, making it virtually certain that the U.S. agencies responsible for supervising the banking system will again declare Argentine loans officially "sub-standard" when they meet in June.

One small postscript, meanwhile, on one of this year's more difficult deals, the \$500m facility for Turkey. The borrower drew a first \$100m in three-month bank advances last week. Though Citicorp is not revealing full details of the terms, it did say on Friday that the sale brought in eight new lenders to Turkey, some of whom accepted a yield on the paper of less than 1% per cent over Libor.

As already reported, efforts by the Philippines to complete its \$1.6bn rescheduling package from bank creditors have suffered a new

EUROMARKET TURNOVER			
Turnover (\$m)			
Primary Market	Straights	Conv.	FRN
U.S.	1,380.5	1,638.0	27.0
Fr.	2,110.5	355.7	3,634.2
Other	781.0	4.8	4.1
Prev.	1,468.0	225.4	113.1
			123.5
Secondary Market			
U.S.	20,622.2	744.3	14,543.3
Fr.	40,528.5	671.9	8,976.1
Other	2,228.5	61.4	2,558.8
Prev.	2,420.1	73.5	967.1
			1,064.4
Codex Euroclear			
Total			
U.S.	12,880.1	28,880.8	41,340.3
Fr.	7,682.8	18,405.1	28,074.9
Other	2,982.8	2,740.1	5,688.3
Prev.	3,408.7	3,083.8	6,473.3
Week to April 25, 1985			
Source: ABD			

BHF Bank bond average	
April 26	101.761
101.761	101.843
High	1985
102.860	Low
	99.240

Setback for Unocal takeover defence

By Our Financial Staff

UNOCAL, the U.S. West Coast oil company, suffered a setback in its attempts to fight off Texan oilman Mr T. Boone Pickens when a federal court judge ruled that the company's annual meeting, scheduled for today, should be delayed at least until May 13.

Mr Pickens's investor group had asked the court in Los Angeles to adjourn the annual meeting for at least 20 days. Postponement of the meeting gives Unocal's shareholders more time to consider Mr Pickens's \$54 a share offer. At the same time, it allows Mr Pickens's group more time to reconsider its offer.

The court judge found preliminarily that Mesa Petroleum, Mr Pickens's company, and Unocal both appeared to have violated disclosure requirements in various filings with the Securities and Exchange Commission.

Separately, the Pickens group said it would ask shareholders at the meeting - when held - to approve a 60-day adjournment, during which it may propose an opposing slate of directors and financial restructuring of Unocal.

Meanwhile Tenneco, the Houston-based conglomerate which has been the subject of persistent takeover rumours, yesterday reported a 59 per cent fall in first quarter net income to \$63m, but said that it still expected its full year earnings to exceed last year's.

Mr J. L. Ketelsen, Tenneco's chairman, said the decline was expected and due largely to the shutdown of the J. I. Case North American manufacturing facilities for most of the first quarter. The group earned 34 cents per share in the latest period, compared with \$1 per share last year.

The company is forecasting a sharp turnaround from the losses in its oil refining and marketing activities following the introduction of its upgraded refinery.

Swedish flop heightens fears on standby credits

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

A DEEPENING sense of uncertainty has gripped the Eurodome and Eurocredit market amid expectations of further moves by leading central banks to tighten up on the capital backing requirements for finely priced standby facilities.

Talk of borrowers having to pay more for their money intensified last week as bankers digested Sweden's spectacular failure to raise a Y100bn Eurocredit from the Japanese banking community. That episode contains few rational implications for the rest of the market but there is nothing like a clear-cut flop in one sector for concentrating the mind elsewhere.

That is why bankers are now ready to pounce avidly on any sign that a finely-priced deal is in trouble. Some would have had the

£500m facility for Unilever going wrong last week. In fact it was already oversubscribed on Friday just a week after its formal launch. And rumours galore abounded on the \$200m, eight-year facility being assembled by Merrill Lynch for Danish Export Finance.

By Friday this was said in some quarters to be in deep trouble, partly as a result of a wholesale boycott by Japanese banks. But here, the rumour mill had again overreached itself. There is no doubt that the deal has met some stiff resistance because of its low 1 1/4% per cent basic point facility fee, but, said Merrill Lynch, "there has been an adequate level of Japanese interest and support. We see no problem in closing syndication very shortly."

The truth of the matter is that,

for the time being real, upward pressure on pricing remains rather weaker than many bankers would wish. Above all, it appears to affect deals for slightly lesser rated borrowers which offer little ancillary business. For a borrower such as Unilever, relationship considerations easily override yield objectives.

For Danish Export Credit, that is less likely to be the case.

Here worries about possible capital requirements do come into play. And insofar as Denmark's deal has met resistance from some Japanese banks, that does suggest these institutions are now taking account of Ministry of Finance plans to impose a capital requirement on Eurodome underwriting obligations.

More than anything else, the immediate upset seems likely to be a

wider differentiation between individual credit risks in the market. That could be the first sign the whole market has turned, but it does not have to be, especially when top-rated borrowers can still command very fine pricing indeed.

Such is likely to be the case with Electricité de France, which on Friday awarded a \$400m mandate to Bank of America, Bank of Tokyo, Bankers Trust and Société Générale. Terms on this multi-purpose facility will not be revealed until tomorrow, but market expectations centre around a facility fee of around 8% basis points which suggests that French borrowers at least have made few concessions to the stricter regulatory environment.

A major background factor remains the shortage of good lending opportunities, which is why any reasonably priced conventional credit in these days assured of instant success. Hungary's \$300m World Bank co-financing credit has met a highly enthusiastic response. And interest is already keen for a forthcoming smaller deal for Czechoslovakia.

One small postscript, meanwhile, on one of this year's more difficult deals, the \$500m facility for Turkey. The borrower drew a first \$100m in three-month bank advances last week. Though Citicorp is not revealing full details of the terms, it did say on Friday that the sale brought in eight new lenders to Turkey, some of whom accepted a yield on the paper of less than 1% per cent over Libor.

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INTERNATIONAL CAPITAL MARKETS

U.S. MONEY AND CREDIT

Volcker comments end six-week rally

THE six-week-old rally in the U.S. credit markets ran out of steam last week as speculation of further sharp falls in interest rates subsided and the market began to have second thoughts about the Federal Reserve's short-term policy stance.

The markets started the week on a strong note. On Monday the Fed Funds rate was trading as low as 6.1 per cent, a one-year low, and the rate on the weekly Treasury Bill auction fell to its lowest level since January 1983.

The average rate on the 13-week bills fell more than 40 basis points to 7.62 per cent and the rate on the 26-week bills plunged by a similar amount to 7.67 per cent.

At the longer end of the market, the Government long bond, Treasury 114 per cent, due 2015, which had been trading below 93 less than five weeks before, put on another 1 to touch 100, where it was yielding 11.22 per cent.

However, the credit markets turned around on Tuesday. Widespread expectations of either a cut in bank prime rates, which could easily be justified by the current rate structure, or a cut in the official discount rate, had fuelled the market's dependence on foreign capital

U.S. MONEY MARKET RATES (%)						
	Last Friday	1 week ago	4 wks ago	12-month High	12-month Low	
Fed Funds (weekly average)	7.88	8.05	8.04	11.85	7.82	
Three-month Treasury Bills	7.67	7.75	7.75	11.77	7.67	
Three-month prime CDs	8.03	7.98	8.52	10.53	7.87	
30-day Commercial Paper	8.20	8.25	8.75	11.50	8.05	
90-day Commercial Paper	8.05	8.00	8.00	11.75	7.90	
Money Supply: In the week ended April 15 M1 fell by \$300m to \$571.8bn	8.08	8.05	8.05	11.55	7.90	

Source: Salomon Brothers (estimates).

Money Supply: In the week ended April 15 M1 fell by \$300m to \$571.8bn

which could have been interpreted bullish by the credit markets, failed to revive the previous week's positive tone in the market.

To a large extent last week's setback in the U.S. credit markets was no more than a technical correction after the recent long-term bond yields had been long-term bond yields tumbling by 75 basis points since early March.

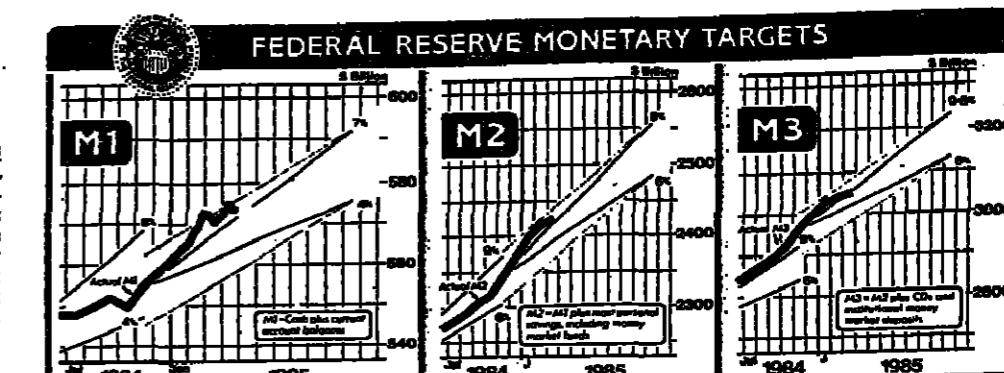
Indeed, the correction was concentrated in the longer-term markets. Short-term money rates were virtually unchanged on the week and the effective weekly average fed funds rate of 7.89 per cent was the lowest since June 1978.

With the Fed Funds at these sorts of levels, the credit markets would like to believe that the Fed has signalled its interest rate intentions. But the short-term money markets in particular are in a confused state.

The April 15 U.S. tax deadline means that the money supply figures and the financial markets are being distorted by some big and unpredictable money flows. In addition, last week's money supply numbers

included higher than expected borrowings from the Fed discount window, which was a surprise since the Fed Funds rate was holding well under the 8 per cent discount rate. Many analysts took this to mean that perhaps the Fed was not being as accommodative as they had been led to think?

The U.S. credit markets have also been confused by the behaviour of the U.S. dollar over the last week. Since it peaked in late February at around DM 3.47 it has slid steadily downwards and began the week under DM 3. However, it has bounced back sharply and by Friday was trading above DM 3.13. Some foreign exchange traders are



predicting that it will be back to DM 3.30 by end June.

The dollar's New York foreign exchange trading operations, for instance, is

about the dollar in the short term because he thinks U.S. rates will stay reasonably high

in order to attract the foreign capital it needs to finance the budget deficit.

In the short term, tomorrow's

is an important factor in determining the market's immediate mood. The

March index of leading economic indicators is expected to

show a 0.5 per cent rise and the quarterly Treasury refunding

is expected to consist of a \$18.5bn package, raising \$8.7bn

of new cash.

William Hall

UK GIILTS

Caution on interest rates pays off

CAUTION sometimes pays off. Though unwelcome in themselves, the dollar's recovery and the oil jitters which hit sterling last week must have been seen by the Bank of England as a welcome vindication of its recent stance on interest rates.

The criticism that the Bank had been keeping short-time rates unnecessarily high lost most of its credibility as the dollar once again confounded forecasts that it was heading for a sustained fall.

Hopes of an early base rate cut evaporated and the rise in money market rates left Barclays and Midland, with base rates at 12½ per cent, looking more comfortable than National Westminster and Lloyds at 12½ per cent.

The arch-pessimists were even suggesting that if the dollar's rebound proved durable and oil worries persisted then the next move in base rates could be upwards.

Of course the situation could reverse itself next week—

there were signs on Friday that the dollar's recovery may have been overdone—but it was the volatility of the markets which had been one of the main reasons for the bank's caution.

The increasingly baffling gyrations of the foreign exchange markets also underlined how sensitive the gilt-edged market is to sterling's performance at present, particularly with oil prices weakening.

Most stocks registered losses of 1 to 1 point and the Government Broker's funding efforts stalled as institutional investors stayed out of the market until the outlook for sterling becomes clearer.

The lull in funding is unlikely to be provided until concern in the Bank—in the weeks previously it kept up a fairly rapid pace of sales.

If it were to continue for another week or so, however, it would probably be more serious. The Bank needs to keep up the momentum of funding through to the early summer months—but to match upcoming re-

demptions and to dampen monetary growth.

New debt sales will also have to be timed fairly carefully so as not to drain institutional liquidity first during the flotation of British Aerospace and subsequently during the British Telecom call.

The setback for the pound also refocused the market's attention on the April money supply figures due out a week tomorrow.

Forecasts for the growth of sterling M3 are still at a tentative stage but most brokers are suggesting another high figure.

Brokers Hoare Govett and Rose and Pitman have both pencilled a figure of 1 per cent above the official forecast of 1.1 per cent.

That would leave sterling M3 at the top or just outside its 1984/85 target range of 6 to 10 per cent, and well above the 5 to 9 per cent set for the current financial year.

The component of the figures that everyone (including the

Philip Stephens

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Arbed reshape nears completion

ARBED, the Luxembourg steel group, is poised to carry through the last phases of a financial restructuring. This will complement the industrial changes which have been taking place at gathering speed over the last three years.

Details of the financial moves have been worked out, which will have the effect of making the Luxembourg Government the largest single shareholder with 30.2 per cent, followed by Societe Generale de Belgique, the biggest of the Belgian holding companies, with 24.7 per cent.

But the board still awaits the formal approval of the shareholders. An extraordinary general meeting called last week has been put off until next month for lack of a quorum.

So far Arbed has received since 1983 new funds, sub-

scribed in different ways, from the Luxembourg Government, SGB and the major banks in the Grand Duchy.

SGB is now going to convert bonds worth LuxFr 738m (\$11.7m), subscribed at the beginning of this year, into capital. These funds were borrowed by SGB after Arbed had bought from SGB shares in Sidmar, the Belgian steelmaker controlled by Arbed.

SGB is also going to subscribe to a further LuxFr 1.6bn worth of convertible bonds in Arbed, again using the sale of Sidmar shares as an intermediate transaction.

But Arbed has also been selling shares in Sidmar to the Luxembourg Government over a period of four years for a total of LuxFr 2.9bn.

The effect of all these operations is to take SGB out of the Sidmar shareholders, leaving

Arbed itself with 51 per cent of the Luxembourg Government with 16 per cent. The other shareholders are the Belgian Government with 28 per cent and Falchi with 5 per cent.

Arbed was authorised to do this in approving these arrangements under the common EEC approach to restructuring the steel industry, and only about half the sum was authorised.

But Mr Emmanuel Tesch, the Arbed chairman, told shareholders that since the decision of EEC industry ministers authorising the provision of additional subsidies for balance sheet reasons there were very good reasons to suppose the reference would disappear.

He also noted that the whole financial restructuring programme would have the effect of reducing Arbed's debt burden by LuxFr 20bn. Step already taken in the general improvement in Arbed's revenue have already helped to ease the strain of servicing charges.

Paul Cheeseright

Peugeot plans FFr 500m Eurobond

By Paul Bettini in Paris

AUTOMOBILES PEUGEOT, the subsidiary of the French private car group, is about to launch a FFr 500m (\$52m) Eurobond. This will be the second French franc issue since the French monetary authorities decided to re-open the Euro-French franc market.

The Peugeot issue is expected to be followed by another French Eurobond issue in May by Rhone Poulen, the nationalised chemicals group. This is expected to total FFr 400m.

The French authorities opened earlier this month the Euro-French franc market, which had dried up after the Left came to power in 1981. The decision makes a further modest move to relax foreign exchange controls and deregulate domestic money markets.

Peugeot's move reflects the general improvement in the private car group's financial situation.

After years of accumulated losses, the Peugeot group is expected to report in May a sharp improvement in financial performance for 1984, after losses of FFr 2.8bn the year before.

The Rhone Poulen issue reflects the improvement in the nationalised chemicals group's performance. It recently reported a profit of FFr 1.98bn for 1984 after earnings of FFr 98m in 1983.

Saab-Scania lifts sales

By KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

SAAB-SCANIA, the Swedish automobile and aerospace group, increased its sales by 21 per cent to LuxFr 7.5bn (\$826m) in the first nine months of the year from Skr 6.2bn in the corresponding period of 1983.

Profits were also higher than a year earlier, but no details were released. Mr Georg Karsund, managing director, said that full-year profits would be "at least as good as last year."

New orders in the quarter were up by 17 per cent at Skr 80m.

Volume sales of trucks and buses jumped by 25 per cent to 6,300 units, and the company expects significant growth in the overall West European market for heavy trucks.

After many years of hesitation the group is establishing a modest foothold in the U.S. truck market, and has now started to build a dealer network in New England.

Sales of Saab cars are expected to rise further to 12,000 this year from 102,000 in 1984. The company is investing in new plant and equipment to increase capacity to 150,000 units by the year end of 1988.

Mr Karsund warned that the Swedish motor industry had to take care to hold down cost increases. "There is no doubt that the effects of the big devaluation of 1982 have now been eaten up, at least in comparison with our main competitors."

J. Lauritzen falls into red

By Hilary Barnes in Copenhagen

J. LAURITZEN, the Danish shipping and industrial group, plunged heavily into loss after "extremely unsatisfactory" results in the company's shipping business. The group lost Dkr 240m (\$22m) compared with a profit of Dkr 40m in 1983. Turnover was slightly down from Dkr 10bn to Dkr 9.5bn.

The shipping company declined from a profit of Dkr 265m in 1983 to a deficit of Dkr 296m last year, reflecting unsatisfactory conditions for the group's fleet of refrigerated cargo vessels, cruise ships and heavy lifting vessels. There was also a Dkr 24m writedown

for every five held at a subscription price of FFr 400 a new share. The rights issue will follow a share split and a scrip issue of one new share for every 10 held.

The capital increase, intended to finance new development, is in line with Club Mediterranea's policy of reducing its debt to equity ratio because of the high cost of borrowing at a time of diminishing inflation. The group is now applying a

realised through a rights issue on the basis of one new share for 40-60 debt equity ratio.

Rights for Club Mediterranea

By DAVID HOUSEGO IN PARIS

CLUB MEDITERRANEE, the French-based international hotel group, has announced a 24 per cent increase in profits and a capital increase of FFr 586m after recording a strong profit for 1983-84.

Net consolidated profits climbed by 20.5 per cent to FFr 257m (\$26.5m) in line with the group's performance in recent years. Turnover rose by 19 per cent to FFr 5.4bn.

The group's new American subsidiary, Club Med Inc (CMI), which was introduced

on the New York Stock Exchange in September, reported a 24 per cent increase in profits of \$12m on the back of an 11 per cent increase in turnover. The U.S. subsidiary now handles the company's American and Asian business.

The exchange rate benefit of the strong dollar was thus translated in the consolidated accounts.

The capital increase is being realised through a rights issue on the basis of one new share for 40-60 debt equity ratio.

Multimedia rejects

\$1.05bn counterbid

By Our Financial Staff

THE BATTLE for control of Multimedia, the South Carolina-based TV stations, cable and newspapers group, has intensified following a \$1.05bn bid from Mr Jack Kent Cooke, a U.S. entrepreneur and property owner.

But Mr Emmanuel Tesch, the Arbed chairman, told shareholders that since the decision of EEC industry ministers authorising the provision of additional subsidies for balance sheet reasons there were very good reasons to suppose the reference would disappear.

He also noted that the whole financial restructuring programme would have the effect of reducing Arbed's debt burden by LuxFr 20bn.

Step already taken in the general improvement in Arbed's revenue have already helped to ease the strain of servicing charges.

Paul Cheeseright

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS							
Yankee Glass 1‡	25	1990	5	8 1/4	100	Yankee Int.	8.250
Landis 3	40	2000	15	6 1/2	100	Monica Int.	-
Transamerica (s)‡	30	1990	8	7 1/2	100	LTG Int.	-
Transamerica-Spanish 1	100	1990	8	11 1/4	100	IBS (Socis)	11.125
Westar, Tulsa 3	25	2000	15	8 1/2	100	WKA (Europe)	-
Tikal (Asia)‡	100	1995	10	11 1/2	100	CSFB	11.500
Neidle Holdings 6‡	100	1995	3	9 1/2	100	Monica Int.	9.475
Sup Ex. (Algiers) (s)‡	500	2000	15	4 1/2	100	SBC	-
CANADIAN DOLLARS							
New Brunswick‡	75	1995	18	11 1/4	100	Wood Gundy	11.625
NEW ZEALAND DOLLARS							
Fin. Corp. of NZ‡	20	1988	4	16 1/2	100	Rep. Guerrier, K.B.	15.500
AUSTRALIAN DOLLARS							
Westpac‡	30	1990	5	13 1/4	100	Orion Royal Bank	13.875
U.S. DOLLARS							
FIH (Denmark) **‡	50	1992	7	7 1/2	100	Camerabank	7.425
Portug.‡	150	1992	7	7 1/2	95 1/2	Camerabank	7.346
Council of Europe‡	150	1985	8 1/2	7 1/2	100	BNP-Bank	7.506
SWISS FRANCS							
Champagne Bons‡	100	1995	-	5 1/4	95 1/2	Credit Suisse	5.704
Ustic **‡	100	1990	-	5 1/2	100	SBC	5.625
Sopra Bonsil Co. **‡	40	1990	-	5	100	Hochleitbank	-
Daime Bonsil **‡	50	1990	-	5 1/2	100	IBS	5.541
Japan Bus. Bank‡	100	1985	-	5 1/2	95 1/2	IBS	5.533
Restaurant Sodexo‡	50	1990	-	11 1/4	-	IBS	-
Office Bonsil & Co. **‡	40	1990	-	5 1/2	100	Credit Suisse	5.750
Tokihisa Eng. & Co. **‡	70	1990	-	11 1/4	100	IBS	-
International Bus. Park‡	100	1990	-	5 1/2	-	Camerabank	-
Chiba Electric Power **‡	150	1990	-	5 1/2	100 1/2	Credit Suisse	5.801
Nippon Paint **‡	50	1990	-	5 1/2	100	SBC	5.750
STERLING							
Westway‡	75	2000	24	10 1/2	90 1/2	S.G. Warburg	11.825
Dow Chemical‡	300	1997	12	6	23	Salomon Brothers	18.870
ECU							
Westpac Banking‡	50	1992	7	8 1/2	100	Banque Paribas	9.625
Ryobi Co.‡	20	1990	5	8 1/2	100	Monica Int.	9.625
Exxon (S.Africa)‡	50	1990	5	10 1/2	100	CCF	10.817
Exxon (S.Africa) (s)‡	50	1990	5	4 1/2	100	CCF	-
YEN							
MetLife St. Gobain‡	100	1992	7	7	95 1/2	LYCIS Int.	7.945
Spain‡	200	1995	5	7 1/2	90 1/2	Monica Int.	7.388

* Not yet priced. † Final terms. ** Private placement. § Convertible. ‡ Floating rate note. ¶ With equity warrants. (s) 1/2 over the offer. (s) 1/4 over the offer. (s) 1/8 over the offer. (s) 1/16 over the offer. (s) 1/32 over the offer. (s) 1/64 over the offer. (s) 1/128 over the offer. (s) 1/256 over the offer. (s) 1/512 over the offer. (s) 1/1024 over the offer. (s) 1/2048 over the offer. (s) 1/4096 over the offer. (s) 1/8192 over the offer. (s) 1/16384 over the offer. (s) 1/32768 over the offer. (s) 1/65536 over the offer. (s) 1/131072 over the offer. (s) 1/262144 over the offer. (s) 1/524288 over the offer. (s) 1/1048576 over the offer. (s) 1/2097152 over the offer. (s) 1/4194304 over the offer. (s) 1/8388608 over the offer. (s) 1/16777216 over the offer. (s) 1/33554432 over the offer. (s) 1/67108864 over the offer. (s) 1/134217728 over the offer. (s) 1/268435456 over the offer. (s) 1/536870912 over the offer. (s) 1/1073741824 over the offer. (s) 1/2147483648 over the offer. (s) 1/4294967296 over the offer. (s) 1/8589934592 over the offer. (s) 1/17179869184 over the offer. (s) 1/34359738368 over the offer. (s) 1/68719476736 over the offer. (s) 1/137438953472 over the offer. (s) 1/274877906944 over the offer. (s) 1/549755813888 over the offer. (s) 1/1099511627776 over the offer. (s) 1/2199023255552 over the offer. (s) 1/4398046511104 over the offer. (s) 1/8796093022208 over the offer. (s) 1/17592186044416 over the offer. (s) 1/35184372

FINANCIAL TIMES REPORT

G7/1

Scottish Financial Services

Edinburgh's financial institutions see their future in better marketing of their specialised services rather than in travelling down the conglomerate route like their English counterparts

Canny approach to restructuring

BY BARRY RILEY,
Financial Editor

THE SCOTS make good preachers, and these days Scottish financers often seem to be adopting the same hellfire rhetoric as was once fashionable in the kirk—only this time they are referring to the revolution in the financial services industry.

This restructuring of the financial sector is proceeding apace in London but with notable slowness north of the border. "There is a great deal of scepticism here about what is happening in London," says one prominent Scottish banker.

Many people in Scotland would put more graphically their view of a City of London increasingly pressured by the growth of conflicts of interest, the breakdown of traditional constraints and the need to earn high returns on large lumps of capital.

It is fair to say, however, that the Scottish view is not entirely based upon ethical theorising. Whatever the rights and wrongs of the rush within the English financial services industry to form giant new financial conglomerates, the Scots are keenly aware of two practical points.

First, the conglomerate route

is not a realistic option for most financial companies in Scotland. The country's financial sector is not big enough to generate more than one such group which could stand international comparison.

Second, and more important, Scottish financers realise that events in London provide them with a very real commercial opportunity. They can now promote Scotland as distinctive source of specialised financial services untainted by the kind of conflicts of interest and loss of client contact which are threatened in London.

Edinburgh has already shown its ability to defend its position as Britain's second focus of financial activity. In the years since World War II it has avoided the fate of English cities like Liverpool (once the home of Martin Bank and Royal Insurance) which have ceased to retain any real independence as financial centres.

But there has been nevertheless a period of slow decline. Though remaining strong in traditional areas like life assurance and investment trusts, Scotland has largely missed out on the newer growth sectors for fund management like pension funds and unit trusts. Its only major stockbroking firm, Wood Mackenzie, has been increasingly sucked into the orbit of the City of London, and is now being absorbed by the London

bank Hill Samuel.

As for the banks, the best that can be said is that foreign takeover bids have at least been fought off. The Monopolies Commission prevented the take-over of the Royal Bank of Scotland Group three years ago, and this year Standard Life Assurance became the secure guardian of a one-third stake in the Bank of Scotland, a holding which Barclays Bank previously owned.

Now there is a row about the precise status of the Trustee Savings Bank Scotland within the national TSB group which is being groomed for an early stock market flotation.

It seems improbable that the Scottish banks can expand into the English market without becoming less Scottish—as is well illustrated by Royal Bank's strategy to become a national UK bank. But Scotland itself is a frustratingly small country to support ambitious and efficient banking institutions.

Opportunity

So Scots have tended to fall back on the argument that it would be better for their banks remain small and isolated, so long as this ensured that a core of financial decision-making existed north of the border. A financial centre would not be credible without indigenous banks, it has been argued.

In the 1980s, however, the impact of technology has begun to transform the argument about Edinburgh's potential. In the narrow field of banking it has brought the opportunity to export retail services electronically (something that is being

eagerly pursued by the Bank of Scotland) although it could, perhaps, be argued that Scotland is vulnerable to the reverse process—a banking invasion by non-Scottish.

Outside banking, new technology is also bringing many developments that are eliminating the geographic distances between which Edinburgh and Glasgow (not to mention Perth, Dundee and Aberdeen) have suffered.

Electronic information services now put the Edinburgh investment manager on equal terms with his counterpart in London or New York. Proofs of documents can readily be sent by facsimile transmission, and video conferences are a technical reality (TV hook-ups are now being tested by the Royal Bank of Scotland in communication with London).

Scottish financers therefore sense a tremendous opportunity to market specialist financial services both throughout the UK and internationally. They feel they can project a different image to that of the new-style City of London.

Their scepticism of the conglomerate route is founded on experience. In the 1970s, Ivory and Sime, the fund management house, dabbled in banking (Edward Bates) and life assurance (Welford) while little later it sold a 30 per cent stake in itself to American Express.

All these initiatives failed, so that Ivory has gone back to concentrate on investment management—and few in Scotland would like to annul its attempts at diversification.

In terms of employment, the most important financial sector

outside banking is life assurance which has been enjoying boom conditions in the past couple of years. Various tax developments have created massive booms in endowment mortgages, normal endowment policies and (most recently) self-employed pension contracts and Scottish Amicable, for instance, has raised its staff numbers from 1,100 to 1,300 in 18 months.

The dream

Boom conditions may not last, but the Scottish life offices have a high (if slightly old-fashioned) reputation. Their importance to the Scottish financial community lies not just in their size and prosperity but in their steady output of actuaries and other trained professionals—usually in numbers well in excess of their own

internal needs. Many of them have moved into the City of London, and Glasgow the scope to undercut their London counterparts.

This gives rise to the biggest single opportunity perceived in Scotland: to develop Edinburgh as a fund management centre which will relate to London as Boston relates to New York. That is, it will stand slightly apart from the central market of London and from the big securities groups that will increasingly dominate it, and will offer a wide variety of independent fund management firms both large and small.

Such is the dream. But to make it into a reality will take much more than hoping that London will fall flat on its face. The Scots will have to go out and find the growth sectors for fund management, rather than simply clinging on to the declining investment trusts.

The change is indeed happening. Having seen £40bn or more of UK pension fund management business go to London, the Edinburgh houses are now hiring marketing men and pitching for new contracts where they arise.

A number of Scottish investment houses are also targeting the opportunities in the U.S. where many pension plans are now diversifying their assets internationally. With their traditional world-wide orientation, the Scots see themselves as well-placed to make a mark in indeed houses like Ivory and Sime and Martin Currie already have. They are helped by the greater familiarity of the Americans with the concept of the independent investment "boutique" whereas British corporate clients have tended to seek the shelter of London merchant banks.

The hope is that Britain will become like the U.S. in this respect. "Given what is happening with the London merchant banks, pension fund management is a very good example of the sort of business that will be up for review," says an observer in Edinburgh.

In other fields, too, the Scottish objective is to build up clusters of specialist financial service firms.

The Scots are not just preachers, they are putting their doctrines of independence and competitiveness into practice.

The subsidiaries will pay an

Hiccup for the TSB Bill

HAS SCOTLAND gained a retail bank only to lose it? Mr Ian Macdonald, the chief general manager of the Trustee Savings Bank Scotland is confident that his bank will retain its autonomy as the TSBs are united and their shares sold for the first time to the public.

An unexpected hiccup in the Bill before Parliament to prepare for the flotation of the UK-wide group showed the potential strength of Scottish interests. Ever since the regional TSBs of Scotland, England and Wales, Northern Ireland and the Channel Islands when an amendment was passed in the House of Lords which would have excluded the TSB Scotland from the flotation.

The amendment sent the executives of the TSB Group and the Scottish TSB into a spin as they tried to find ways of salvaging the Bill. In the end a deal was worked out whereby the TSB Group's registered office will move to Edinburgh, and arrangements will be made to protect Scottish interests.

Concern about the role of the TSB Scotland in the new UK grouping lies behind the pressure for it to be excluded. The bank which brought together four Scottish savings institutions has been perceived as the over-banked Scottish financial scene. One in four Scots has an account with the bank, which has 1.25m customers, 2m accounts and assets of £1.5bn.

Mr Gordon Wilson, the Scottish National Party MP fears that the TSB Scotland will be gobble up by a British institution and be left with an independence that is only nominal.

Issues like this can be important in Scotland, remembering the political row five years ago that accompanied the possible sale of the Royal Bank of Scotland to an American bank. But the apprehension expressed about the TSB Scotland cannot be compared with controversy over the Royal. It has, however, produced some insight into the final relationships within the new UK-wide group which at the end of 1983 had total assets worth £9.6bn and reserves of £600m.

According to Mr Macdonald the pending restructuring will be an assembly of equals. "I believe what will happen is that each subsidiary company will have adequate capital to perform its business at the level its board or chief executive dictates."

The subsidiaries will pay an

agreed percentage for the running of the parent company. "As long as there is a strong performance, we should, I think, be able to retain our autonomy. The relationship will be based on having a market that we can address," he says.

The strong performance of the Scottish TSBs may soon be put in perspective by results from the larger grouping of TSBs in England and Wales which were formed Scotland in amalgamating.

Mr Macdonald sees the group operating a bit like the giant U.S. Bank Citicorp with competing divisions. Already individual sections are developing new services for the bank. England and Wales are looking into home banking while the Scottish group is working out the group's office automation.

Mr Macdonald says the group



The difficult role for the TSB has been to convince the commercial world that it has completed the change from a staid personal savings institution on the High Street into a bank with corporate as well as private clients in mind.

The image change involves employing banking technology on a par or better than the other banks and a move to the High Street with better premises. The TSB Scotland is refurbishing a prime site on George Street in central Edinburgh.

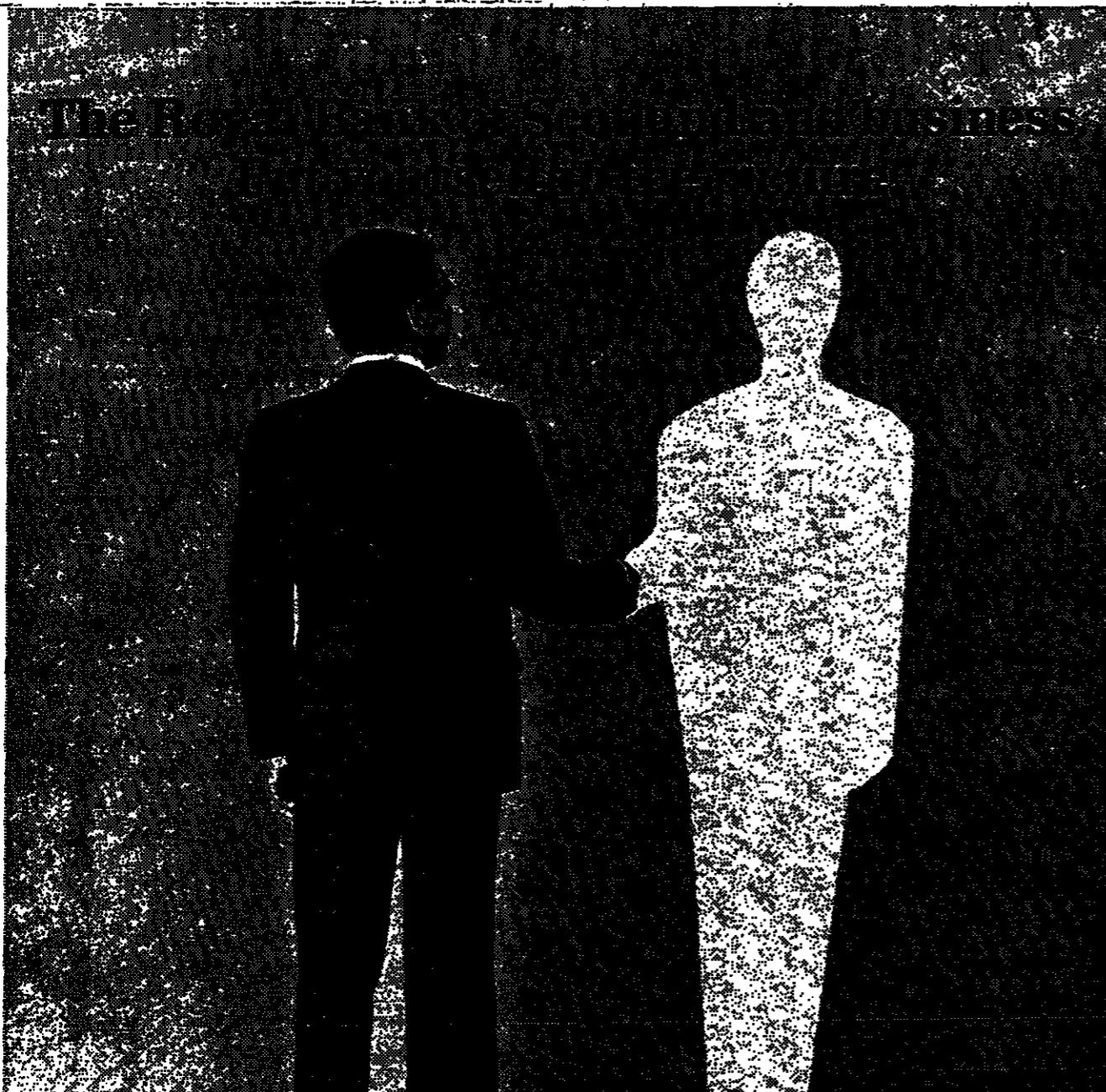
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The subsidiaries will pay an

about one-third of the banks assets are now in commercial loans—the kind of credibility he is looking for. The early transactions are always the most lucrative. "But it is the first step into better lending and better margins," he said.

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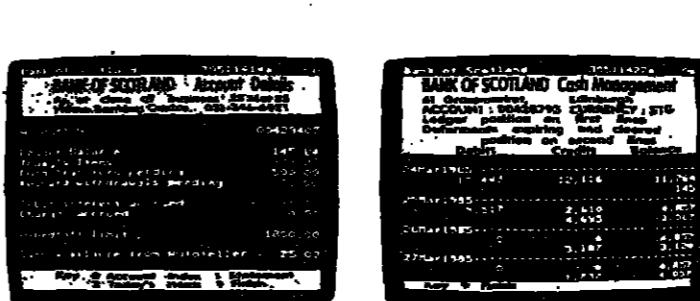


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Scottish Financial Services 2

PROFILE: ANGUS GROSSART

Ready for a gear change



ANGUS GROSSART, one of Scotland's leading bankers, has been among the architects of the transformation in financial services going on in the City of London.

If the Scottish financial institutions are better prepared to react to the developments in London, it will probably be due to some of the public questioning by Mr Grossart.

From his position as managing director of Noble Grossart, the independent merchant bank, he has challenged some of the concepts behind the formation of financial conglomerates which will offer or possibly force customers to accept one-stop shopping for all of their financial needs.

"Would you be surprised if you went to your hairdresser and he also offered to drill your teeth?" Would you be a little alarmed if he insisted on drilling your teeth?" Mr Grossart told a conference last year.

The specialisations of Scottish financial institutions and their independence, Mr Grossart feels, will enable them to ride out the revolution in London by taking advantage of opportunities where available.

Speciality

His own bank has made a speciality in raising new money, private placings and stock market issues. The bank recently added to its elegant Queen Street Georgian headquarters in Edinburgh another Georgian house in London in Lincoln's Inn Fields.

"Because of the changes in London, doors are open and opportunities are mobile in a way we would regard as unprecedented," he says.

Mr Grossart wants to encourage a Scottish sense of identity but feels this must come from mainly within the sector rather than being imposed from an outside institution. "There are a number of organised marketing efforts that can be made. But the primary thrust must come from individual entities within the financial sector. We have got to recognise a need to change gear."

"Scotland cannot be merely the contradic to London. It must be much more positive. Because of what is happening in London there is a particular need for Scottish financial services to be outward looking and active. We cannot afford to be complacent."

Mr Grossart's arguments against the City have been to challenge the practicality of

Mark Meredith

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Barry Riley examines the new mood in Charlotte Square's investment trusts

A high profile approach

THE MOOD in the Scottish investment trust sector has changed perceptibly in the past couple of years. Only two years ago there was a beleaguered feeling, with a number of trusts fearing takeover—mostly from south of the border. But today there is a much more confident and expansionist mood.

"The managers are in good spirits," confirms Mr Hamish Buchan, the top investment trust analyst at Edinburgh brokers Wood Mackenzie. But he gives this warning: "This year will see further changes in the trust sector."

He foresees further pressure on the independent trusts, several of which are still managed from places like Dundee and Aberdeen well away from the two main Scottish centres of Edinburgh and Glasgow.

A number of factors have led to the resurgence of confidence in a number of the Scottish investment trust groups. To start with, the underlying equity markets both at home and abroad have been generally firm (though last year was poor in relative terms for many trusts which made the short-term mistake of hedging their dollar portfolios at a time when the dollar was soaring).

Moreover two of the Scottish management firms, Baillie Gifford (with six trusts) and Murray Johnstone (managing seven trusts) came first and third among all British investment trust groups in terms of 1984 performance.

Meanwhile, many of the Scottish trust managers have worked up much more positive strategies, both in terms of the investment objectives of the funds and the corporate objectives of the management firms.

The resolution of possible conflicts of interest between the managers and the shareholders of the trusts still worries some;

"The financial pace is too quick. We are not able yet to assess the implications. We need time and a balance must be struck and that could take two or three years."

"I am restless about the policing of the financial sector through increasing regulations and bodies. Regulations beget regulations and more regulations and we could bend too far in the direction of formality and away from matters of judgment and influence."

Financial entities in Scotland are talking to each other in a way that would have been unheard of several years ago. Mr Grossart feels this will help generate the collective action required to respond to dangers and opportunities arising from the changes in the South.

Collective responsibility is something he sees too as a force in the economic development of Scotland.

"The financial sector has an important role in improving the emergence of entrepreneurs."

This does not just mean putting up the money, according to Mr Grossart, but helping to change attitudes which will encourage new business.

The bank has needed to seek fresh resources to fund the

but Charlotte Square has become expansion-minded once again, after a period of defensive decline.

A good example of the way things are developing is provided by Edinburgh Fund Managers—which began in 1982 with just one client, American Express.

By early this year it was running several other investment trusts together with a variety of authorised and exempt unit trusts, and is forcing its way into the pension fund market.

Total funds under management have topped £550m and it is now an established public company on the unlisted securities market on the strength of pre-tax profits which have reached £3.5m.

EFM's joint managing director, Mr Graeme MacLean, expresses the more aggressive attitude of Scottish investment management firms when he says: "Marketing wasn't something you did, but now it is considered extremely important."

Aggressive

He also considers that "it's very important for Scottish houses to raise their profile." He says that one of the main reasons EFM was floated on the stock market was to increase awareness of its name.

This kind of high-profile approach has been followed for some years by Ivory and Sime, an aggressive investment trust management group which has obtained a full listing on the London Stock Exchange and

is also a similar mix of management of investment trusts, unit trusts and pension funds, with the extra element of a significant activity in the management of international portfolios for US pension fund clients.

Mr Martin Currie, partner Mr Joe Scott Plummer, says that the firm actually went into the US pension fund management business before it tackled the domestic market.

"US clients were more receptive to a boutique-style operation," he explains. "But UK pension clients went for the big names. To appoint Martin Currie was

duddy images and adopted much broader approaches to marketing their skills—though interestingly both have retained the partnership structure.

Baillie Gifford has refocused the portfolio strategy of its older investment trusts and has launched two new ones specialising in Japan and technology.

It is taking the opportunity to include its name prominently in their titles. It too, has gone into unit trusts and pension fund management.

The firm has accepted the need to take risks, and it has adopted a policy of concentrating its portfolios into larger holdings of fewer stocks. Its senior partner, Mr Angus Miller, says: "We are very far from being middle-of-the-road equity managers. We are paid to make judgments."

For Baillie Gifford, the partnership structure appears to work well. It sees a need for outside capital and the structure encourages stability of personnel, while with nine partners and 40 staff (including 20 investment professionals in all) the lines of communication

are short.

At Martin Currie, the full impact is now being seen of a major shakeup in the partnership ship some four years ago. It has also built a similar mix of management of investment trusts, unit trusts and pension funds, with the extra element of a significant activity in the management of international portfolios for US pension fund clients.

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an individual risk on the part of the man making the decision."

Today Martin Currie runs some \$100m for five US pension plan accounts, and is one of the few international Employee Retirement Income Security Act (ERISA) managers to be able to boast a five-year record in the business. The firm would like to expand in this field, but will not take on more than 15 clients in all.

ever by Mr Angus Grossart, chairman of the Scottish Investment Trust—a £300m independent. He insists that the trust is big enough to survive, and has the kind of investment managers who will respond to a stable environment.

"Scottish Investment Trust has done sufficiently well that its role is not under question," he says. "There is still quite a considerable demand and a support for that kind of trust in the market place."

Yet last year produced a significant defection from the Edinburgh Fund Managers. Trust had already been dabbling in unit trusts, and in December it took the much more radical step of merging its management company with the management of two smaller Dundee-based trusts to form a group called Dunedin Fund Managers.

Traditionally, many Scottish investment trusts have made a virtue out of maintaining low profiles and low levels of management expenses, such policies have tended to leave them vulnerable and isolated.

Certainly the Dunedin move appears to fit in with the more general pattern of the development of groups of specialised trusts, managed by firms which seek to spread the costs of operating their rather expensive international investment strategies by earning fees from other investment clients. Such broader-based firms, incidentally, give much more scope for ambitious investment professionals.

Scotland's investment trust industry has a proud history, going back a century and more. But many of the sector's practitioners have come to the conclusion that for all the continuing merits of investment trusts they should really see themselves as being in the broadly defined fund management business in all its aspects.

The Scottish virtues to be marketed almost by definition, and want to tell the world that the financial sector has not gone the way of many institutions in London. It hopes customers, like big pension funds, who fear possible conflicts of interest in the large conglomerates will move their assets to Scotland.

The idea of marketing emerged last year at the annual conference of the Scottish Council, Development and Industry, an industrial lobby group with members from both the public and private sectors.

The Aviemore forum approved a study by the council into ways of promoting Scotland.

This marketing effort has proved difficult to organise. The council has scolded out the financial sector but the response has been mixed. It is likely to start off by looking at project the advantages of the 30 or so Scottish investment trusts overseas. The investment trust movement which had its origins in Scotland is, in the view of some fund managers, better known in the US than in the City of London.

While the council studies ways of getting the message across, an in-depth look at the financial sector in Scotland has been initiated through the Scottish Development Agency.

M. M.

Need for marketing Scottish virtues

SOME SERIOUS thinking is underway about the generic promotion of the small but thriving financial community in Scotland. Within the next year or two it is quite possible that newspapers and television in the United States may carry advertisements extolling the virtues of banking in Scotland.

Developments outside Scotland have seen the banking, insurance, houses and fund managers talking about the need for marketing.

The financial revolution in the City of London which has seen the formation of huge financial conglomerates combining banks, merchant banks, stockbrokers and underwriters, is having an unsettling effect on Britain's international financial centre in Edinburgh.

As yet, Scottish institutions have not joined the rush to form big financial supermarkets. In fact, many Scottish bodies believe their continued independence and smaller individual size will be a positive advantage.

To some, the appetite of big British and US financial institutions to acquire smaller ones poses a real threat to Scotland. The investment trusts are seen as possibly vulnerable to takeovers over by acquisitive conglomerates. Even Scotland's banks are potential targets for predators in the view of pessimists.

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M. M.

Second rights issue to fund expansion

PROFILE: BANK OF SCOTLAND

THIS SHOULD be a landmark year for the Bank of Scotland: a major English bank sold its one-third shareholding and the Scottish bank opened Britain's first video Home Banking service. While others are talking of the flexibility and independence which computers and telecommunications provides for finance, the Bank of Scotland has done something about it. It has had to.

The bank has only seven branches in England where it sees its main market. There is insufficient room for profitable expansion in Scotland.

Over the past few years the bank has thought up a number of imaginative ways of expanding its customer base in the south. Its adaptable approach to the market has made it one of the country's more innovative banks.

This does not just mean putting up the money, according to Mr Grossart, but helping to change attitudes which will encourage new business.

The bank has needed to seek fresh resources to fund the

banks moved closer together the Bank of Scotland became the first to link up with a building society to launch a service.

BankSafe marketed in 1984 with the Alliance Building Society gave the Bank of Scotland

January was to be the ultimate step in proving that you don't always need a lot of local branches. The system uses the experience gained with a limited home banking service experiment conducted in conjunction with the Nottingham Building Society.

The new scheme allows customers to examine their accounts, transfer money between them and make some payments and adjust standing orders from their homes.

It uses British Telecom's Prestel system. In effect the telephone to make a secure database maintained by Prestel and updated by the bank. Customers can only gain access to their accounts with a password which they can change often as they like.

The response to Home Banking has delighted the bank which in the long run hopes to

expand into the small business market. The service can also be adapted to home or business customers.

Also in January came news that Barclays Bank has sold its 24.4 per cent share in the Bank of Scotland to Standard Life Assurance. The move enhanced the Scottishness of the bank, a factor which cannot be underestimated in its home market which can be sensitive to questions of outside ownership.

At the same time the £15m sale freed Barclays to expand in Scotland where it has kept a relatively low profile because of the large stake in the Bank of Scotland.

Standard Life has gained a stake in one of the country's more go-ahead banks. The link with the bank may give it a new marketing force for integrating lending facilities with its life assurance products.

M. M.

Clydesdale £10m electronics revamp

ON THE face of it the Clydesdale Bank looks covered. The other two Scottish clearing banks, the Royal Bank of Scotland and the Bank of Scotland have turned from over-banked Scotland to drum up business in the English market. The only option for the Clydesdale, a subsidiary of the big English High Street bank, the Midland, is to concentrate on its home Scottish market.

There, the TSB Scotland, the grouping of four Scottish clearing banks, has made a frontal assault on the home retail market as part of its transition into a full-fledged bank and its pending flotation as a new group with the other UK TSBs on the stock exchange.

There have even been persistent rumours for over a year that the TSB Scotland might want to buy the Clydesdale from the Midland, using the money raised in the flotation. The TSB has consistently denied it.

So does Mr Richard Cole-Hamilton, chief general manager of the Glasgow-based bank. "What has come down loud and clear from the highest authority is that the Midland will not sell us. It doesn't make sense for them to do that because they make a lot of the fact that they are the only clearing bank at the moment that has a wholly-owned representation throughout the British Isles," he said.

The activities of the other banks tend to put the Clydesdale somewhat in the shadow. Indeed, its management promises no startling developments in the foreseeable future.

The Clydesdale must be worried. The home market is being carved up and its estimated 25 per cent of the Scottish banking accounts is slowly coming under siege and its room for development is limited by the size and

scope of its parent company. The consolidated balance sheet of the bank for the year to December 1984 nonetheless looks healthy. It shows total assets of £2.5bn, an 11 per cent improvement over the previous year. Profits before tax were up 33.6 per cent on the year to £24.2m.

The electronics of the rival Scottish clearers are also being stretched to their limit in the market segments of the border.

The Clydesdale, concentrating

Scottish Financial Services 3

Barry Riley reports on the opportunities and hazards in life assurance in the wake of the revolution in the financial services sector

Why amber lights are flashing

THE SCOTTISH life assurance industry currently has two men under the spotlight. They are Mr George Gwilt of Standard Life, which has just bought a one-third stake in Bank of Scotland for £165m, and Scottish Amicable's Mr Bill Proudfoot who has been appointed to the Marketing of Investments Board Organising Committee (MIBOC).

Both have pivotal roles to play in the life industry's attempts to grapple with the opportunities and hazards presented by the revolution in the financial services sector. Mr Gwilt is seeking to explore the commercial potential of links between banks and insurance companies, while Mr Proudfoot bears a part of the responsibility for setting up the new regulatory framework which will protect policyholders against abuses.

The seven Scottish life offices play a distinctive role in the British life assurance market. Apart from the small, Dutch-owned Life Association of Scotland they are all mutual offices which market through independent intermediaries (especially insurance brokers) rather than tied agents.

Homogeneity

They are, of course, have English counterparts, but they have a homogeneity that the English offices lack. So they have been very sensitive to signs that government policies in the sector of life assurance regulation have been drifting in a direction unfavourable to broker-oriented life companies.

Last January's White Paper on investor protection, with its demand for full disclosure of independent brokers' commissions but no comparable requirement for tied agents, set amber lights flashing north of the border.

When Mr Mark Weinberg of one of the leading direct selling companies, Hambros Life, was appointed chairman of the MIBOC just before Easter there

were angry accusations of bias. Mr David Berridge of Scottish Equitable immediately demanded a committee is unbalanced and "a pretty sad day for the independent intermediary."

In this context, Mr Proudfoot's role is to be a strong counterweight to the 10-member committee. He is certainly a man known for his forthright views. "I want the independent intermediary to be helped. Disclosure won't help him," he says.

A clash

There are all the makings of a clash with Mr Weinberg, who has been talking about the need to establish "equivalence" in the marketing of life assurance and other kinds of investment such as securities. Mr Proudfoot argues that life assurance has nothing to do with the marketing of other investments. "You can't have the same principles," he insists.

If Mr Proudfoot should ever need moral support, he will not have to look very far in Scotland to find it. At the Scottish Widows, for instance, Mr Charles Cavaye, chief general manager, emphasises that "in Scotland we tend to have strong views."

He says: "It's a pity the Government is going down the disclosure route rather than the control of commissions route. We don't see why we should need to compete on commissions. It's a very competitive industry in other ways."

Like other Scottish offices, the Widows is keeping a close eye on the link between Standard Life and Bank of Scotland. For its part, it is not planning mergers but does not rule out links with other kinds of financial institutions.

Mr John Elder, assistant general manager of the Scottish Widows, sets out his philosophy. "We are a medium- to long-term savings institution," he says. "We have no desire to become a quasi-banking institution."

The changes under way in the City of London will profoundly affect the banking, insurance and financial service community in Scotland. What do prominent figures in Scottish politics and finance think will happen?

How Scotland views the big bang

I WOULD be concerned if reforms of the Stock Exchange had a disadvantageous effect on financial institutions in Scotland, but I see no reason why this should be so. The development of several large conglomerates should not be incompatible with the continued existence of smaller and specialist institutions. The Scottish financial community is probably entrepreneurial and outward looking and this must be of benefit. What is increasingly an international market. Technological developments are making access to information as easy and rapid in Edinburgh and Glasgow as in the City of London. These factors point to a healthy future for the Scottish financial sector.

GEORGE YOUNGER
Secretary of State for Scotland.

THERE IS going to be a difference between the City of London and Scotland along with the regions. This is going to be one reason where the boundary is going to form at Watford. I'm sure there will be a need for Edinburgh to continue as a financial centre. There are things best done outside London such as investment in companies that are indigenous to the regions. The City could get too big, too impersonal.

RICHARD COLE-HAMILTON
Chief General Manager of the Clydesdale Bank.

IT MUST be good for Scottish financial institutions as it will give them much greater freedom of choice to buy and sell using their own expertise and initiative.

PETER BALFOUR
Chairman, Scottish Council Development and Industry.

THE CHANGES in the City have been instigated by a government in the quest for competition in business. The reaction in England is generally an instinctive rush for size and diversification. Scottish reaction has been to keep competition in the business but to keep the specialisation which the Scots can provide in the belief that the discerning customer will prefer a premium service to a supermarket approach.

GARTH RAMSAY
Joint Deputy Chairman
Ivory and Sime Fund Managers.

MOST OF THE new groupings will probably come unstuck. Two areas which worry me are the ability of management to control functions which they themselves are not familiar with and secondly the potential incompatibility of functions that are brought together. I am not confident that banking and stockbroking are good bedfellows. If there are grey areas, is it simply worth the risk of bringing the reputation and standing of a bank into question?

BRUCE PATULLO
Treasurer and General Manager, Bank of Scotland.

THE CHANGES could bring improved services to Scottish customers but there is concern that some services might deteriorate, partly because effective control of Scottish institutions could move outside Scotland. It is important that all concerned realise the vital contribution which Scottish finance makes to the economy—not only in the quality of its services but also in directly providing employment, income and indeed leadership. The sector's contribution to the UK financial sector should also be fully recognised by those engineering the changes in the City.

EDWARD CUNNINGHAM
Director Planning and Projects, Scottish Development Agency.

THE SO-CALLED big bang offers a fascinating opportunity for the Scottish financial community, if it wishes, to travel in a slightly different direction from London, establishing a more distinctive persona of its own and aimed at a specific niche in the middle market—where its focus would be more on entrepreneurship and people in a way which will not be easy in the giant conglomerates now being planned in London.

LAURENCE NOBLE
Noble and Company Limited.

THE SCOTTISH financial sector will dismiss the big bang as its parallel investment trusts with mediocre performances could well find themselves in a sustainable market, the likes of which they have not seen before. The big industrial companies based in Scotland will benefit from the revolution as they will be better served from London-based institutions. It will be even more difficult to lure back this business to Scotland.

PETER DE VINK
Edinburgh Financial and General Holdings.

SCOTTISH AMICABLE is sceptical about becoming a financial conglomerate involving all types of financial services. A lot of people have paid fancy prices for associations or mergers where we cannot see much of a marriage value. We want to grow by continuing to do what we are good at and that is investment management—covering traditional mutual funds, life assurance, managed and segregated pension funds.

BILL PROUDFOOT
Chief General Manager and Actuary, Scottish Amicable Life Assurance Society.

EDINBURGH CANNOT challenge London as the UK's first financial centre but it is important in its own right and has a clear opportunity at the moment to secure a prominent place for itself in some specialist fields. The Royal Bank of Scotland Group for its part will remain firmly headquartered in Edinburgh and Edinburgh will therefore become a centre for the provision of a number of specialist services available throughout England and Wales as well as Scotland.

CHARLES WINTER
Deputy Chief Executive, Royal Bank of Scotland Group.

PROFILE: ROYAL BANK OF SCOTLAND

Moving into fifth place

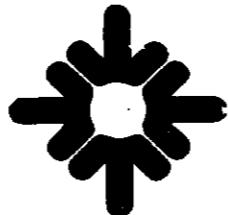
THE ROYAL BANK of Scotland would probably have liked to spend £15m for a merchant bank during slightly more settled times.

Its announcement in January that it was buying Charterhouse Japeth from Charterhouse J. Rothschild came right in the middle of a monumental reorganisation of the Royal to merge its English and Scottish banks into one group.

Merchant banks, however, do not come on to the market every day. Sir Michael Herries, the chairman of the Royal group, is said to have had a meeting with a "leading" of the International Monetary Fund when he heard that Mr Jacob Rothschild was interested in investing the merchant banking interest he had acquired 18 months before. It was too important an opportunity to let slip.

The bank announced a rights issue to fund the purchase and began yet further hectic merger talks.

Later this year the Royal Bank of Scotland and William & Glyn's will complete their merger. It has not been an easy business and some critics have wondered why two banks within the same group were allowed to develop in such different ways.



The merger will see the name William & Glyn's disappear in England to be replaced by one name, the Royal Bank of Scotland. Uniting two management, a network of 900 branches, two quite different computer systems has totally absorbed the bank for the past year.

The merger has created Britain's fifth-ranking high street bank and will be the first UK-wide bank with its administrative headquarters in Scotland. Telephone video conference links will allow management conferences between London and Edinburgh without a lot of executives hopping on the aircraft south or north.

Much of the day-to-day running of the bank involving foreign exchange and treasury dealing will be handled from London, but policy matters will be dealt with in Edinburgh.

For the six months before the merger date of October 1 this year the chief executives of the two banks have swapped roles with Mr Charles Winter moving to London to run William & Glyn's and Mr Rob Parker living in Edinburgh to get to know the Royal.

Over two years ago the Royal Bank of Scotland had some big holes in its portfolio. The takeover hopes of Standard Chartered Bank and the Hong Kong Shanghai Bank had been turned down by the Monopolies and Mergers Commission; it had very little in the way of corporate banking to offer, no overseas banks and no wholly-owned finance house.

A big hole has now been filled with the purchase of Charterhouse Japeth, a medium-sized merchant bank with a name for investments in small business and investment management and a fast growing line in development capital.

The acquisition will add the Scottish-based activity of National Commercial and Glyn's taking Mr Robert Smith, National's managing director on to the Board.

This corporate risk assessment will help overcome some criticism of the bank that it has not been sufficiently involved in some of the new high technology companies in Scotland.

The sale of the Royal's 39 per cent share in Lloyds and Scottish Finance House to Lloyds Bank this past year left the group with no outlet for contracts for leasing or credit services.

The Royal's management can be quite coy about its plans in this area and about the possibility of a foreign acquisition.

Despite its purchase of a merchant bank, there seems little likelihood of the Royal trying to join the big leagues of conglomerates with blanket financial services under one roof.

Since acquiring Charterhouse Japeth the bank itself may also be too expensive a proposition for potential predators, including foreign banks looking for entry into the UK banking system.

Mark Meredith

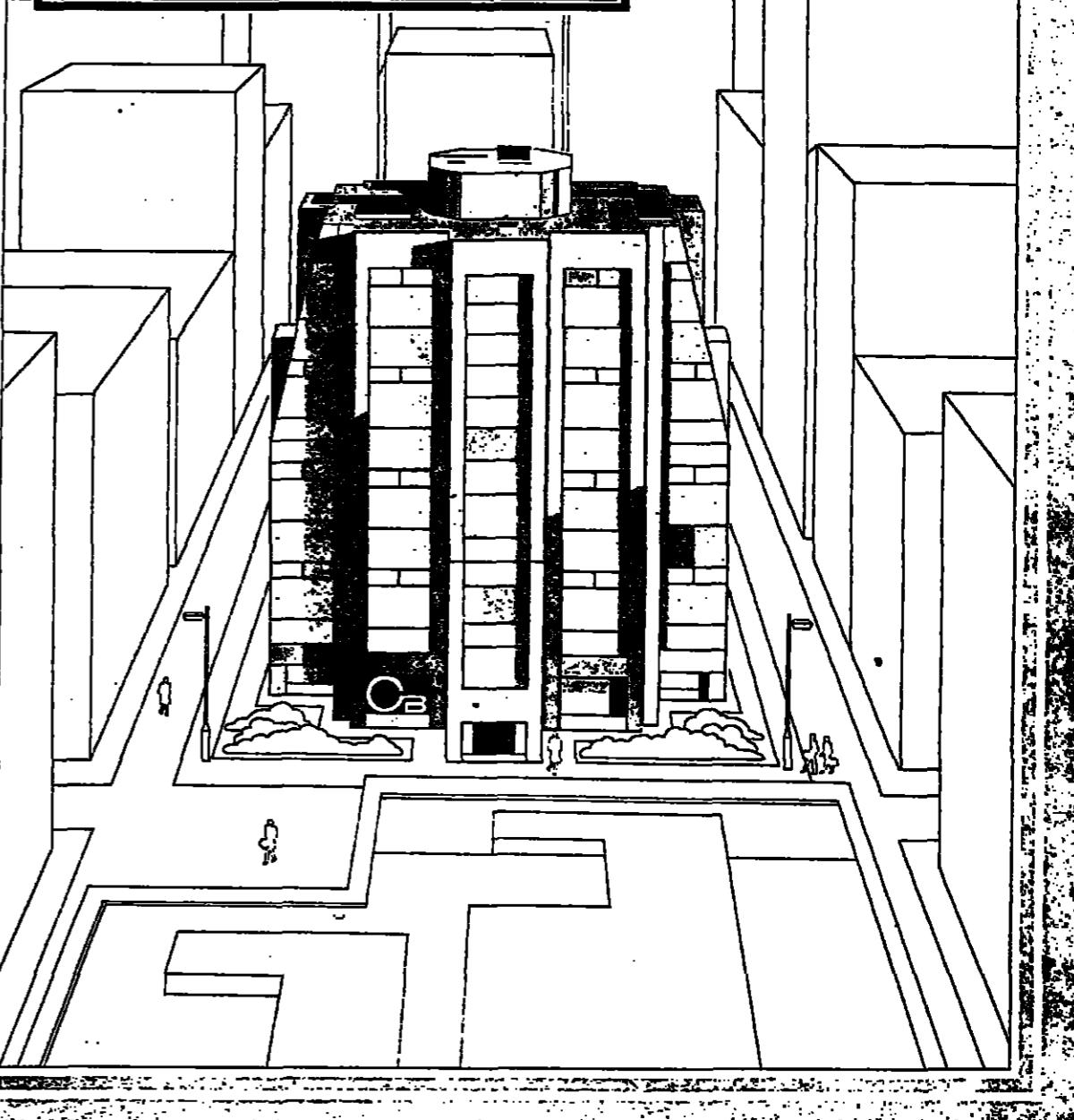
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Capital growth—Continental Europe

FIRST CHARLOTTE ASSETS TRUST

Capital growth—smaller companies, mainly in the USM

THE INDEPENDENT INVESTMENT COMPANY

Capital growth—technology

JAPAN ASSETS TRUST

Capital growth—Japan

NORTH SEA ASSETS

Capital growth—quoted and unquoted oil and gas

PACIFIC ASSETS TRUST

Capital growth—Asian Pacific region, excluding Japan and Australia

PERSONAL ASSETS TRUST

Capital growth—specifically for private investors

VIKING RESOURCES TRUST

Capital growth—oil and gas

For details of any of these investment trusts, please contact the Secretarial Department.



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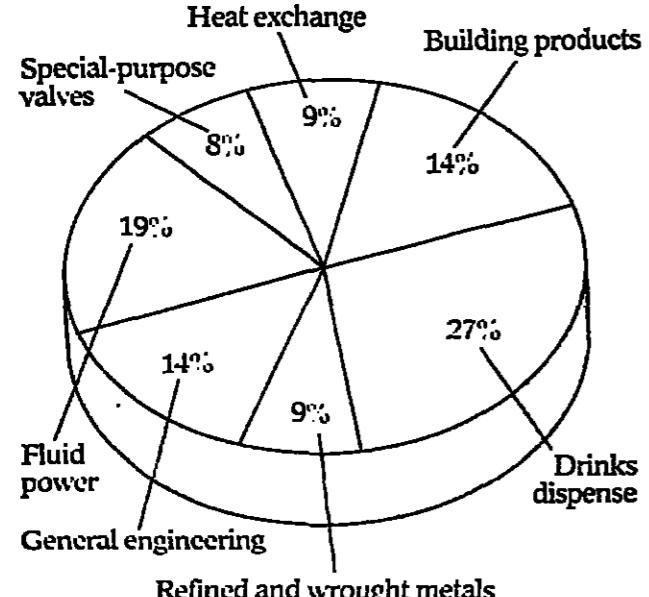
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Profits double in two years

Sir Robert Clark, Chairman, reports that the Company's progress continued in 1984 with turnover and profits reaching new high levels.

"Our pre-tax profit, which fell by 40 per cent. between 1979 and 1982, has now more than doubled over a two-year period. Whilst this does little more than restore our return on assets to the levels of 1978 and 1979, and indeed to the rate necessary to sustain a healthy and expanding business, it is nonetheless an achievement worthy of note. I hope that shareholders will now echo my pleasure in recommending that the dividend should be restored to the 1981 level of 4.5p."

Percentage profit by product area



Summary of Results	1984	1983
	£m	£m
Turnover	737.9	676.3
Trading profit	52.6	41.6
Profit before taxation	45.1	31.6
Earnings applicable to shareholders (excluding extraordinary items)	28.9	19.4
Earnings per share (excluding extraordinary items)	10.7p	7.2p
Dividend per share	4.5p	4.0p

Sir Robert emphasises the need to ensure that the hard lessons learned in the years of depression are not forgotten in the Company's continuing search for efficiency, growth and balance — "...balance between home and overseas operations and between our traditional and newer activities. I believe that in reducing our dependence on low added value metal working in the UK we have made necessary and valuable progress towards safeguarding and improving the quality of our earnings. We have the skill and resources to take this process further, but in my view it is more important that we do this soundly than that we do it quickly. We shall seek to avoid both specialisation that is too narrow and diversification that is too wide."



IMI means more than metal

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Baring Brothers & Co., Limited
Agent Bank
25th April 1985

Clerical Medical

15 St. James's Square, SW1Y 4LQ 01-930 5474

Executive Investment Pension Plan

	Bid	Offer	Change
Cash Fund	115.5	124.8	+0.3
Mixed Fund	146.1	153.8	+0.3
Fixed Interest Fund	123.9	130.5	+0.2
Equity Fund	162.0	170.6	+0.2
Property Fund	115.1	121.2	+0.1
Overseas Fund	148.0	155.8	+0.5
Index Linked Fund	102.3	107.7	-0.2
Stock Exchange Fund	118.3	124.6	-0.2
North American Fund	97.5	102.7	-0.2
Far East Fund	89.3	94.1	-0.4
Special Situations Fund	101.4	106.8	+1.0

Prices 24th April 1985 Unit dealings on Wednesday

	Bid	Offer	Change
Cash Fund	116.1	146.1	+0.3
Mixed Fund	212.1	217.4	-0.4
Fixed Interest Fund	194.4	197.3	+0.3
UK Equity Fund	237.2	241.3	-1.6
Property Fund	131.5	137.4	+0.1
Overseas Fund	211.0	220.1	+1.2
Index Linked Fund	115.0	117.7	+0.1
Stock Exchange Fund	122.0	125.0	+0.2

Prices 24th April 1985 Unit dealings on Wednesday

Initial unit prices available on request, telephone 0272 290568

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

COMPANY MEETINGS

Automated Security, 259 City Road, EC1
Cly (Richard), 6-16 Huntsworth Mews, NW1
D.W. 12.00 Metals, Injectors Works, Romiley, Nr Stockport, Cheshire, 11-30
Eaton, Basingstoke, Hampshire, 12.00
Imperial Chemical Ind., Royal Lancaster Hotel, Piccadilly, London, W1
Powerline Int'l, Post House Hotel, Basingstoke, Hampshire, 12.00
Scottish Eastern Invest. Trust, 29 Charlotte Street, Edinburgh, 12.00
Tigreco, 12.00 Midland Hotel, Birmingham, 12.00

BOARD MEETINGS

Carroll, 12.00 Met. Ind., Tower House Hotel, 12.00 Fenchurch Street, EC3
Loyd's, 12.00 Metcalfe, Injectors Works, Romiley, Nr Stockport, Cheshire, 11-30
Imperial Chemical Ind., Royal Lancaster Hotel, Piccadilly, London, W1
Powerline Int'l, Post House Hotel, Basingstoke, Hampshire, 12.00
Scottish Eastern Invest. Trust, 29 Charlotte Street, Edinburgh, 12.00

BOARD MEETINGS

Finals, 12.00 Metcalfe, Injectors Works, Romiley, Nr Stockport, Cheshire, 11-30
G.M. (Lever), 12.00 MacLean, Clark & W.J. (London), 12.00
North British Steel, 12.00
Pilkington (Ltd.), 12.00
Simon (Eng. Co. Ltd.), 12.00
Tirex, 12.00
Wadkin, 12.00

WEDNESDAY, MAY 1

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Pilkington (Ltd.), 12.00
Simon (Eng. Co. Ltd.), 12.00
Tirex, 12.00
Wadkin, 12.00

WEDNESDAY, MAY 2

BOARD MEETINGS

Finals, 12.00 Metcalfe, Injectors Works, Romiley, Nr Stockport, Cheshire, 11-30
G.M. (Lever), 12.00 MacLean, Clark & W.J. (London), 12.00
North British Steel, 12.00
Pilkington (Ltd.), 12.00
Simon (Eng. Co. Ltd.), 12.00
Tirex, 12.00
Wadkin, 12.00

WEDNESDAY, MAY 3

COMPANY MEETINGS

Automated Security, 259 City Road, EC1
Cly (Richard), 6-16 Huntsworth Mews, NW1
D.W. 12.00 Metals, Injectors Works, Romiley, Nr Stockport, Cheshire, 11-30
Eaton, Basingstoke, Hampshire, 12.00
Imperial Chemical Ind., Royal Lancaster Hotel, Piccadilly, London, W1
Powerline Int'l, Post House Hotel, Basingstoke, Hampshire, 12.00
Scottish Eastern Invest. Trust, 29 Charlotte Street, Edinburgh, 12.00

BOARD MEETINGS

Finals, 12.00 Metcalfe, Injectors Works, Romiley, Nr Stockport, Cheshire, 11-30
G.M. (Lever), 12.00 MacLean, Clark & W.J. (London), 12.00
North British Steel, 12.00
Pilkington (Ltd.), 12.00
Simon (Eng. Co. Ltd.), 12.00
Tirex, 12.00
Wadkin, 12.00

WEDNESDAY, MAY 4

COMPANY MEETINGS

Automated Security, 259 City Road, EC1
Cly (Richard), 6-16 Huntsworth Mews, NW1
D.W. 12.00 Metals, Injectors Works, Romiley, Nr Stockport, Cheshire, 11-30
Eaton, Basingstoke, Hampshire, 12.00
Imperial Chemical Ind., Royal Lancaster Hotel, Piccadilly, London, W1
Powerline Int'l, Post House Hotel, Basingstoke, Hampshire, 12.00
Scottish Eastern Invest. Trust, 29 Charlotte Street, Edinburgh, 12.00

BOARD MEETINGS

Finals, 12.00 Metcalfe, Injectors Works, Romiley, Nr Stockport, Cheshire, 11-30
G.M. (Lever), 12.00 MacLean, Clark & W.J. (London), 12.00
North British Steel, 12.00
Pilkington (Ltd.), 12.00
Simon (Eng. Co. Ltd.), 12.00
Tirex, 12.00
Wadkin, 12.00

WEDNESDAY, MAY 5

COMPANY MEETINGS

Automated Security, 259 City Road, EC1
Cly (Richard), 6-16 Huntsworth Mews, NW1
D.W. 12.00 Metals, Injectors Works, Romiley, Nr Stockport, Cheshire, 11-30
Eaton, Basingstoke, Hampshire, 12.00
Imperial Chemical Ind., Royal Lancaster Hotel, Piccadilly, London, W1
Powerline Int'l, Post House Hotel, Basingstoke, Hampshire, 12.00
Scottish Eastern Invest. Trust, 29 Charlotte Street, Edinburgh, 12.00

BOARD MEETINGS

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G.M. (Lever), 12.00 MacLean, Clark & W.J. (London), 12.00
North British Steel, 12.00
Pilkington (Ltd.), 12.00
Simon (Eng. Co. Ltd.), 12.00
Tirex, 12.00
Wadkin, 12.00

WEDNESDAY, MAY 6

COMPANY MEETINGS

Automated Security, 259 City Road, EC1
Cly (Richard), 6-16 Huntsworth Mews, NW1
D.W. 12.00 Metals, Injectors Works, Romiley, Nr Stockport, Cheshire, 11-30
Eaton, Basingstoke, Hampshire, 12.00
Imperial Chemical Ind., Royal Lancaster Hotel, Piccadilly, London, W1
Powerline Int'l, Post House Hotel, Basingstoke, Hampshire, 12.00
Scottish Eastern Invest. Trust, 29 Charlotte Street, Edinburgh, 12.00

BOARD MEETINGS

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G.M. (Lever), 12.00 MacLean, Clark & W.J. (London), 12.00
North British Steel, 12.00
Pilkington (Ltd.), 12.00
Simon (Eng. Co. Ltd.), 12.00
Tirex, 12.00
Wadkin, 12.00

WEDNESDAY, MAY 7

COMPANY MEETINGS

Automated Security, 259 City Road, EC1
Cly (Richard), 6-16 Huntsworth Mews, NW1
D.W. 12.00 Metals, Injectors Works, Romiley, Nr Stockport, Cheshire, 11-30
Eaton, Basingstoke, Hampshire, 12.00
Imperial Chemical Ind., Royal Lancaster Hotel, Piccadilly, London, W1
Powerline Int'l, Post House Hotel, Basingstoke, Hampshire, 12.00
Scottish Eastern Invest. Trust, 29 Charlotte Street, Edinburgh, 12.00

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G.M. (Lever), 12.00 MacLean, Clark & W.J. (London), 12.00
North British Steel, 12.00
Pilkington (Ltd.), 12.00
Simon (Eng. Co. Ltd.), 12.00
Tirex, 12.00
Wadkin, 12.00

WEDNESDAY, MAY 8

COMPANY MEETINGS

Automated Security, 259 City Road, EC1
Cly (Richard), 6-16 Huntsworth Mews, NW1
D.W. 12.00 Metals, Injectors Works, Romiley, Nr Stockport, Cheshire, 11-30
Eaton, Basingstoke, Hampshire, 12.00
Imperial Chemical Ind., Royal Lancaster Hotel, Piccadilly, London, W1
Powerline Int'l, Post House Hotel, Basingstoke, Hampshire, 12.00
Scottish Eastern Invest. Trust, 29 Charlotte Street, Edinburgh, 12.00

BOARD MEETINGS

Final

TECHNOLOGY

Apollo bucks trend in networking

Geoffrey Charlish reports from Chelmsford, Massachusetts

ALTHOUGH PARTS of the U.S. computer industry are reporting sharp profit reductions and redundancies, Apollo Computers of Chelmsford, Massachusetts, is bucking the trend by exploiting a growing niche market in networked engineering workstations.

In the first quarter of this year net income was double that of the same period last year, at \$8.85m, on sales of \$82m. The five-year-old company has just sold its 10,000th workstation and has 650

Almost disconnected from conventional business computing, where some of the industry's problems have arisen, Apollo has been deploying technology to meet the design needs of professionals in electronic and mechanical engineering, in software writing and in manufacturing.

It is a niche market which president and chief executive officer Dr Thomas Vanderslice thinks will soon be more vigorously attacked by IBM and DEC, among others.

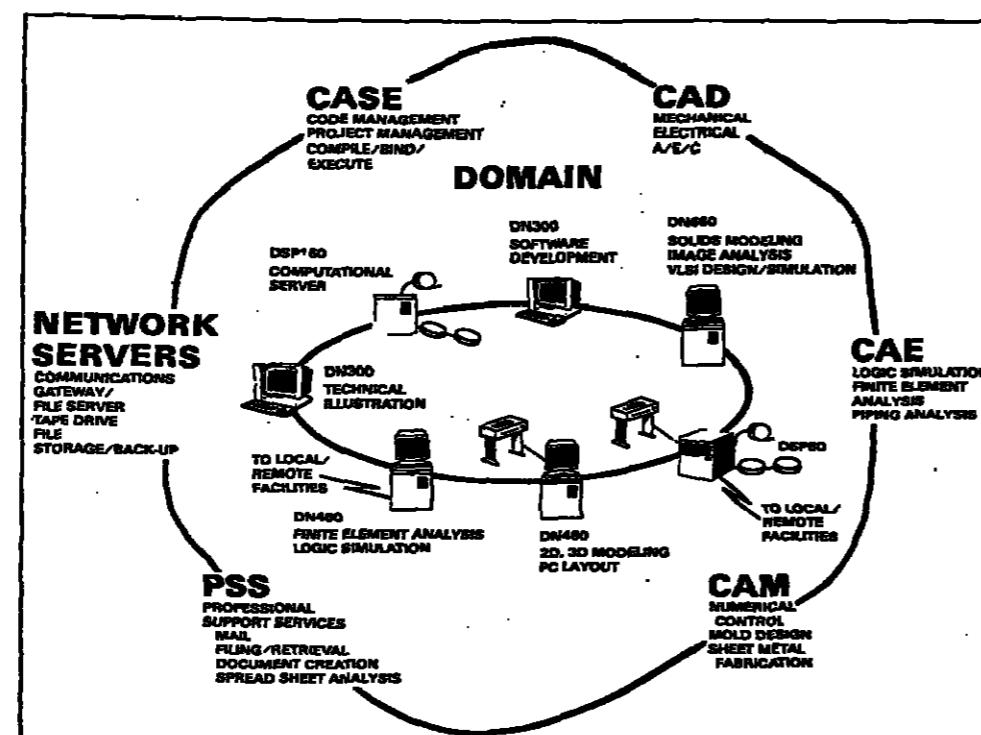
But at the moment, with its Domain network technology and a range of quality 32-bit workstations selling at an average price of \$40,000-plus comprehensive software from 100 suppliers, Apollo claims to be in a unique position.

Computer-aided (CAD) supply companies like Mentor, Calma, Autotrol and Racal Redac are major OEM (original equipment maker) customers of Apollo. Last week Siemens decided to buy systems for software design that will be worth \$100m to Apollo over the next three years.

Fluor Corporation has just bought \$4m of Apollo-equipped CAD from Calma as the plant design market begins to pick up after a recession. Sperry, moving into the computer-integrated manufacturing (CIM) market earlier this year, also chose Apollo.

The key to the company's success is its networking architecture. Domain, high level approach allows files, programs and resources like computer power and memory to be distributed throughout the network with what is claimed to be complete transparency to the user. He or she accesses what is needed as if the data or facilities are in his or her workstation.

Individual stations can perform tasks simultaneously and a major project workload can be shared out between them without degradation of on-



The Domain system allows each engineering and software designer in a group to have his own database but gives access to the others

screen response times. Such group working facilities are increasingly needed in software writing, for example, and in large scale engineering design, in order to keep the project time to a minimum.

Although the world workstation annual market is put at \$500m by Datquest, it is expected to become \$3.2bn by 1988. Apollo hopes to maintain its share at the 40 per cent it claims at present, but some U.S. analysts think there are challenges it must face up to.

As ever, the biggest threat could come from IBM, which

has just as much interest in selling workstation hardware as Apollo and will usually exploit markets with sufficient volume—as it has with the PC. But Vanderslice is sceptical, and suggests that IBM has not been too good at technical workstation networking in the past.

The industry expects IBM to introduce a technical work-

station this year but Prudential-Bache Securities admits: 'We do not know what the operating system, local area network or user interface will be or what degree of dependence the workstation will have on IBM host computers.' But it is very likely to be performance and price competitive, leading to a rush of software offerings from independent vendors.

DEC, for its part, has a strong OEM presence and a higher speed 'Microvax 2' is expected to use the VAX virtual memory system operating software. DEC already has a strong application software base for technical users.

Between them, Apollo, DEC and IBM could account for 70 per cent of the professional user workstation market by 1989, according to Prudential-Bache.

Some industry observers also think that Apollo has been too

dependent on its OEM customers which provide 70 per cent of the business. Oracle is one of the major OEMs and has recently experienced difficulties and staff lay-offs. Furthermore, the analysts suggest that Apollo's very high margins on sales may not be sustainable since those of their customers are much lower. New competition for Apollo may force those margins down.

The fact that Domain is not an open network at the moment and does not comply with international standards is shrugged off at Apollo. Transparency is as well.

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Bloodbath forecast in U.S. software retail sector

BY PHIL MANCHESTER

THERE IS strong evidence that the U.S. software industry is entering a recession. Speakers at the Softcon conference and exhibition in Atlanta, Georgia were less than enthusiastic about the prospects for software companies in 1985.

Mr Will Zachman of the market research company, IDC, told the conference: 'The book-to-bill ratio began to decline last fall and there is going to be a bloodbath in the retail and distribution industry.'

The downturn could be the beginning of general recession in the U.S. economy, he said, adding that prices of software will go to drop dramatically.

'There is no class of software which will not drop in price. Companies like Borland International have shown that low price packages are good business.'

He predicted that personal business packages will fall below the \$200 by next year.

Mr Bruce Davis of the California-based software company, Imagic, said there was room for only two significant companies in the consumer software marketplace because of the cost of developing and marketing products.

Despite claims of a much larger market, he put the U.S. consumer market at only \$55m in 1985 and a single company needs to gross \$24m to stay in the game.

Lotus was making excuses for the late delivery of its office product for the Apple

Macintosh, jazz—the first time the company had defaulted on a promised delivery.

Mr Mitch Kapoor, head of Lotus, said the product had bugs in it and: 'We can't release a product with bugs.'

None of the big software producers—Digital Research, Microsoft, Ashton Tate, Lotus—were present at Softcon. This left the field open to about 250, lesser known, exhibitors offering a wide range of software and software-related products.

The show was dominated by North American companies—including a number from Canada. European and Japanese companies were no where to be seen.

In spite of the lack of excitement there were some interesting new products. Several companies were pinning their future hopes on the esoteric area of artificial intelligence and expert systems.

Thoughtware Software, for example, was showing its Expert Edge package, a commercially based expert system following on from its training packages, Sales Edge and Management Edge. Thoughtware unveiled its Sell! package, describing it as an expert advisor

program to aid in selling.

More significant was the presence of a number of companies selling networking packages. Waterloo Microsystems, an adjunct of Waterloo University in Ontario, Canada, was showing a package called Port. Using the sort of windowing technology that Apple and Xerox have made popular, Port offers companies with lots of IBM PCs and PC-compatible personal computers a simple way of plugging them together and sharing resources between them.

Mr Mitch Kapoor: 'We can't release a product with bugs'

follows Lotus's relative lack of success with its Symphony product announced last year.

Lotus is not the only software company in trouble. Microsoft has suffered similar blows with its Windows product and even IBM has failed to produce its much vaunted Topview in a satisfactory state. The word at Softcon was that it is to be seen if Apple and Xerox have made popular, Port offers companies with lots of IBM PCs and PC-compatible personal computers a simple way of plugging them together and sharing resources between them.

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INSURANCE

A life assurance tax relief contest

By ERIC SHORT

ON BUDGET DAY last year, March 13, the Chancellor of the Exchequer, Mr. Nigel Lawson, announced the ending of tax relief on life assurance premiums. Life Assurance Premium Relief (LAPR) was abolished from midnight that day.

Life assurance companies received thousands of proposals in the few hours between Mr. Lawson's announcement and the midnight deadline, and they streamlined their processing procedures to beat the deadline.

However, some life companies may have cut too many corners in trying to convert the proposals into binding contracts before midnight. The Island Revenue Office of each company set up procedures during the periodic LAPR audit and disallowed tax relief on many contracts on the grounds that they were not legally in force by the deadline.

Since then, life companies have been in dispute with the Revenue over the practical effects of the law of contract, which determine whether the contracts were legally in force by the deadline.

To help member life companies in their dispute, the Life Officers Association and the Associated Scottish Life Offices sought Counsel's opinion. They have received the joint opinion of Mr. Robert Alexander QC

and Mr. W. P. E. Taylor QC. The joint opinion considers five types of circumstances under which proposals were processed and acceptances given to the individual making the proposal.

The first four situations appear straightforward. Where acceptance of the proposal was given orally, including telephoned acceptance, before the deadline, there seems little doubt that the contract was legally in force by the deadline.

The opinion also has little doubt that contracts beat the deadline where acceptance was guaranteed provided the proposer fulfilled certain conditions before the deadline, as long as the proposal did.

However, the fifth case considered by the opinion is one that is an important source of the problems between life companies and the Revenue.

This concerns situations where the argument would be that proposal forms were submitted and bindingly accepted by the insurer's decision alone without that decision being communicated to the insured.

This is clearly a grey area and there might well be practical problems in establishing with enough precision that dealings between the parties were such as to lead to a binding

contract. The opinion leaves open the possibility that there may be a custom in the life assurance industry that a binding contract is concluded before the formal requirements of the ordinary law of contract have all been met.

Mr. Michael Oppé, the association's secretary, has welcomed the opinion as providing a firm basis for the associations and individual companies to negotiate with the Revenue. He hopes it will enable the Revenue to standardise its requirements. However, he admits it does not give the companies a clean bill of health in some areas of dispute.

The Revenue, which has been sent a copy of the opinion, accepts that it accords with the opinion of its own legal advisers.

The line taken by the Revenue is that life companies must provide reasonable evidence that LAPR is applicable to each contract processed. In some cases the necessary procedures may have been followed, but in other instances the Revenue's opinion, they were not.

At the end of the day, only the courts can determine the issue.

Life companies such as Provident, with sophisticated computerised pro-

cedures, have an advantage. These systems process most contracts quickly and record on the computer the precise time of processing.

However, that is not the complete answer. The Revenue accepts that companies may have followed the correct procedures, but it also claims that it would have been physically impossible for a company to give notification before the deadline in respect of all the proposals it received. It is offering a compromise deal, under which a reasonable percentage of the proposals will be agreed to qualify for tax relief, but the rest will be ruled out.

The life companies is left with the difficult task of deciding which contracts beat the deadline, and which did not and then with the prospect of informing the unlucky losers.

To preserve goodwill, companies in such cases seem to have little alternative but to pay the tax relief from their funds.

Pearl Assurance, in reporting last year's results, announced that it had set up a £250,000 reserve in its unit-linked business to cover the cost of such situations.

Meanwhile, the negotiations continue. Pressure is bound to mount on the life companies to reveal their intentions to those policyholders affected by the dispute.

Disclosure of interests proposed

By ERIC SHORT

THE GOVERNMENT'S investor protection proposals mean that registered insurance brokers and other independent intermediaries selling life assurance and unit trusts to the public will have to disclose their full financial interests in sales to their clients, it emerged last week.

Mr. Alex Fletcher, Minister for Consumer Affairs at the Trade and Industry Department, told the annual conference of the British Insurance Association in London on Friday that this would mean disclosing not only the main commission payments, but any additional payments that might be earned or other benefits arising from sale.

Mr. Fletcher also highlighted the difference in treatment between insurance brokers and tied agents over the principle of authorisation.

The general proposition in the Government's plan was that it would be necessary for organisations to get authorisation to long-term insurance.

Such authorisation would be automatic for insurance companies under their general authorisation to transact long-term business, but tied agents would be exempt where their company took full responsibility

CONSTRUCTION CONTRACTS
Spread for Conder

Figures from CONDER PROJECTS (part of the Conder Group, Winchester) show that in March new orders totalled £17.25m. Contracts include offices for the TSB in Andover, Hants (5,045 sq metres, worth £6.839 sq metres, worth £2.2m); a private residence and offices for Dutch Holdings at London being 3,434 sq m, just Hesthrow Airport (7,594 sq metres, worth £2.45m); a large office at St Mary's in St. Middx (2,712 sq metres, worth £1.2m).

offices in Sussex for Arun District Council (4,060 sq metres, worth £2.3m); workshop and offices for Halburyton Manufacturing and Services in Andover (6,839 sq metres, worth £2.2m);

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Lelliott
wins £13m
order

Contracts worth around £13.5m have been awarded to the JOHN LELLIOTT GROUP, the largest of which is a series of £2.75m for refurbishment of 4/10 Hill Street, W1. Other projects include the £1.8m refurbishment of 19/23 Knightsbridge and Cenurion House, in the City £1.7m.

BALFOUR BEATTY CONSTRUCTION has been awarded a £904,000 by British Rail, Warrington & Co. The Liverpool-based specialist concrete repair subsidiary, will carry out repairs to the Summit Tunnel near Todenmore, which was damaged by a train carrying 100,000 tonnes of petro-lem fuel. The contract involves the removal of the damaged bricks which line the tunnel and repairing and strengthening the lining using reinforced sprayed concrete. Replacement pointing, epoxy coating, drilling, grouting and rock bolting will also be carried out.

In addition, two badly damaged vent shafts are to be stabilised using rockbolts, capped top and bottom with reinforced concrete slab and filled with polyurethane foam. Also included is the removal and replacement of the contaminated ballast and associated drainage over 500 metre length.

An extension worth £3m at British Home Stores, Forgate Street, Chester, has been won by JOHN LAING CONSTRUCTION. The project is expected to take 60 weeks. The company has also won a £7.2m extension at Stamford Grammar School for Treford Borough Council, for completion in May 1986.

A £1.8m contract for a tennis and leisure centre for David Lloyd at Sutton, Surrey, has been awarded to JOHN MOWLER & CO. Situated on a 1.2ha site of Roundabout Park, the centre will comprise 12 indoor courts, 15 snooker tables, whirlpool spa, sauna, massage, fitness room, dance studio, lounge and restaurant. In the grounds there will be 12 indoor courts, car parking, play area and landscaping. The client is Hazelton and the centre will be open to the public.

The Colchester Division of Anglian Water has awarded FARCLough CIVIL ENGINEERING a contract worth £1.2m to extend its Tilbury sewage treatment works. They will consist of an inlet pumping station, an aera-

tion tank, four clarifier tanks, tidal outfall works and a control building. All in reinforced concrete, the structures will be supported on in situ concrete piles. Work has started for completion in late 1986.

Work has begun on a £5m supermarket for Tesco in Hull, at the junction of Hall iRad and Beverley Road. Covering 55,000 sq ft and with a net sales area of 30,000 sq ft the development will provide surface level parking for 700 cars. The scheme, by TAYLOR WOODROW CONSTRUCTION (NORTHERN) and will be completed in spring 1986.

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, April 26

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, April 24

12 Month												12 Month												12 Month																
High	Low	Stock	Div.	Yld.	P/E	Pr. Stk.	100s	High	Low	Close	Prev. Close	High	Low	Stock	Div.	Yld.	P/E	Pr. Stk.	100s	High	Low	Close	Prev. Close	High	Low	Stock	Div.	Yld.	P/E	Pr. Stk.	100s	High	Low	Close	Prev. Close					
71	34	ADI	2	22	28	\$1.54	51	34	34	34	34	34	22	SmP/S	88	2.6	10	\$1.00	100s	11	14	14	14	14	14	22	17	POGERS	62	12	12	12	12	12	12	12	12	12	12	
141	84	ALB	1	20	24	\$1.56	51	18	18	18	18	18	20	AMC	12	12	16	15	20	100s	18	20	20	20	20	20	11	12	POGERS	62	12	12	12	12	12	12	12	12	12	12
225	12	AMC	1	12	16	\$1.56	51	18	18	18	18	18	20	AMT	12	12	16	15	20	100s	18	20	20	20	20	20	11	12	POGERS	62	12	12	12	12	12	12	12	12	12	12
225	12	AMT	1	12	16	\$1.56	51	18	18	18	18	18	20	AMT	12	12	16	15	20	100s	18	20	20	20	20	20	11	12	POGERS	62	12	12	12	12	12	12	12	12	12	12
141	84	AMT	1	12	16	\$1.56	51	18	18	18	18	18	20	AMT	12	12	16	15	20	100s	18	20	20	20	20	20	11	12	POGERS	62	12	12	12	12	12	12	12	12	12	12
141	84	AMT	1	12	16	\$1.56	51	18	18	18	18	18	20	AMT	12	12	16	15	20	100s	18	20	20	20	20	20	11	12	POGERS	62	12	12	12	12	12	12	12	12	12	12
141	84	AMT	1	12	16	\$1.56	51	18	18	18	18	18	20	AMT	12	12	16	15	20	100s	18	20	20	20	20	20	11	12	POGERS	62	12	12	12	12	12	12	12	12	12	12
141	84	AMT	1	12	16	\$1.56	51	18	18	18	18	18	20	AMT	12	12	16	15	20	100s	18	20	20	20	20	20	11	12	POGERS	62	12	12	12	12	12	12	12	12	12	12
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141	84	AMT	1	1																																				

Financial Times Monday April 29 1985
INDUSTRIALS—Continued

INDUSTRIALS—Continued

SEISURE—Continued

PROPERTY—Cont

INVESTMENT TRUSTS

INVESTMENT		RUSTIC					
Paid	Stock	Price	Last	Inv.	Div	Ytd	Div
			nd	Net	Cw	Ytd	Div
April	Eng. & NY Trst.	100	25.2	29	11	35	
Mar.	Eng. & Sec. Inv.	60	25.2	12	12	26	
Aug.	Equity Compt. Cl.	250	16.12	100.48	14	5.9	
Sept.	Ex-Dif. 500	464	16.7	F12.92	14	4.6	
Oct.	European Assets DFD	145	15.4	410.00	4	1.6	
Nov.	F & C Balance Inv.	80	20.2	0.48	11	27	
Dec.	F & C Europe	130	20.7	1.4	10	37	Oct.
Jan.	F & C Europe Inv. T.	344	15.4	3.72	0	4.6	
Feb.	Family Inv. Tsl.	210	11.3	6.5	13	19	Feb.
Mar.	Family & Gen.	345	11.2	7.4	13	19	Mar.
Apr.	Firs. Chancery Assets	114	10.5	0.05	1	1	
May	First. Inv. Sec. Am.	251	11.3	6.75	0	5.1	
June	July FUGT R125	180	10.2	0.96	0	5.1	May
July	April Pledging Japan Lc	57	11.0	—	—	—	
Aug.	Do. Warrants	15	11.2	5.25	12	1.5	
Sept.	Aug. Firms Am. Inv.	495	11.2	57.00	1	1	Aug.
Oct.	Do 7pc CellCo 1999	120	20.1	0.79	1	5.6	Oct.
Nov.	Sept. Firms Europe 5%	257	20.1	8.7	10	4.8	
Dec.	Oct. Firms Europe	254	11.2	7.75	0	4.8	
Jan.	July Firms Far Eastern	204	12.11	29.11	13	19	
Feb.	Feb. Firms Far Eastern	159	11.2	H2.60	10	19	Feb.
Mar.	Nov. Firms Japan	480	11.2	10.00	0	8.9	
Apr.	Aug. Firms Mercantile	114	11.2	4.50	0	3.7	
May	Aug. Firms Overseas Tsl.	114	24.2	2.22	10	10	May
June	Sept. Firms Tech Inv.	143	20.1	0.45	0	4.1	
July	July Firms Universal	220	20.0	0.45	0	4.1	
Aug.	Aug. Firms U.S.	65	11.3	H1.75	10	25	
Sept.	July Firms U.S.	52	20.1	5.25	15	12.1	
Oct.	Do. Cap. 2.5%	5	—	—	—	—	
Nov.	Nov. Firms U.S.	420	12.11	5.11	10	17.2	
Dec.	Do. Cap. 5%	380	—	—	—	—	
Jan.	GBC Capital	182	—	H2.40	—	1.8	
Feb.	Do. Warrants	26	—	—	—	—	
March	July CT Global Rec Cl.	124	24.21	12.00	10	23	
April	Mar. CT Japan	154	11.2	4.14	12	13	
May	July CT Japanese American	117	20.11	12.00	13	24	May
June	Oct. CT Japanese Am.	54	25.2	1.11	10	29	
July	Do. Warrants	12	—	—	—	—	
Aug.	Aug. Consol. Comp.	248	25.2	9.2	10	5.3	
Sept.	Mar. General Fds.	382	25.2	9.2	10	5.3	
Oct.	Do. Cons. 10%	425	—	—	—	—	
Nov.	July Gen. Strtch. 12.5%	150	26.11	2.35	10	22	
Dec.	Do. Gen. Strtch. 12.5%	150	26.11	2.35	10	22	
Jan.	German Small Inv.	104	—	—	—	—	
Feb.	Aug. Glasgow Schiffs.	112	25.2	2.05	11	26	
March	July Globa Inv.	154	25.2	2.05	11	26	
April	Do. Greenfinch Inv.	216	21.2	9.00	10	5.0	
May	Oct. Grosvenor House	255	10.12	4.00	16	22	
June	Oct. Group Investors	150	25.2	1.37	10	20	
July	Do. Hambrs.	153	21.11	1.37	10	35	
Aug.	Do. Warrants	30	—	—	—	—	
Sept.	Dec. Hill (Phgs.)	259	29.10	16.25	10	4.9	
Oct.	Independence Inv.	284	12.8	1.75	17	0.3	
Nov.	Do. Inv. Success	503	11.3	5.45	0	1.5	
Dec.	Do. Cons. 10%	425	—	—	—	—	
Jan.	July Gen. Strtch. 12.5%	150	26.11	2.35	10	22	
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April	Do. Gen. Strtch. 12.5%	150	26.11	2.35	10	22	
May	Do. Consol. Comp.	228	25.2	1.41	10	5.3	
June	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
July	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Aug.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Sept.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
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Feb.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
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May	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
June	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
July	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Aug.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Sept.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Oct.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Nov.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Dec.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Jan.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Feb.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
March	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
April	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
May	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
June	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
July	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Aug.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Sept.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Oct.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Nov.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
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Sept.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
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Dec.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
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July	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Aug.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
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Oct.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Nov.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Dec.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Jan.	Do. Consol. Inv. Tsl.	228	25.2	1.41	10	5.3	
Feb.	Do. Consol. Inv. Tsl.	228	25.2	1.			

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MINES—Continued	Stock	Price	Last	Chg	Div	Yield
Finance					Net	Ctr Grs
Com SA SI 50	122	152	152	21	2.1	2.6
Am Gold 50	137	161	161	31	31	3.6
Am Amer. 10c	111	121	121	20	2.5	2.2
Am Gold R1	67	71	71	10	5.5	7.8
Am Gold 50c	294	311	311	15	15	5.2
Am Gold Co	265	242	242	11	11	8.5
Am Gold 10c	29	—	—	—	—	—
Gold Finch	508	113	113	24.5	14	6.6
Gold Finch	726	154	154	15	15	10
Gold R1	520	62	62	10.5	10.5	20
Gold 40c	511	153	153	—	—	—
Gold & Base 12c	121	107	107	—	—	—
Perito S.A. R2	164	172	172	8	8	4.6
Perito S.A. R2	180	112	112	15.5	15.5	8.5
Perito Wd	175	112	112	18	18	5.0
Perito S.A. R2	160	155	155	14	14	2.7
Perito S.A. R2	167	112	112	15.5	15.5	8.5
London 15c	22	18	18	—	—	—
Min Prods. R1	775	111	111	10.5	10.5	16
Min Prods. R1	720	111	111	10.5	10.5	12
Min Prods. R1	165	112	112	10.5	10.5	6.3
Australians						
SA 50c	84	—	—	—	—	—
South Explor. NL	20	—	—	—	—	—
South Oil & Minerals	21	—	—	—	—	—
South Hydrometals	15	—	—	—	—	—
South Mining NL	100	—	—	—	—	—
Southwest Res.	21	—	—	—	—	—
South Hill Min.	20	—	—	—	—	—
South Corp	20	—	—	—	—	—
Southland Min. & Inv.	87	213	213	610	6.3	6.0
Southland Min. & Inv.	370	213	213	604	6.0	11
South Boyd 20c	87	—	—	—	—	—
South Australia	14	—	—	—	—	—
South Pacific	60	—	—	—	—	—
South West Areas NL	29	—	—	—	—	—
South West Areas NL	67	—	—	—	—	—
South West Areas NL	165	—	—	—	—	—
South Pac NL	62	—	—	—	—	—
South Corp 10c	10	6.0	6.0	—	—	—
South Corp 10c	50	—	—	—	—	—
South Petrol Aus.	24	—	—	—	—	—
Southwest Min.	198	—	—	—	—	—
South Hill Gold NL	72	—	—	—	—	—
South Devon 20c	14	—	—	—	—	—
South Devon 20c	14	—	—	—	—	—
South Devon 20c	28	—	—	—	—	—
South Devon 20c	30	—	—	—	—	—
South Devon 20c	315	29.0	29.0	—	—	29
South Eastern Min.	13	—	—	—	—	—
South Victoria Gold	26	—	—	—	—	—
South NL 10c	81	—	—	—	—	—
South Areas 10c	30	—	—	—	—	—
South Areas 10c	32	1.5	1.5	—	—	—
South Areas 10c	33	1.5	1.5	—	—	—
South Areas 10c	34	1.5	1.5	—	—	—
South Areas 10c	35	1.5	1.5	—	—	—
South Areas 10c	36	1.5	1.5	—	—	—
South Areas 10c	37	1.5	1.5	—	—	—
South Areas 10c	38	1.5	1.5	—	—	—
South Areas 10c	39	1.5	1.5	—	—	—
South Areas 10c	40	1.5	1.5	—	—	—
South Areas 10c	41	1.5	1.5	—	—	—
South Areas 10c	42	1.5	1.5	—	—	—
South Areas 10c	43	1.5	1.5	—	—	—
South Areas 10c	44	1.5	1.5	—	—	—
South Areas 10c	45	1.5	1.5	—	—	—
South Areas 10c	46	1.5	1.5	—	—	—
South Areas 10c	47	1.5	1.5	—	—	—
South Areas 10c	48	1.5	1.5	—	—	—
South Areas 10c	49	1.5	1.5	—	—	—
South Areas 10c	50	1.5	1.5	—	—	—
South Areas 10c	51	1.5	1.5	—	—	—
South Areas 10c	52	1.5	1.5	—	—	—
South Areas 10c	53	1.5	1.5	—	—	—
South Areas 10c	54	1.5	1.5	—	—	—
South Areas 10c	55	1.5	1.5	—	—	—
South Areas 10c	56	1.5	1.5	—	—	—
South Areas 10c	57	1.5	1.5	—	—	—
South Areas 10c	58	1.5	1.5	—	—	—
South Areas 10c	59	1.5	1.5	—	—	—
South Areas 10c	60	1.5	1.5	—	—	—
South Areas 10c	61	1.5	1.5	—	—	—
South Areas 10c	62	1.5	1.5	—	—	—
South Areas 10c	63	1.5	1.5	—	—	—
South Areas 10c	64	1.5	1.5	—	—	—
South Areas 10c	65	1.5	1.5	—	—	—
South Areas 10c	66	1.5	1.5	—	—	—
South Areas 10c	67	1.5	1.5	—	—	—
South Areas 10c	68	1.5	1.5	—	—	—
South Areas 10c	69	1.5	1.5	—	—	—
South Areas 10c	70	1.5	1.5	—	—	—
South Areas 10c	71	1.5	1.5	—	—	—
South Areas 10c	72	1.5	1.5	—	—	—
South Areas 10c	73	1.5	1.5	—	—	—
South Areas 10c	74	1.5	1.5	—	—	—
South Areas 10c	75	1.5	1.5	—	—	—
South Areas 10c	76	1.5	1.5	—	—	—
South Areas 10c	77	1.5	1.5	—	—	—
South Areas 10c	78	1.5	1.5	—	—	—
South Areas 10c	79	1.5	1.5	—	—	—
South Areas 10c	80	1.5	1.5	—	—	—
South Areas 10c	81	1.5	1.5	—	—	—
South Areas 10c	82	1.5	1.5	—	—	—
South Areas 10c	83	1.5	1.5	—	—	—
South Areas 10c	84	1.5	1.5	—	—	—
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South Areas 10c	86	1.5	1.5	—	—	—
South Areas 10c	87	1.5	1.5	—	—	—
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South Areas 10c	89	1.5	1.5	—	—	—
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South Areas 10c	98	1.5	1.5	—	—	—
South Areas 10c	99	1.5	1.5	—	—	—
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South Areas 10c	104	1.5	1.5	—	—	—
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South Areas 10c	106	1.5	1.5	—	—	—
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South Areas 10c	187	1.5	1.5	—	—	—
South Areas 10c	188	1.5	1.5	—	—	—
South Areas 10c	189	1.5	1.5	—	—	—
South Areas 10c	190	1.5	1.5	—	—	—
South Areas 10c	191	1.5	1.5	—	—	—
South Areas 10c	192	1.5				

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US \$50,000,000
GUARANTEED FLOATING RATE NOTES DUE 1989

Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by

The Bank of Tokyo, Ltd.

(Kabushiki Kaisha Tokyo Gakko)
In accordance with the provisions of the Agency Agreement between Bank of Tokyo (Curacao) Holding N.V., The Bank of Tokyo Ltd., and Citibank N.A., dated October 23, 1979, notice is hereby given that the Rate of Interest has been fixed at 8 1/4% p.a. and that the interest payable on the relevant Interest Payment Date, July 29, 1985 against Coupon No. 23 will be US\$110.59.

April 29, 1985, London
By: Citibank, N.A. (CSSI Dept), Agent Bank.

CITIBANK

ECU 150,000,000

IRELAND

Floating Rate Notes due 1997

Notice is hereby given that the initial Rate of Interest has been fixed at 9 1/4% p.a. and that the interest payable on the relevant Interest Payment Date, October 28, 1985 against Coupon No. 1 in respect of ECU 10,000 nominal of the Notes will be ECU 504.25.

April 29, 1985, London
By: Citibank, N.A. (CSSI Dept), Agent Bank.

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Under the theme of "Focus on Overseas Investment and Capital Export", the Presidents or Senior Executives of leading Japanese companies will frankly discuss the management of their operations abroad and their moves towards total internationalisation.

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\$100,000 32nds of 100%

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\$5 100,000 32nds of 100%

THREE-MONTH STERLING
£50,000 32nds of 100%

U.S. TREASURY BILLS (TMM)
\$5 100,000 32nds of 100%

STERLING £50,000 per £

DEUTSCHE MARKS DM 125,000 per DM

THREE-MONTH EURODOLLAR (TMM)

STERLING £100,000 per £

U.S. TREASURY BILLS (TMM)

STERLING £100,000 per £

DEUTSCHE MARKS DM 125,000 per DM

THREE-MONTH STERLING

U.S. TREASURY BILLS (TMM)

STERLING £100,000 per £

DEUTSCHE MARKS DM 125,000 per DM

THREE-MONTH STERLING

U.S. TREASURY BILLS (TMM)

STERLING £100,000 per £

DEUTSCHE MARKS DM 125,000 per DM

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U.S. TREASURY BILLS (TMM)

STERLING £100,000 per £

DEUTSCHE MARKS DM 125,000 per DM

THREE-MONTH STERLING

U.S. TREASURY BILLS (TMM)

STERLING £100,000 per £

DEUTSCHE MARKS DM 125,000 per DM

THREE-MONTH STERLING

U.S. TREASURY BILLS (TMM)

STERLING £100,000 per £

DEUTSCHE MARKS DM 125,000 per DM

THREE-MONTH STERLING

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